

# ATTACHMENTS TO REPORTS OF THE BLAYNEY SHIRE COUNCIL MEETING HELD ON TUESDAY 21 MAY 2024

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# Strategic Statements

## **Vision**

For the Orange Region to be a leading Australian destination.

## **Purpose**

Provide unified destination marketing across the Orange City, Blayney Shire and Cabonne Council areas that enables industry, and inspires people to visit the Orange Region, to return and become strong advocates for our destination.

### **Our Core Business**

The motivation for Orange360's Vision and Purpose is for industry and Local Government to work together to bring significant gains to all. Our marketing will position the Orange360 brand in the minds of the people living, working, visiting and investing in the region.

Whether you are a retailer on the main street of Canowindra (increased exposure), a winemaker in the foothills of Mt Canobolas (regional reputation), a hospitality worker (access to world class training and employment opportunities), a medical registrar (world class facilities and regional catchment) or a visiting miner to Cadia Valley Operations (working on the best mine site in the Southern hemisphere), each benefit from the opportunities of a confident and vibrant visitor economy.

Our core focus is to work with and support regional businesses and entities to develop our destination essence and promote their product to target markets that build appeal and position our region as a destination of choice.

We identify and strengthen our destination's assets to incorporate them in our positioning so we stand out from our competitors and run this narrative consistently through all marketing.

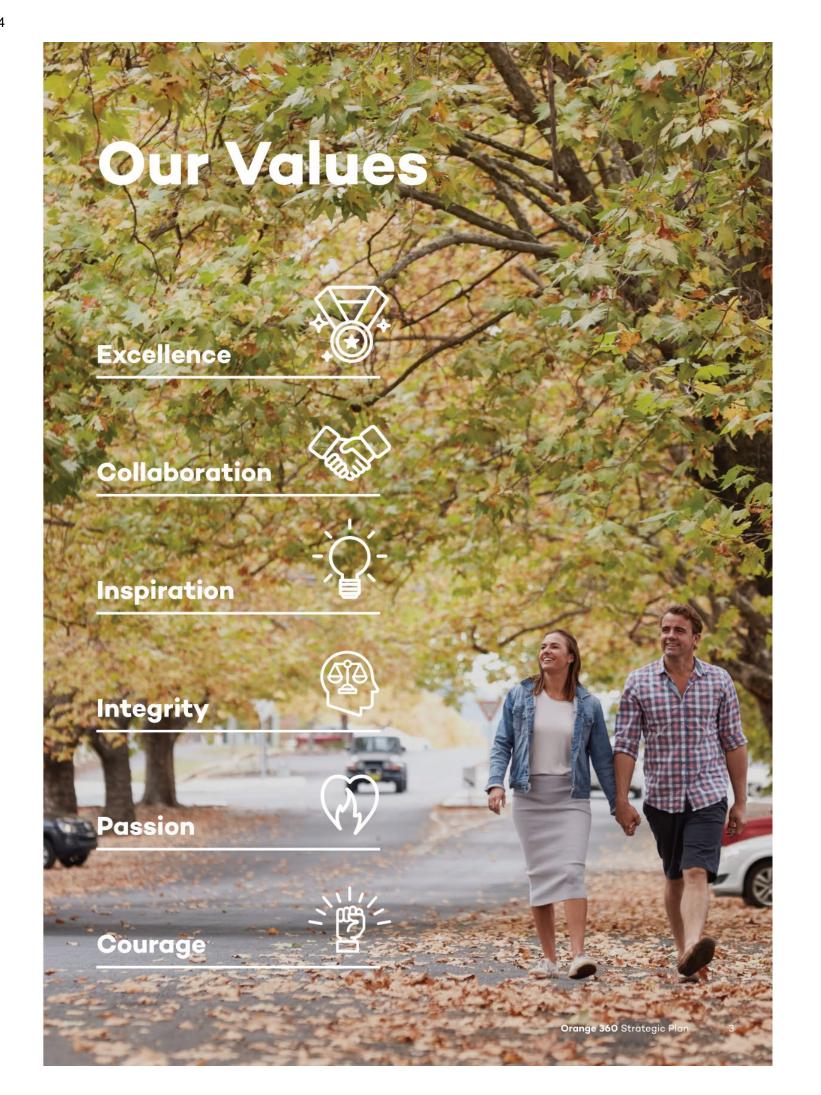
We support and enable our industry to reflect the destination's values.

We continue to engage with the growing 1.8 million annual visitors to our region to ensure we strategically grow, now and into the future.

Orange360's success and the future of our towns and villages is driven by a dedicated approach to:

- · Regional collaboration
- Industry engagement
- Strategic growth

Our success secures the next generation of skilled workers so critical to our regional businesses; attracts investors and businesses; creates popularity among visitors and ultimately, increase the number of local residents.



# Our Strategic Priorities

#### L Enhance our visitor experience

- Develop robust visitor profile data
- .2 Ensure Orange360 website content is current and accurate
- L.3 Develop tai lored tourism packages that increase appeal to target market segments including adventure, sport and agritourism.
- L.4 Seek training a nd development opportunities for our members
- 1.5 Advocate on behalf of the region for infrastructure development

### . Build collaborative relationships

- 1 Collaborate with Councils for the provision of regional marketing strategy and services.
- 2.2 Build a strong and engaged network of Orange360 members.
- 2.3 Establish a professional peer-to-peer network
- 2.4 Develop the Orange360 Volunteer program
- 2.5 Form strong and supportive strategic alliances with all levels of Government and leading regional organisations.

# 3. Integrate premium marketing across all touchpoints to drive demand

- 3.1 Develop a well executed integrated marketing and communications plan.
- Ensure brand and communications guidelines are adhered to .
- 3.3 Develop a suite of visual assets for the region.
- 3.3 Seek funding support for destination marketing campaigns within local industry and Government.







### 4. Position Orange360 as an aspirational destination

- 4.1 Share inspired stories of our people, places and products.
- 4.2 Develop a series of out-of-region and in region events that showcase the best of our best.
- 4.3 Develop an award winning strategy for the region, and our members.



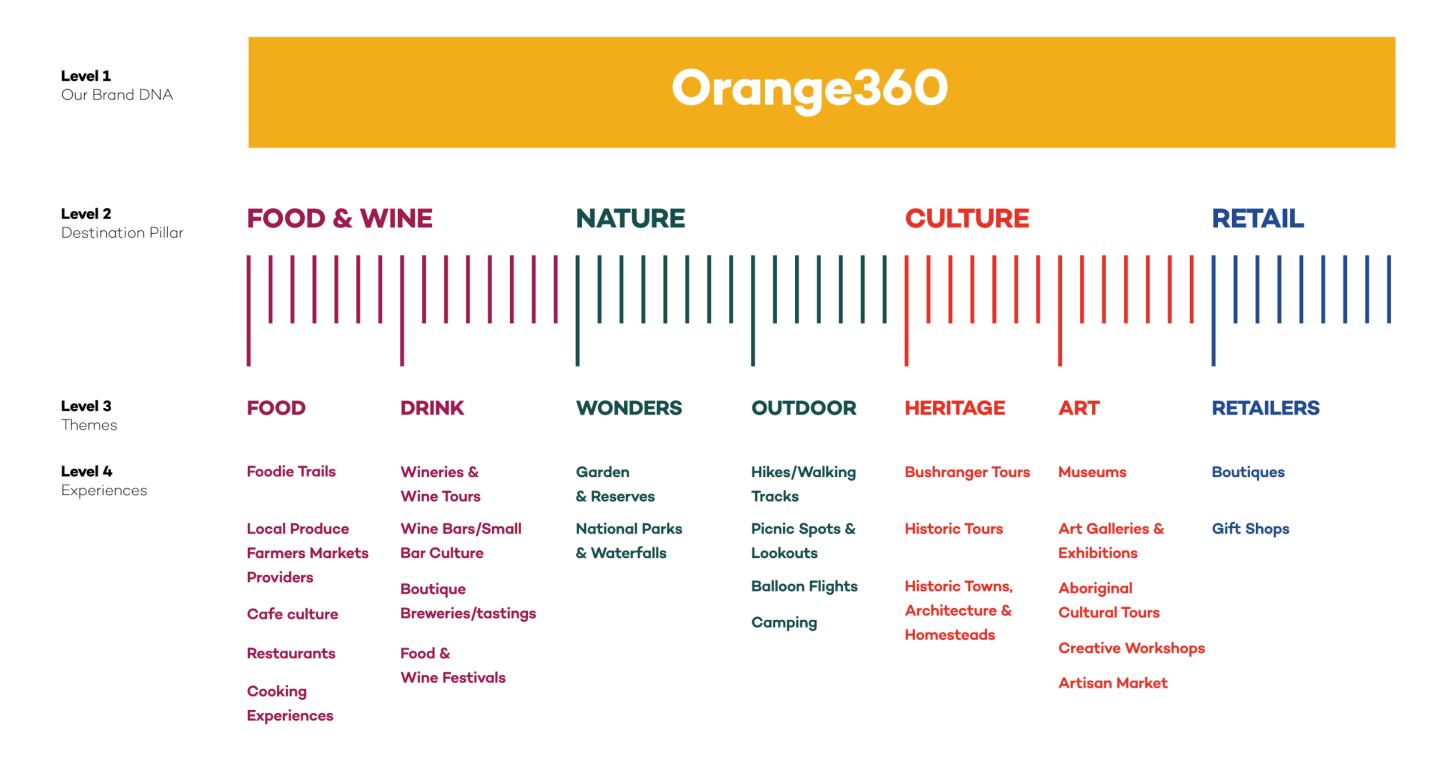
#### 5. Grow and evolve

- 5.1 Continue to review the regions's tourism assets and attractions to ensure they meet the changing needs of our visitors.
- .2 Seek to enhance and develop the skills of our people, including a skilled and available workforce.
- 5.3 Continue to stay abreast of trends and technology.
- Develop income streams to be reinvested in destination marketing.





# **Destination Pillars**



Orange 360 Strategic Plan



This is Page No. 11 of the Attachments of the Ordinary Council Meeting of Blayney Shire Council held on 21 May 2024



# WELCOME TO Wiradjuri Country

Yinaagalangbu, gibirbangbu, buraaygalangbu gawaymbanhadhu nginyalgir Wiradjurigu naurambanaau.

Ladies, gentlemen and children welcome to Wiradiuri and to country.



Orange36O.com.au



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# Message from the Chair



The path to recovery after the November 2022 floods has been long for many, and particularly those in the towns villages of Eugowra, Molong, Cudal and Canowindra. As the anniversary comes around it is heartening to see that so many have been able to reset and start again. I am pleased to see Orange360 has a valued place in this recovery, helping members in the towns and villages get back into the market to promote their businesses and continue to 'sell' the Orange Region

to visitors. It is important in these tougher times, with yet another challenge (cost of living increases) looming that we continue to look forward and support one another as one unified destination.

I'd like to thank Caddie Marshall for her strong leadership of Orange360 over the last five years - Caddie was hard working and creative and brought energy and drive to Orange 360. I thank her for her commitment and service to the organisation.

Also to welcome Ned Sweetapple as Orange360's new General Manager. Ned is a great appointment and has already made her mark at Orange 360.

On behalf of the Board, I would like to thank all Orange360 staff members - we have a strong, small and dedicated group who worked together to build the awareness and brand of Orange360 and support our members and flagship festivals throughout the year.

I want to thank my fellow Board Members who have contributed not only at TDO Ltd Board meetings but also been very supportive of our new General Manager and are focussed on the strategic goals of Orange360 and helping the team with their initiatives and projects. Other than the Board's Council Directors all other Board Members give of their time and expertise on a voluntary basis. We have had a strong and consistent board for some years, and we look forward to welcoming a number new directors in 2024.

Then turning to my fellow directors who are retiring, Robyn Murray and Tom Ward. Robyn has made a great contribution to the organisation over many years. She has generously given her time both to the board and staff while holding a very senior position in Health and I particularly want to thank her for her personal support. I also want to thank Tom Ward for his contribution and service to the TDO Board. Tom has also served as President of the Orange Vignerons Association whilst being on the Board and running his own business.

Our membership base is solid and it is pleasing to see growing engagement at our Member forums and attendance the educational workshops held this year. We are looking forward to working closely with our members next year to further develop our product and elevate our customer experience.

There are some exciting marketing projects ready to be released – we intend the new creative campaign to be the next step change in driving awareness and visitation to the orange region and will set us apart. This campaign has the ability to flex and change and will serve our region well. The refresh of orange360.com.au will support the new campaign well and take the website forward to become an even more powerful platform for the promotion of Orange360, the Orange Region and all that is on offer. Thank you to all our members for you continued support and involvement in Orange360.

To the three regional councils, Orange City, Cabonne and Blayney Shire who not only support Orange360 financially but provide support through their involvement in collaborative projects, assist with attracting business and events to the region, focus on infrastructure and economic development generally (of which tourism is an important contributor!) and we look forward to these partnerships continuing for many years to come.

Peter Robson Chair I TDO Ltd

# **Executive Summary**

Recovery is still a strong theme in the rhetoric of our Region.

In terms of tourism and visitor numbers across Australia – comparisons are generally made to year-on-year growth (or otherwise) however the agreed key comparisons for the most part of the year ending June 2023 are against the yearend 2019. Mostly because years 2020-2021 were anything but normal and therefore difficult to review or predict travel patterns and trends.

Orange360, the Orange Region, continues to show a strong "pandemic recovery" – official data shows that overnight visitors last year spent 1.42 million nights in the Orange, Blayney and Cabonne LGA areas – 20% increase on year ending June 2019 and a far stronger recovery than most of the comparison areas. Total visitor numbers, 1.41 million over night and day visitors are reported to have visited the region at year end June 2023 – 4% higher than year end 2022 and basically on par with yearend 2019. The visitor spend across the Orange region is estimated at \$446 million.

The ability for the region to "bounce back" demonstrates the strong foundations of the tourism industry in the region. Orange Region offers visitors authentic, sophisticated, and diverse experiences, all year round and, our tourism operators are proactive and innovative, continually developing product and refining their customer experience. Collectively, with the power of collaboration across local council areas, and a unified and recognised destination brand, Orange360 continues to focus on its core function; enabling industry and inspiring people to visit the Orange Region to return and become advocated for our destination.

With unified support from the Orange, Cabonne and Blayney Shire Councils as our funding partners, Orange360 continues to consolidate and develop our marketing assets to best serve our Membership, the broader industry, and the region. The Orange Region Destination Management plan was prepared and adopted at the end of 2022 and provides the strategic direction for the continued development of the visitor economy from now until 2026 and further unifies our approach to support the local tourism industry.

Orange360 membership base reflects the diversity and depth of product in our region – reporting a total of 357 members across all sectors and the across the region. The focus of members forums, satellite "village" forums and the regular industry news publications this year is to provide educational and learning opportunities that will help our members grow and develop their own businesses. The addition of a part time Event Producer position to the team will further enhance Orange360s ability to assist and support members and the many voluntary organisations plan and deliver key destination events such as FOOD Week, Wine Festival, Winter Fire Festive and other events that promote the regions and build capacity within the sectors.

With a somewhat return to normalcy 2022\_2023 year has seen strong growth and performance of the season marketing campaigns and the impact of increased engagement and appeal of the region through key marketing channels and assets.

Key metrics indicate that the Orange360 website orange360. com.au attracted 210,910 total unique users (up 14% on 2022) and that now 65% of those users are accessing this via mobile devices – an increasing trend. Social media continues to drive engagement and appeal of the region and the Orange360 owned channels outperformed previous years. Orange360 Facebook page followers have increased 14% to 19K, and Instagram #Orange360\_allyearround now has 14.9k followers, a 7% increase. Tradition media continues to be a valuable channel for reaching our key travelling audience – those who are holidaying, taking an extend weekend with family and or friends or coming to visit family and friends. Media and PR famils and activations have delivered more than \$3.5million in editorial value across the year.

There are exciting times ahead, with new opportunities and new challenges. Orange360 is in a good position to continue to deliver support and growth for the tourism industry across the Region. The investment made over the past five years has created a solid platform and brand profile from which to continue to work to consolidate the Orange Region as one of Australia's leading destinations.

# Strategic Statements & Brand

### **Vision**

For the Orange Region to be a leading Australian destination.

### **Purpose**

Provide unified destination marketing across the Orange City, Blayney Shire and Cabonne Council areas that enables industry and inspires people to visit the Orange Region, to return and become advocated for our destination.

### **Our Core Business**

- Provide impetus for industry and local government to work together to achieve growth in the Visitor Economy and Tourism to the Orange Region
- · Position Orange360 brand in the minds of people living, working, visiting, and investing in the Orange Region.
- Work with and support regional businesses to together, develop the essence of our destination and promote our regions
   product to our key markets, build appeal and consideration and establish Orange Region as a traveller's destination of choice.
- Identify and strengthen our destinations marketing assets and incorporate these into our brand and positioning to stand out from our competitors.
- Strategically engage our markets and initiate visitor experiences with the Orange360 brand and the Orange Region that ensure continued growth of our destination and our tourism industry.

## **Strategic Priorities**





Build collaborative partnerships



Integrate premium marketing



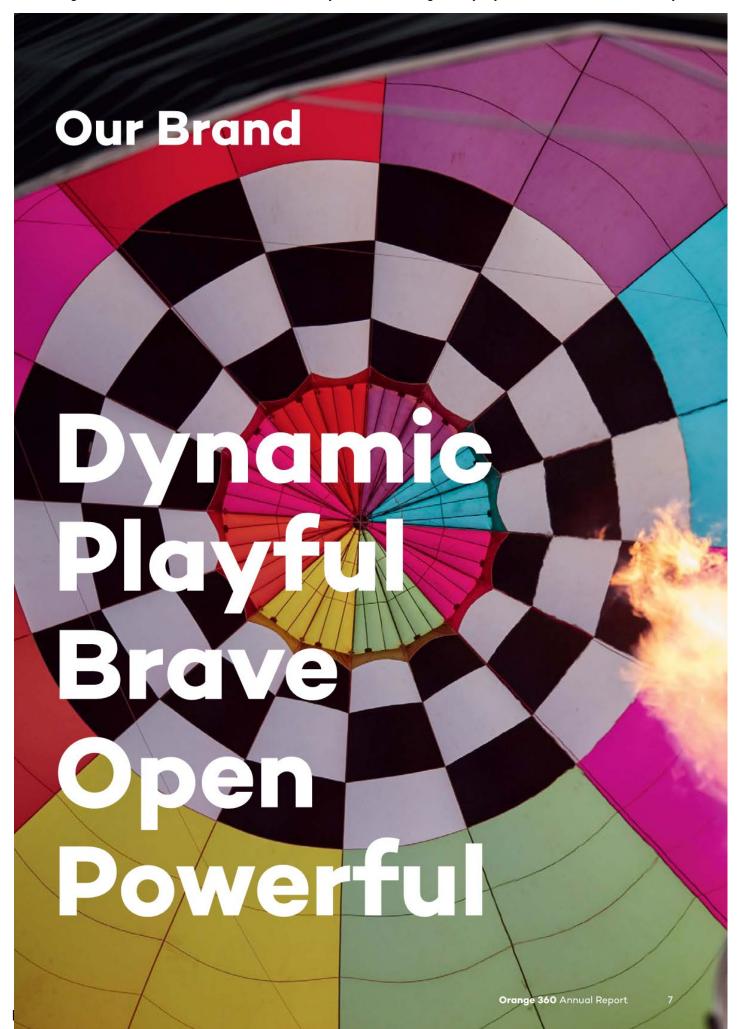
Position Orange360 as an aspirational destination



Continue to grow and evolve

### **Destination Pillars**





"Destination Central West supports the structure provided through O360 and notes the collaborative approach of local governments, industry and corporate partners delivers increased benefits to grow the visitor economy of the broader Orange region."

**Sean Haylan**General Manager, Destination Central West

# Major Stakeholders and Industry Partners

The Orange Region (Orange360) has a vibrant visitor economy, attracting 1.4million visitors in the year ending June 2023. The visitor economy across the LGAs of Orange, Blayney and Cabonne, has contributed \$446 million in direct expenditure in the region in the year ending June 2003. This expenditure is driven by the return of visitors in numbers close to or slightly higher than pre- COVID, made up of overnight visitors (who spend more) and a high proportion of domestic day visitors.

Orange360 partners with and is funded by a collaborative agreement between Orange360 and each of Orange City Council, Blayney Shire Council and Cabonne Shire Council.

# Major Stakeholders



#### Orange City Council

**Population** 41,468 persons **Gross Regional Product** \$2.5 billion **Key Industries** Mining, Healthcare, Public Administration, Manufacturing, Education & Training.

The Orange Local Government Area is 290 sq. kms and includes the city of Orange (a significant regional centre with a population of 40,000+) as well as the historic villages of Lucknow, Spring Hill and Byng.



#### Blayney Shire Council

**Population** 7,344 persons **Gross Regional Product** \$760 million **Key Industries** Mining, Manufacturing, Agriculture, Construction, Education & Training.

Blayney Shire is a Local Government Area in the Central West region of New South Wales, Australia. The Shire is located adjacent to the Mid-Western Highway and the Main Western railway line, and is centered on the town of Blayney (population 3,000) as well as the historic villages of Barry, Carcoar, Lyndhurst, Manduruma, Millthorpe, Neville and Newbridge.



#### Cabonne Council

**Population** 13,605 persons **Gross Regional Product** \$671 million **Key Industries** Mining, Agriculture, Manufacturing, Education & Training, Construction.

Cabonne Shire is a Local Government Area in the Central West region. The Shire is located adjacent to the Mitchell Highway and partly surrounding the City of Orange. Cabonne Country, 'Australia's Food Basket' is a rich rural shire in central west NSW, covering the towns of Canowindra and Molong, and the historic villages of Borenore, Cargo, Cudal, Cumnock, Eugowra, Manildra, and Yeoval. The area is home to the site of Australia's first gold rush and is famous for ballooning, food and wine, agriculture and mining.

# **Industry Partners**













# **Board Members**



Name: Peter Robson (Chair)
Occupation: Vigneron
Experience: Director since 2017



Name: Cr Kevin Beatty, Mayor Occupation: Cabonne Councillor Manager- Department of Health Experience: Director since 2019



Name: Cr Jason Hamling, Mayor Occupation: Orange City Councillor Experience: Director since 2022



Name: David Hoskins
Occupation: Vigneron
Experience: Director since 2017

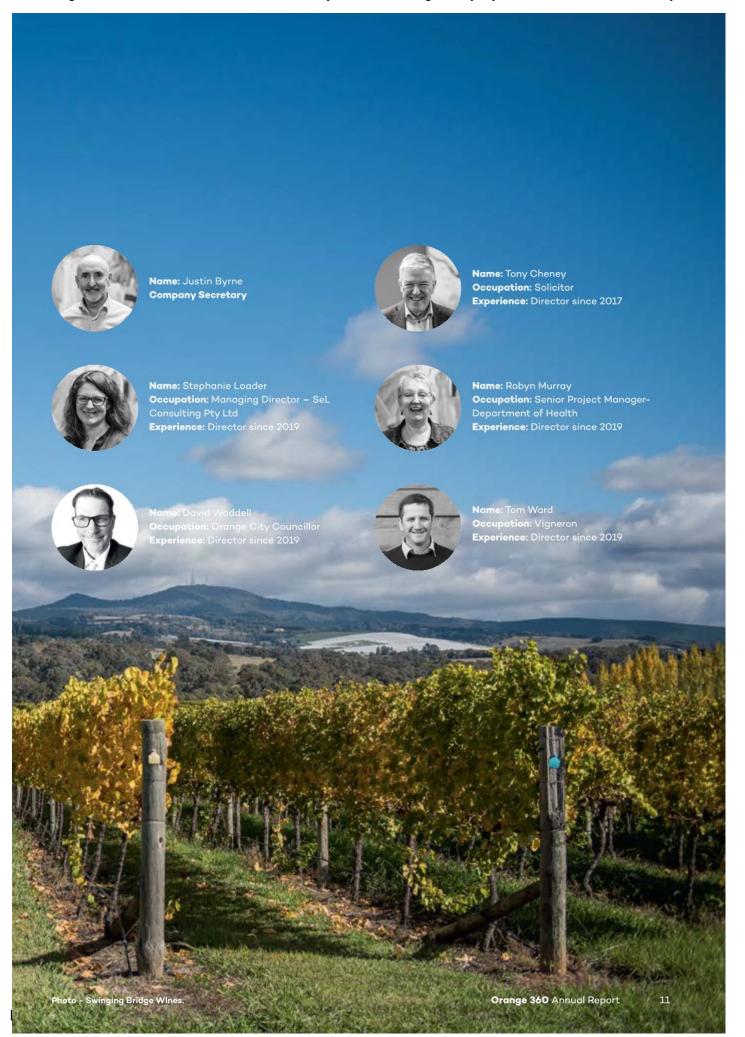


Name: Cr Gerald Power, Deputy Mayo Occupation: Orange City Councillor Experience: Director since 2022



Name: Cr Michelle Pryse Jones
Occupation: Blayney Shire Councillor
Experience: Director since 2022





# Membership

### **Purpose**

Orange360 is the membership organisation that works with and supports business in the region that operate within and contribute to the 'visitor economy'. The broad nature of representative industries within our membership base is manifest in the wide-reaching benefits of a strong tourism industry which impacts the broader region.

A membership structure provides Orange360 with the mechanism for cohesion and collaboration across the region and across industries which is vital to grow a robust and connected tourism industry and capture the product which forms the essence of the Orange region as a destination.

Our membership base gives Orange360 legitimacy to promote tourism products and position the Orange region as an aspirational destination of choice.

### **Value**

The Orange360 Membership structure maintains the industry relevance of the organization. It provides channels for communication, training, and information exchange within an engaged and trusted network with a distinct focus.

Being a member of Orange360 provides access to a broader network and likeminded operators who are innovative, intelligent, and passionate about their chosen sphere and, who appreciate the value of education, information and learning from others.

#### **Focus**

Our core objective is to work with tourism operators and businesses operating within the visitor economy to develop their product offering as a means to increasing Orange Region's appeal as a destination.

Education and learning are key to achieving growth and our focus for our Orange360 membership activities for 2023 is to provide opportunities for:

- · Skills development and training
- Sharing data, research, and tourism trends
- · Improving product and marketing capabilities
- · Networking and collaboration

### **Delivery**

The most effective measurement of relevance to and satisfaction with memberships is to have a growing and engaged member base. We have been very pleased with the attendance and engagement at our membership forums this year. The continuing increase in membership numbers and the steadying of the database is also pleasing after a few tumultuous years for the industry.

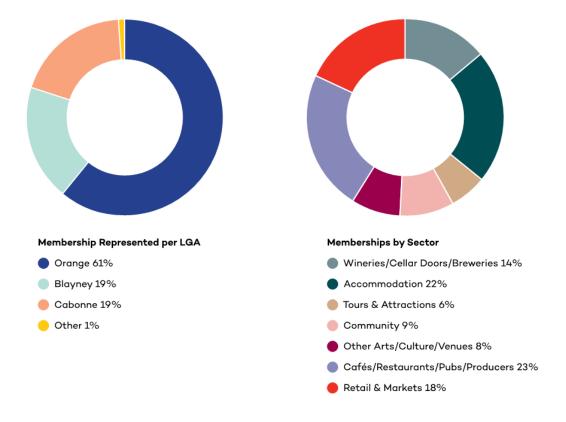
Membership Forums, held in Orange in February, June and October this year, each attracted 50 or more members to each with supporting satellite events being well attended in our region's towns and villages of Molong, Carcoar and Millthorpe. Our membership services regularly go on the road for Members "Meet and Greet' sessions, and have visited members businesses in Canowindra, Neville, Millthorpe, Carcoar, Yeoval, Molong, Lucknow, Cudal, Cargo and Orange.

In June the Board supported a small increase in Membership Fees, and the abolishment of the Free Membership category to enable greater focus and support for our members who are truly invested in the operation of Orange360.

The monthy Members News eDM has become a weekly publication and has been renamed Industry News to enable a more regular communication and feedback loop, and to be more current and agile in terms of referring industry news and information more frequently to members. The Orange360 Members Facebook Group provides an additional channel of communication for members with 2-3 posts a week.

Improved onboarding of new members and being readily available to assist existing members understand best practices in digital marketing, particularly ATDW, has enabled members to reach new audiences and support their own marketing activities through the Orange360 website and social media channels.

In June this year Orange360's membership base was steady, reporting a total of 357 members across all sectors and the region.



# **Our Team**



Ned Sweetapple General Manager 2023



Caddie Marshall General Manager 2018-2022



Rebecca Barnier Marketing Manager (maternity leave)



Mali Williams Events



Ellen Harris Accommodation Coordinator



**Jo Gilshenan** Finance Officer



**Fiona Turney** Member Support Services



Hannah Paranihi Communications Manager



Helen Johnson Content Creator



Barb Polinelli Accommodation Assistant

# **Tourism Managers**



**Glenn Mickle**Orange City Council
Tourism Manager



Megan Rodd Blayney Shire Council Manager Tourism & Communications



Penny Watts
Cabonne Council
Tourism, Culture and
Events Coordinator



# Event Production and Festival Support

### **Purpose**

Orange360 is proud to be closely aligned with and supportive of the organisations and committees who produce and stage our region's annual flagship festivals.

The key regional events that celebrate and reflect our destination assets, FOOD Week, Wine Festival and the Winter Fire Festival provide content and promotional opportunities that align our region's seasonal destination marketing campaigns.

Festival and events build capacity and capabilities within our region and showcase our attributes through activation, attracting new and returning visitors to the region. Equally valuable is the support and local pride that regional events receive from residents – local events are a fundamental driver for attracting "visiting family and friends" – a key market for visitation to the region.

### **Value**

Orange360 appointed an Event Producer to the team in November 2022. The Event Producer role was established to support the FOOD Week Committee through the provision of event production expertise for the development and collation of the festival programs and planning and delivery of the agreed Signature/Public Events. This role also created a pivotal connection between FOOD Week event and the Orange360 marketing function working hand in hand on the campaign promotions and key messaging of the annual event.

Funding for this role is provided through fee for service agreement with industry partners, initially FOOD Week and subsequently Orange Region Vignerons Association (ORVA) and is subsided by Orange360's function.

In addition to working with established events, the inclusion of Event expertise within Orange360 has enabled fresh focus on the Winter Fire Festival and the administration of the Newcrest Orange360 Regional Event Fund and support of recipient events.

The return on this investment is demonstrated through the provision of experience and knowledge of event management for our often, voluntary committees, enabling the continued growth and success of flagship events and the successful establishment of new events, such as the Jazz Festival, Lonely Mountain Ultra, Orange Chamber Music Festival, Millthorpe Winter Markets and Newbridge Winter Solstice – all of which bring so much to the region.

## **Delivery**





# Newcrest Accommodation Program

### **Purpose**

Established in 2019 by provision of an MOU between Newcrest (Cadia Valley Operations) and Orange360, the Newcrest Accommodation Program set strategic imperatives to improve the management and understanding of the availability and demand for short term accommodation in the Orange Region.

Orange360 continues to manage the program accommodation for short term stay requirements of staff, contractors, and visitors to Cadia Valley Operations via a centralised accommodation booking and support service.

### **Value**

Management of the Cadia Valley Operations accommodation needs, and the provision of centralised bookings has achieved

- dispersal of bookings and income throughout the Orange Region and across multiple accommodation types and providers
- · greater awareness and better management of high demand periods for accommodation
- an independent centralised contact and connection between accommodation industry and Cadia Valley Operations and contractors
- · efficiencies in improved systems and process management
- · clarity of available accommodation in the region and understanding of occupancy fluctuations

### **Delivery**

**July 22 - June 23** 

Newcrest Accommodation Program delivered:







# **Destination Marketing**

The key purpose of Orange360 is to provide unified destination marketing across the Orange City, Blayney Shire and Cabonne Council areas that enables industry and inspires people to visit the Orange Region, to return and become advocated for our destination.

To achieve these goals, Orange360 designs and activates strategic marketing campaigns that will,



Position Orange360 brand in the minds of people living, working, visiting, and investing in the Orange Region.



Increase the awareness of Orange360 as a destination and promote our regions product to our key markets, build appeal and consideration and establish Orange Region as a traveller's destination of choice.



Define our identity and strengthen our destinations marketing assets and incorporate these into our brand and positioning to stand out from our competitors.



Engage our markets and initiate visitor experiences with the Orange360 brand and the Orange Region that ensure continued enhancement of our destination and our tourism

The Orange Region is a picturesque, productive, and seasonally diverse destination. Open 'all year round', the region offers a range of attractions, places and activities for a board range of visitors throughout the year. Together these aspects of the region differentiate us from our competitors and the annual destination marketing campaigns capitalise on the unique selling points by showcasing a combination of our natural assets and the capabilities within our industry.

Key channels through which we reach our market audience and our key marketing assets continue to grow in terms of impact and followers.



# Orange360.com.au

Total page views



210,910
(av. 17.6 k/mth)
Total Unique Users
up 14% on 2022



# **User Source**



35% Desktop



65% Mobile

# Top 4

visited pages





3 Events

Plan Your Trip /
Accommodation

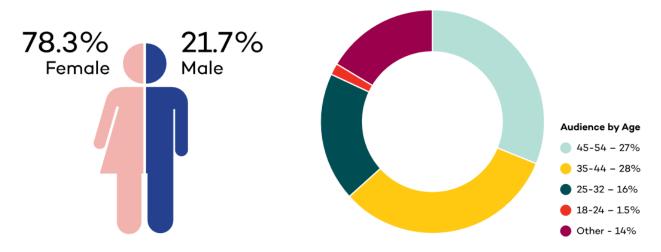


# **Destination Marketing**

# Social Media

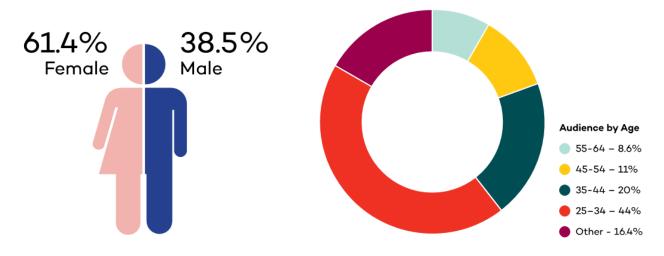
### **Facebook Overview**

Facebook Followers – 19k (13.7% increase)
Audience by Gender



## **Instagram Overview**

Instagram Followers – 14.9k (7% increase)
Audience by Gender



"As the president of FOOD Week and on behalf of the committee, we value and appreciate the benefits of the working relationship with Orange360. FOOD Week would not be the event that it is today, without the skills and resources that exist within O360 that develop a clear destination strategy and help drive the marketing and promotions around not only FOOD Week but other festivals and events in the region."

Charlotte Gundry
President of FOOD Week Committee

# **Destination Marketing**

# Media & PR

Independently generated editorial and stories in publications and newspapers are a valuable and important source of publicity that drives awareness and broader appeal of the Orange Region as a destination.

Storytelling and content creation is a key part of promoting events and attractions of the region as is creating good and reliable relationships with various media outlets and agencies.

Orange360 supports and jointly funds media famils to the region with the support of our members through comping various activities for travelling writers and we work closely with Gabrielle Brewer through the Joint Organisation to pick up on media leads.

Media Famils, have included visits from various publications in the past 12 months and the "Come Out We're Open" campaign brought additional media through the region.

- · Concrete Playground
- GetIt
- We are Explorers
- Sitchu

- · Her Canberra
- Explore Magazine
- Country Style
- · Selector Magazine



**50,279,853** TOTAL REACH

439 MEDIA ARTICLES

\$3,712,199

TOTAL EDITORIAL VALUE





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# **Destination Marketing**

# Orange Wine Festival October 2022

### Campaign overview

Orange360 Consumer News (12k subscribers)

#### Orange360 Member eNews

Social Media Posts September 2022 – October 2022

 8 x Paid Social Media Campaigns focus on promoting the overall Festival

#### Total Social Media (Paid and Organic)

Reach 256,149

Post Engagement 14,225

#### Website Traffic



21,627 unique users visited the Wine Festival pages



Wine Festival pages represented 11% of all Pageviews on Orange360. com.au from 1 July 2022



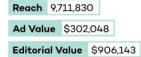
Largest website referral source was Social Media

#### **Paid Advertising**

- Investment \$23,000
- Targeted Media included: Country Style, Gourmet Traveller (print and digital), Gourmet Traveller Wine and Her Canberra

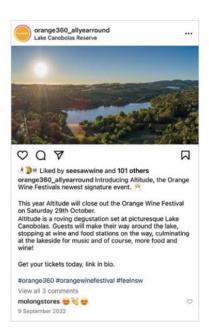
#### Resulting PR & Media Articles

 Media Release announcing Wine Festival '23 resulted just under 100 x media articles published











"The Orange wine industry will also be able to benefit from having events expertise under the Orange360 banner - effectively everything is now under the 'one roof'. We will be able to co-ordinate and action things effectively and will see this benefit with Orange Wine Month in 2023"

Tom Ward
President of the Orange
VigneronsAssociation

This is Page No. 36 of the Attachments of the Ordinary Council Meeting of Blayney Shire Council held on 21 May 2024



# Destination Marketing F.O.O.D Week 4 March - 2 April 2023

#### Campaign overview

#### **Direct Marketing**

- Orange360 Consumer News (12k subscribers)
- · Orange360 Member e:news
- · Friends of FOOD (250 members)

#### **Paid Advertising**

I

- Investment \$27,500
- Targeted Media included:
   Gourmet Traveller, Country Style,
   Blue Mountains Life, Galah eDM,
   Discover Magazine + local news,
   boosted Social Post

#### Resulting Media & PR

• Media Release announcing FOOD Week '23 resulted in 130 + media articles

Total Media Reach 2,351,283

Total Media Value \$303,000

Editorial Value \$909,000

Social Media 2023	Orange360	F.O.O.D	Total (vs 2022)
Total Reach	77,489	110,132	187,624 (up 30%)
Total Engagements	2,897	8,672	11,569 (up 296%)

 Orange360 & FOOD Week owned channels – eDMs, organic social posts, FOOD Week and Orange360 websites performed well.







# **Destination Marketing**Winter Fire Festival 5-14 August 2022

### Campaign overview

#### Paid Social Media Investment

Investment - \$2,000

Owned media investment	Shared Socials	
orange360.com.au,	Facebook,	
Orange360 EDM,	Instagram, YT and	
Orange360 social platforms	LinkedIn	

#### Media & PR

Media Articles	51		
Total Reach	2,319,443		
Editorial Value	\$246.500		

#### Orange360.com.au Website traffic



15,414 users July 2022 (up 62% on same time 2021). 14,490 new users (up 60% on same time 2021).



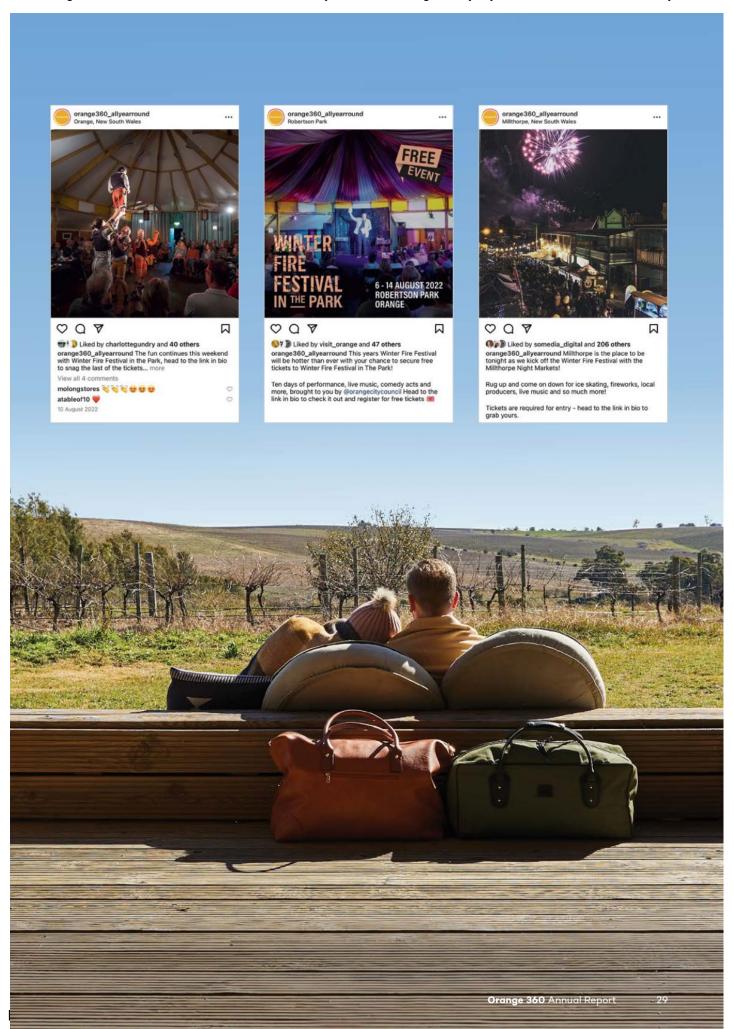
24% of all Page Views were for the Winter Fire Festival.











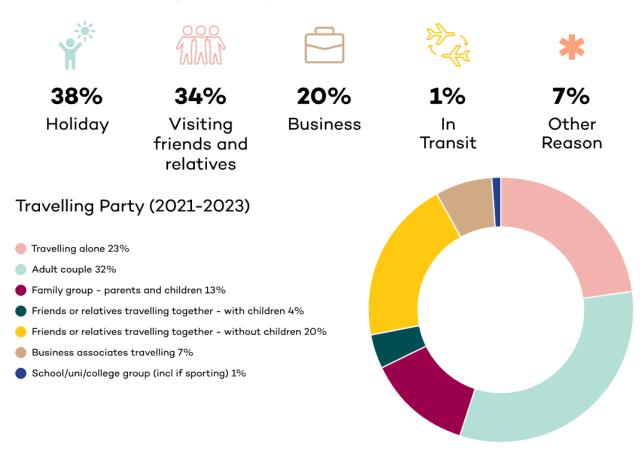
# **Visitor Statistics**

### **Key Tourism Metrics\***

	International Visitor	Domestic Day Visitor	Domestic Overnight	Total Year Ending 2023	Total Year Ending 2022
Visitor spend (AUD)	\$5,300,000	\$138,460,000	\$302,000,000	\$446,000,000	\$392,000,000
Visitors	6,600	860,000	538,000	1,410,000	1,177,000
Nights	n/a	0	1,420,000	1,540,000	1,264,000
Average Stay (nights)	n/a	n/a		2.6	2.4

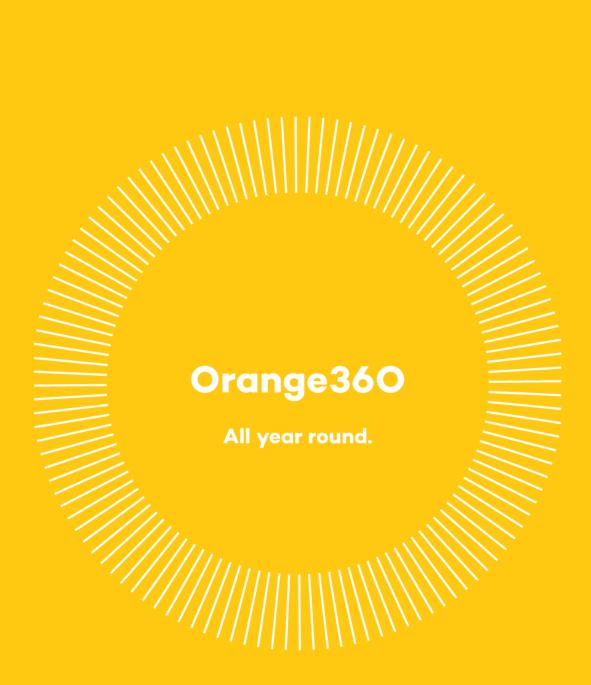
<sup>\*</sup> Source: Tourism Research Australia (TRA); National Visitor Survey. Unpublished data extracted under licence by Peter Valerio. Copywrite remains with TRA.

### Reasons for Travel (2021-2023)



This is Page No. 41 of the Attachments of the Ordinary Council Meeting of Blayney Shire Council held on 21 May 2024





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# Quarterly Budget Review 2023-2024

Period ending 31 March 2024

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

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#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

#### 31 March 2024

It is my opinion that the Quarterly Budget Review Statement for Blayney Shire Council for the quarter ended 31/03/24 indicates that Council's projected financial position at 30/6/24 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

However, long term it is acknowledged that this position will not be sustainable into the future with Council having forecast ongoing operating deficits in the General Fund and declining levels of unrestricted cash throughout the 10 years as detailed in the Long Term Financial Plan. Council has been proactive in attempting to address its ongoing sustainability issues as outlined below:

Action taken to address future financial sustainability includes:

- a. In June 2022 Council engaged LG Solutions to undertake an independent strategic financial review of Council's financial position and sustainability which identified 45 recommendations.
- b. Council formed a working group comprising Councillors and senior management to develop an action plan. Council was able to action 25 of the recommendations during preparation of the 2023/24 Operational Plan however this was not enough to address the ongoing projected deficits within the Long Term Financial Plan.
- Council adopted the 2023/24 to 2026/27 Delivery Plan and 2023/24 Operational Plan on 27 June 2023, Council
  resolved to commence the Special Variation application process
- d. Council engaged Morrison Low, who specialise in providing financial modeling to local government, to undertake a further independent financial assessment and to assist Council with commencing the Special Rate Variation process.
- e. Council resolved at the 9 November Extraordinary Council Meeting to adopt an updated 2024/25 2033/34 Long Term Financial Plan and endorsed the commencement of community consultation on a potential application to IPART for a proposed Special Rate Varition of 10% per year for the next three years.
- f. Following conclusion of the community consultation process on 15 December 2023 Council resolved at the 23 January 2024 meeting to proceed to make application to IPART for a permanent special rate variation of 10% a year over 3 years resulting in a cumulative increase of 33.1%.
- g. Council submitted its application to IPART on 2 February with a determination not expected until late May / early June.

Signed: Tiffaney Irlam	date:	14/05/2024
Tiffaney Irlam Responsible Accounting Officer		

#### PART 1:

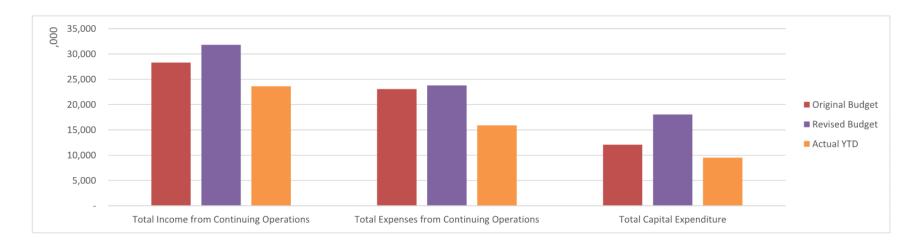
## **Income & Expenses Budget Summary**

Budget review for the quarter ended 31 March 2024 Income & Expenses - Council Consolidated

(\$'0000)	Original Budget \$ 000	Revised budget** 2023/24	Other than by QBRS Mar Qtr	Variations for this Mar Qtr	Projected Year End Result	Actual YTD figures
Total Income from Continuing Operations	28,310	31,803	202	996	33,001	23,622
Total Expenses from Continuing Operations	23,057	23,793	25	953	24,771	15,888
Net Operating Result from Continuing Operations	5,253	8,010	177	43	8,230	7,734
Total Canital Even and items	12.009	19.046	GAE	(25)	19.656	0.509
Total Capital Expenditure	12,098	18,046	645	(35)	18,656	9,508

Quarterly Budget Review Statement for the period 01/01/24 to 31/03/24

<sup>\*\*</sup> Revised Budget represents the adopted budget as at the December Quarterly Budget Review Statement



#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Income & expenses budget review statement

Budget review for the quarter ended 31 March 2024

#### Income & expenses - Council Consolidated

(\$000's)	Original budget 2023/24	Revised budget** 2023/24	Other than by QBRS Mar Qtr	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures *	% Budget Remaining
Income								
Rates and annual charges	13,284	12,949		-		12,949	12,764	1%
User charges and fees	1,699	1,762		232	a,e,f,j,k	1,994	1,740	13%
Other revenues	324	424		8	k	432	263	39%
Grants and contributions - operating	6,002	6,197		6	k	6,203	1,825	71%
Grants and contributions - capital	6,329	9,783	202	-		9,985	5,937	41%
Interest and investment revenue	647	663		750	h	1,413	1,090	23%
Net gain from disposal of assets		-		-		-	3	0%
Share of interests in joint ventures	25	25		-		25	-	100%
Total income from continuing operations	28,310	31,803	202	996		33,001	23,622	28%
Expenses								
Employee benefits and on-costs	7,849	7,854		-		7,854	5,456	31%
Borrowing costs	195	195		-		195	149	23%
Materials and services	5,399	5,875	25	196	c,d,e,f,j,k	6,096	3,360	45%
Depreciation and amortisation	7,418	7,633		706	b,i	8,339	6,222	25%
Legal costs	56	56		-		56	16	71%
Consultants	935	930		50	g	980	310	68%
Net loss from disposal of assets	39	39		-		39	-	0%
Other expenses	1,166	1,211		1	k	1,212	375	69%
Total expenses from continuing operations	23,057	23,793	25	953		24,771	15,888	36%
Net operating result from continuing operations	5,253	8,010	177	43		8,230	7,734	-
Discontinued operations - surplus/(deficit)		-				-		
Net operating result from all operations	5,253	8,010	177	43		8,230	7,734	•
Net Operating Result before Capital Items	(1,076)	(1,773)	(25)	43		(1,755)	1,797	

<sup>\*</sup> Rates and annual charges are levied in full in July with minor variations made throughout the year. There are other income and expenditure items that vary in timing when paid or received (e.g. weekly, monthly or annually).

<sup>\*\*</sup> Revised Budget represents the adopted budget as at the December Quarterly Budget Review Statement

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Income & expenses budget review statement

Budget review for the quarter ended 31 March 2024

#### Income & expenses - General Fund

(\$000's)	Original budget 2023/24	Revised budget** 2023/24	Other than by QBRS Mar Qtr	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures	% Budget Remaining
Income								
Rates and annual charges	11,736	11,401				11,401	11,450	0%
User charges and fees	1,357	1,480		252	a,e,j,k	1,732	1,307	25%
Other revenues	320	420		8	k	428	263	39%
Grants and contributions - operating	5,984	6,179		6	k	6,185	1,825	70%
Grants and contributions - capital	6,122	9,370	202			9,572	5,515	42%
Interest and investment revenue	395	411		668	h	1,079	832	23%
Net gain from disposal of assets		-				-	3	0%
Share of interests in joint ventures	25	25				25	-	100%
Total income from continuing operations	25,939	29,286	202	934		30,422	21,195	30%
Expenses								
Employee benefits and on-costs	7,569	7,574				7,574	5,250	31%
Borrowing costs	168	168				168	128	24%
Materials and services	4,475	4,950	25	216	c,d,e,j,k	5,191	3,003	42%
Depreciation and amortisation	6,681	6,896		706	b,i	7,602	5,672	25%
Legal costs	56	56				56	11	80%
Consultants	934	929		50	g	979	315	68%
Net loss from disposal of assets	39	39				39	-	0%
Other expenses	1,166	1,211		1	k	1,212	373	69%
Total expenses from continuing operations	21,087	21,822	25	973		22,820	14,752	35%
Net operating result from continuing operations	4,852	7,464	177	(39)		7,602	6,443	•
Discontinued operations - surplus/(deficit)		-				-		
Net operating result from all operations	4,852	7,464	177	(39)		7,602	6,443	
Net Operating Result before Capital Items	(1,271)	(1,907)	(25)	(39)		(1,971)	928	

<sup>\*</sup> Rates and annual charges are levied in full in July with minor variations made throughout the year. There are other income and expenditure items that vary in timing when paid or received (e.g. weekly, monthly or annually).

<sup>\*\*</sup> Revised Budget represents the adopted budget as at the December Quarterly Budget Review Statement

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Income & expenses budget review statement

Budget review for the quarter ended 31 March 2024

#### Income & expenses - Sewer Fund

(\$000's)	Original budget	Variations for this	Notes	Projected year end	Actual YTD	% Budget
(40000)	2023/24	Mar Qtr		result	figures	Remaining
Income						
Rates and annual charges	1,548			1,548	1,314	15%
User charges and fees	342	(20)	f	262	433	-65%
Other revenues	4			4	-	100%
Grants and contributions - operating	18			18	-	100%
Grants and contributions - capital	206			412	422	-2%
Interest and investment revenue	252	82	h	334	258	23%
Net gain from disposal of assets	-			-	-	0%
Share of interests in joint ventures	-			-	-	0%
Total income from continuing operations	2,371	62		2,579	2,427	6%
Expenses						
Employee benefits and on-costs	280			280	206	27%
Borrowing costs	27			27	21	22%
Materials and services	924	(20)	f	905	357	61%
Depreciation and amortisation	737	(20)	'	737	550	25%
Legal costs	-			-	5	0%
Consultants	2			2	(5)	373%
Net loss from disposal of assets	_			-	-	0%
Other expenses	_			_	2	0%
Total expenses from continuing operations	1,970	(20)		1,951	1,136	42%
Net operating result from continuing operations	401	82		628	1,291	
Discontinued operations - surplus/(deficit)				-		
Net operating result from all operations	401	82		628	1,291	
Net Operating Result before Capital Items	194	82		215	869	

<sup>\*</sup> Rates and annual charges are levied in full in July with minor variations made throughout the year. There are other income and expenditure items that vary in timing when paid or received (e.g. weekly, monthly or annually).

<sup>\*\*</sup> Revised Budget represents the adopted budget as at the December Quarterly Budget Review Statement

# **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

# Income & expenses budget review statement

Budget review for the quarter ended 31 March 2024

# Income & expenses - Council Consolidated

(\$000's) Income	Original budget 2023/24	Revised budget** 2023/24	Other than by QBRS Mar Qtr	Variations for this Mar Qtr	Notes	Projected year end result	Actual YTD figures
Governance	84	84				84	8
Administration	361	457		8	b,c,d,k	465	420
Public order & safety	59	604		_	2,0,0,1	604	386
Health	9	9				9	4
Environment	1,843	1,941		220	a,e	2,161	1,873
Community services & education	3	. 3				3	3
Housing & community amenities	548	769				769	273
Sewer supplies	2,371	2,517		(20)	f	2,497	2,427
Recreation & culture	361	424		` ′		424	168
Manufacturing & construction	607	656				656	423
Transport & communication	9,014	11,582	202	6	k	11,790	6,491
Economic affairs	234	273		32	k,j	305	241
General purpose revenue	12,791	12,459		750	h	13,209	10,905
Share of Interest in Joint Ventures	25	25				25	
Total income from continuing operations	28,310	31,803	202	996		33,001	23,622
Expenses	000	222					222
Governance	829	883		4.5		883	602
Administration	5,579	5,651		45	i,k	5,696	3,840
Public order & safety	685	983				983	364
Health	18	18	0.5	050		18	13
Environment	2,237	2,324	25	250	e,g	2,599	1,692
Community services & education	18	18				18	14
Housing & community amenities	654	701		(20)		701	377
Sewer supplies	1,582	1,583		(20)	Ť.	1,563	1,136
Recreation & culture	3,315	3,357		116		3,473	2,231
Manufacturing & construction	591	591		60		651	371
Transport & communication	7,130 419	7,089 595		466 36	!	7,555 631	4,815 433
Economic affairs  Total expenses from continuing operations	23,057	23,793	25	953	J	24,771	15,888
Total expenses from continuing operations	23,037	23,793	23	933		24,771	13,000
Net operating result from continuing operations	5,253	8,010	177	43		8,230	7,734
Discontinued operations - surplus/(deficit)		-				-	
Net operating result from all operations	5,253	8,010	177	43		8,230	7,734
Net operating result before capital items	(1,076)	(1,773)	177	43		(1,755)	1,797

<sup>\*\*</sup> Revised Budget represents the adopted budget as at the December Quarterly Budget Review Statement

for the period 01/01/24 to 31/03/24

Blayney Shire Council

PART 3A:

# Operating Income & Expenses Budget Review Statement (By Function/Activity - Detailed)

Budget review for the quarter ended 31 March 2024

Operating Income & Expenses - Council Consolidated (Excludes Capital Grants and Contributions)

Operating Income & Expenses - Council Consolidated (Excludes Capital Grants and Contributions)  Operating Income Operating Expenditure																
	Operating Income Original Revised Other than Variations Projected Actual									Revised	Other than	Variations	ituie	Projected	Actual	-
(\$000's)	Budget	Budget**	by QBRS		Notes	Year End	YTD	%	Original Budget	Budget**	by QBRS	for		Year End	YTD	%
(\$000 \$)	2023/24	2023/24	Mar Qtr	Mar Qtr	Notes	Result	figures	/0	2023/24	2023/24	Mar Qtr	Mar Qtr	Notes	Result	figures	/°
	2023/24	2023/24	Wai Qti	Wai Qu		Result	ligules		2023/24	2023/24	Mai Qu	war Qu	Notes	Result	ligures	
Governance																
Council	84	84				84	8	90.5%	829	883				883	602	31.8%
Administration																
Executive Services	12	12				12	9	25.0%	696	721				721	506	29.8%
Corporate Services	243	240		8	k	248	179	27.8%	2,356	2,389		25	b,c,d,i,k	2,414	1,832	24.1%
Engineering & Works	101	201		Ü	K	201	228	-13.4%	2,142	2,145		20	i,c,u,ı,k	2,165	1,253	42.1%
Environmental	5	5				5	4	20.0%	385	396		20	- '-	396	250	36.8%
Liviolinional	361	458	-	8		466	420	9.9%	5,579	5,651	-	45		5,696	3,841	32.6%
					•				-,	-,						
Public Order & Safety		400					_		40-						212	
Rural Fire Service	46	129				129	7	94.6%	485	783				783		72.2%
Animal Control	13	14				14	8	43.1%	134	134				134	97	27.6%
Emergency Services		-				-		0.0%	66	66				66	49	25.8%
Other Public Order & Safety	59	143				143	0 <b>15</b>	0.0%	685	983				983	204	0.0%
	29	143	-			143	15	89.4%	665	963	-	-		963	364	63.0%
Health																
Administration/Food Control	9	9				9	4	55.6%	18	18				18	13	27.8%
	9	9	-	-		9	4	55.6%	18	18	-	-		18	13	27.8%
Environment																
Noxious Plants								0.0%	126	136	25			161	125	22.4%
Domestic Waste Management	1,148	1,246		20		1,266	1,208	4.6%	1,065	1,061	23			1,061	749	29.4%
Other Waste Management	615	615		200	a	815	665	18.4%	560	575		200		775	454	41.4%
Street Cleaning	010	-		200	G	015	000	0.0%	194	194		200	6	194	120	38.1%
Other Environmental Protection		_				_		0.0%	-	26				26	120	100.0%
Urban Stormwater Drainage	80	80				80		100.0%	292	332		50	a	382	243	36.4%
Orban Ctonnwater Brainage	1,843	1,941	-	220		2,161	1,873	13.3%	2,237	2,324	25	250	9	2,599	1,691	34.9%
					•	·				·						
Community Services & Education									_	_				_		
Community Services Administration		-						0.0%	7	7				7	8	-14.3%
Child Care		-				-		0.0%	5	5				5	5	0.0%
Youth Services	3	3				3	3	0.0%	6	6				6	2	66.7%
	3	3		-	-	3	3	0.0%	18	18	-	•		18	15	16.7%
Housing & Community Amenities																
Public Cemeteries	76	76				76	48	36.8%	96	96				96	69	28.1%
Public Conveniences	7	7				7	4	42.9%	181	181				181	113	37.6%
Street Lighting	25	25				25	,	100.0%	84	112				112	52	53.6%
Town Planning	165	193				193	115	40.4%	377	396				396	196	50.5%
	273	301	-	-		301	167	44.5%	738	785	-			785	430	45.2%
					-											

**Quarterly Budget Review Statement** 

for the period 01/01/24 to 31/03/24

Blayney Shire Council

PART 3A:

# Operating Income & Expenses Budget Review Statement (By Function/Activity - Detailed)

Budget review for the quarter ended 31 March 2024

Operating Income & Expenses - Council Consolidated (Excludes Capital Grants and Contributions)

Operating income & Expenses - Council Consolidated (Excludes Capital Grants and Contributions)  Operating Income									Operating Expenditure							
	Original	Revised	Other than	Variations		Projected	Actual		Original	Revised	Other than	Variations		Projected	Actual	
(\$000's)	Budget	Budget**	by QBRS	for	Notes	Year End	YTD	%	Budget	Budget**	by QBRS	for		Year End	YTD	%
	2023/24	2023/24	Mar Qtr	Mar Qtr		Result	figures		2023/24	2023/24	Mar Qtr	Mar Qtr	Notes	Result	figures	
Recreation & Culture																
Public Libraries	82	82				82	82	0.0%	262	306				306	36	88.2%
Public Halls	20	20				20	17	15.0%	196	197		26	i	223	156	30.0%
Other Cultural Services		-				-		0.0%	27	7				7	6	17.1%
Centrepoint Sport & Leisure		-				-		0.0%	994	1,005		62	i	1,067	783	26.6%
Sporting Grounds	21	22				22	(19)	188.3%	410	414				414	321	22.5%
Parks & Gardens		-				-		0.0%	1,093	1,094		28	i	1,122	763	32.0%
Blayney Showground	112	112				112	23	79.5%	334	335				335	166	50.4%
	235	236	-	<u> </u>		236	103	56.3%	3,316	3,358	<u>-</u>	116		3,474	2,231	35.8%
Mining Manufacturing & Construction																
Building Control	232	281				281	202	28.1%	260	260				260	184	29.2%
Quarries & Pits	375	375				375	221	41.1%	331	331		60		391	186	52.4%
Qualified at its	607	656	-	-		656	423	35.5%	591	591	-	60	'	651	370	
					,			00.070							0,0	10.270
Transport & Communication																
Local Roads	2,484	2,559				2,559	988	61.4%	5,371	5,371		353	i	5,724	3,813	33.4%
Regional Roads	347	347		6	k	353	353	0.0%	272	272				272	92	66.2%
Bridges - Local	7	7				7	2	71.4%	482	482		84	i	566	434	23.3%
Bridges - Regional		-				-		0.0%		-				-		0.0%
Footpaths		-				-		0.0%	150	150		15	i	165	122	26.1%
Kerb and Gutter		-				-		0.0%	170	170		14	i	184	140	23.9%
Other Transport and Communication	533	492				492	175	64.4%	600	559				559	161	71.2%
	3,371	3,405	-	6		3,411	1,518	55.5%	7,045	7,004	-	466		7,470	4,762	36.3%
Economic Affairs																
Tourism & Area Promotion	36	84		(2)	k	82	86	-4.9%	309	368				368	254	31.1%
Industrial Development & Promotion	12	12		(2)	k	10	11	-10.0%	15	15				15	4	73.3%
Real Estate	8	-		(-/		-	9	0.0%	16	16				16	12	25.0%
Other Business - Private Works	99	99		36	i	135	135	0.0%	79	196		36	i	232	163	29.7%
	155	195	-	32		227	241	-6.2%	419	595	-	36		631	433	
					'											
General Purpose Revenue																
General Purpose Revenues	12,816	12,484		668	h	13,152	10,905	17.1%	-	-	-			-		0.0%
Sewerage Services	2,165	2,105		62	f,h	2,167	2,005	7.5%	1,582	1,583		(20)	f	1,563	1,136	27.3%
20.10.230 20111000	2,130	2,.00		J2	1,11	2,.37	2,000	7.070	1,502	1,000		(20)		1,000	1,130	27.070
Surplus/(Deficit) From Ordinary Activities Before Capital Grants & Contributions	21,981	22,019		996		23,015	17,685	23.2%	23,057	23,793	25	953		24,771	15,888	35 0%
Delote Capital Grants & Continuations	21,501	22,019	-	330		23,013	17,000	23.2%	23,037	23,193	20	300		24,111	13,000	30.9%

<sup>\*\*</sup> Revised Budget represents the adopted budget as at the December Quarterly Budget Review Statement

# **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

# Income & expenses budget review statement Recommended changes to revised budget

Budget Variations being recommended include the following material items:

Note	s Details	Income \$000	Expenditure \$000
а	Recognise additional revenue from discretionary fees for domestic waste services	20	<b>4000</b>
		20	-
b	Budget provision for depreciation on intangible assets not allowed for		20
		-	20
С	Adjustment of budget allowance for building maintenance and utilities expenses not required		(27)
		-	(27)
d	Recognise additional expenditure relating to cyber security and IT compliance		11
		-	11
е	Recognise additional income and expenditure relating to commercial waste management discretionary fees and the associated expenditure to process additional waste	200	200
		200	200
f	Reduce budget for water sales from the recycled water treatment plant to nil offset by a reduction in the chemical budget not required	(20)	(20)
		(20)	(20)
g	Reallocate additional funding to finalise the Blayney Flood Study from Stormwater renewals		50
		-	50
h	Adjustment of budget allowance for interest on investments exceeding current provision		
	- General Fund	668	
	- Sewer Fund	82	
		750	-
i	Adjustment of budget allowance for depreciation due to asset indexation and major asset additions		686
		- 1	686
j	Adjustment of budget allowance for private works income and the associated expenditure	36	36
		36	36
k	Minor budget adjustments	10	(3)
		10	(3)
		996	953
	Net adjustment to open	ating result	43

## Approved changes to revised budget since the last QBRS

Budget Variations approved other than by QBRS by resolution of Council

			Income	Expenditure
Date	Resolution	Item	\$000	\$000
20/02/2024	2402/008	Weed spraying - Additional funding provided from Flyers Creek Voluntary Planning Agreement		25
			-	25
23/01/2024	2401/011	Contract 08/2023 Reconstruction of Forest Reefs Road/ Tallwood Road	202	
			202	
		TOTAL	202	25

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Capital budget review statement

Budget review for the quarter ended 31 March 2024

#### Capital budget - Council Consolidated

(\$000's)	Original budget	Revised budget	Other than by QBRS	Variations for this	Notes	Projected year end	Actual YTD
	2023/24	2023/24	Mar Qtr	Mar Qtr		result	figures
Capital expenditure							
New assets						.	
- Plant & equipment	1,373	2,702				2,702	1,675
- Land & buildings	-	30				30	8
- Sewer	370	535				535	130
- Roads, Bridges, Footpaths	281	702				702	127
- Other	30	147		2	8	149	29
Renewal assets (replacement)							
- Plant & equipment	-	-				-	-
- Land & buildings	476	1,094		(166)	1,2,3,8	928	527
- Sewer	414	414				414	115
- Roads, bridges, footpaths	8,402	11,449	645	127	3,4,5,6,7	12,221	6,350
- Other	156	377		2	1,8	379	70
Loan repayments (principal)	596	596				596	477
Total capital expenditure	12,098	18,046	645	(35)		18,656	9,508
Operation from the m							
Capital funding	0.700	0.705		(= A)			4 0 4 7
Rates & other untied funding	3,702	3,795	000	(74)	1,2,4,6,8	3,721	1,017
Capital grants & contributions	6,329	9,779	202	66	3,4,7,8	10,047	6,417
Reserves:	224	4.550	4.40	(07)			222
- External restrictions	904	1,558	443	(27)	5	1,974	289
- Internal allocations	768	2,519				2,519	1,766
New loans		-				-	
Receipts from sale of assets							
- Plant & equipment	395	395				395	19
- Land & buildings		-				_	
Total capital funding	12,098	18,046	645	(35)		18,656	9,508
Net capital funding - surplus/(deficit)	-	-		-		-	-

# Quarterly Budget Review Statement for the period 01/01/24 to 31/03/24

PART 4A:

Capital Budget Review Statement

Budget review for the quarter ended 31 March 2024

Capital Budget - Council Consolidated (\$000's)  LAND & BUILDINGS		Original Budget 2023/24	Revised Budget** 2023/24	Other than by QBRS Mar Qtr	Variations for Mar Qtr	Notes	Projected Year End Result	Actual YTD figures	%
	R	50	43		(11)	1	32	17	53%
	N	00	30		(11)	'	30	8	27%
	R		461				461	374	81%
	R		26		(12)	2	14	-	0%
	R		-		7	1	7		0%
	R	126	71		·	·	71	31	44%
	R		60		1	8	61	61	100%
	R	300	433		(151)	3,8	282	44	16%
TOTAL LAND & BUILDINGS	_	476	1,124	-	(166)	-,-	958	535	56%
OTHER STRUCTURES Public Cemeteries - Infrastructure Works	R	11	11				11	4	36%
	N	30	30				30	4	0%
	R	30	22				22		0%
	R		40				40	26	65%
	N		11		2	8	13	13	100%
	R		7		_	O	7	7	100%
	N		16				16	16	100%
	R		-		4	1	4		0%
	N		59				59		0%
	N		32				32		0%
VEP Blayney	R	15	18		(2)	8	16	7	44%
VEP Barry & Hobbys Yards	R	10	17				17		0%
VEP Carcoar	R	30	47				47		0%
VEP Lyndhurst	R	20	51				51		0%
	R	10	25				25	8	32%
	R	30	65				65	18	28%
	R	10	24				24		0%
1_110110110190	R	20	49				49		0%
TOTAL OTHER STRUCTURES		186	524	-	4		528	99	19%

# **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

PART 4A:

Capital Budget Review Statement

Budget review for the quarter ended 31 March 2024

Capital Budget - Council Consolidated (\$000's)		Original Budget 2023/24	Revised Budget** 2023/24	Other than by QBRS Mar Qtr	Variations for Mar Qtr	Notes	Projected Year End Result	Actual YTD figures	%
INFRASTRUCTURE									
Local Roads - Construction									
R4R7 Forest Reefs Road	R		244				244	12	5%
R4R8 Forest Reefs Road/Tallwood Road Intersection	R	540	589	795			1,384	364	26%
R4R9 Richards Lane upgrade	R	145	192				192	64	33%
R4R9 Browns Creek Road	R	89	89		(17)	7	72		0%
R4R9 Tallwood Road	R	650	650	(150)			500	376	75%
R4R9 Barry Road	R	650	641		17	7	658	655	100%
AGRN1034 Errowanbang Road/Panuara Road Intersection	R	121	121				121		0%
FLR4 Neville Road Patching	R	986	1,150		64	4	1,214	1,214	100%
RLRRP Garland Road	R	330	330				330	304	92%
Forest Reefs Road Realignment	R		6				6	6	100%
Errowanbang Road Realignment	R		17				17	17	100%
AGRN1034 Errowanbang Road Storm Damage	R		253				253	46	18%
Blayney Waste Facility Entrance Road Rehabilitation	R	140	140		27	5	167	162	97%
Gravel Resheeting	R	404	404				404	383	95%
Heavy Patching Program	R	549	408		(64)	4	344	12	3%
Reseal Program	R	440	440				440		0%
TOTAL LOCAL ROADS CONSTRUCTION		5,044	5,674	645	27		6,346	3,615	57%
Regional Roads									
R4R8 Hobbys Yard Road	R		137				137	49	36%
R4R9 Hobbys Yard Road Patching	R	385	349				349	3	1%
TOTAL REGIONAL ROADS	Γ.	385	486	_			486	52	1%
TOTAL REGIONAL ROADS		303	400	-	-		400	32	1170

# Quarterly Budget Review Statement for the period 01/01/24 to 31/03/24

PART 4A:

Capital Budget Review Statement

Budget review for the quarter ended 31 March 2024

Capital Budget - Council Consolidated (\$000's)  Bridges		Original Budget 2023/24	Revised Budget** 2023/24	Other than by QBRS Mar Qtr	Variations for Mar Qtr	Notes	Projected Year End Result	Actual YTD figures	%
R4R9/REPAIR - Belubula Way over Icely Creek	R		1,050				1,050	1,003	96%
AGRN1034 Coombing St over Belubula River Bridge	R		63				63	1,003	96% 16%
FCB - Lucan Road, Lyndhurst - Limestone Creek Bridge	R		4				4	4	100%
Matthews Road Cowriga Creek Barrier Renewal	R	90	90				90		0%
FCB Four Mile Creek, Swallow Creek	R	1,525	1,613				1,613	34	2%
TOTAL BRIDGES		1,615	2,820		-		2,820	1,051	37%
Footpaths		50	F0				50	22	000/
Spot Renewals BBRF5 - Belubula River Walk Stage 3 (Martin St - Charles St -	R	50	50				50	33	66%
Boardwalk to Island)	Ν		35				35	35	100%
SCCF4 - Belubula River Walk Stage 4 (Martin St - Charles St -	N.		227				227	82	200/
Boardwalk to Island) SCCF5 - Plumb St/Palmer St FP - Piggott PI - Orange Rd	N N	281	227 281				227 281	8	36% 3%
SCCF5 - Plumb Straimer Strr - Piggott F1 - Orange Rd SCCF5 - Orange Rd FP - Binstead St - Palmer St	R	129	129				129	6	3% 5%
R4R8 Trunkey St - SP - Showground - Newbridge Hotel / Toomey	K	129	129				129	0	3%
St (AMP 1)	R		123				123	67	54%
R4R8 - Millthorpe (AMP AD1) Elliot St FP - Victoria - Pym St	R		96				96	81	84%
R4R8 - Millthorpe (Amp 10A) Glenorie Rd Sp Stage 1 - Blake St To									
Rail Overbridge	R		45				45	12	27%
R4R8 - King George Oval Parking & Pedestrian Integration	R		629		150	3	779	471	60%
TOTAL FOOTPATHS		460	1,615	-	150		1,765	795	45%
Stormwater									
Stormwater Drainage Renewals	R	68	68		(50)	6	18	10	56%
Stormwater Drainage - Stabback & Unwin St	R	1,111	1,486		( ,		1,486	952	64%
TOTAL STORMWATER		1,179	1,554	-	(50)		1,504	962	64%

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

10

19

0%

34%

PART 4A:

Blayney Shire Council

Capital Budget Review Statement

Budget review for the quarter ended 31 March 2024

Capital Budget - Council Consolidated (\$000's)

**Other Transport & Communication** 

**Bus Shelters** 

**TOTAL - RENEWALS** 

TOTAL INFRASTRUCTURE

PLANT & EQUIPMENT

Light Vehicle\* Light Vehicle Replacement

**TOTAL LIGHT VEHICLE\*** 

Minor Plant\*

Small Plant & Tools Flail Mower

Slasher

**TOTAL MINOR PLANT\*** 

**Major Plant** 

Watercart Watercart

Grader Cat 140M AWD Hyundai Loader HL740-9

Volvo 12t Tipper Dog Trailer

**TOTAL MAJOR PLANT** 

Information Technology

Councillors - IPad Replacement/Accessories

Mobile Device Replacements

Aerial Imagery

TOTAL INFORMATION TECHNOLOGY

	Original Budget 2023/24	Revised Budget** 2023/24	Other than by QBRS Mar Qtr	Variations for Mar Qtr	Notes	Projected Year End Result	Actual YTD figures	%
Ν		2				2	2	75%
14	-	2		-		2	2	75%
		_					_	
,	8,683	12,151	645	127		12,923	6,477	50%
		-						
Ν	571	620				620	413	67%
14	571	620		-		620	413	67%
						525		0770
Ν	31	31				31	3	10%
Ν	21	21				21		0%
Ν	16	16				16		0%
	68	68	-	-		68	3	4%
Ν		315				315	315	100%
Ν		315				315	315	100%
Ν		650				650	615	95%
Ν	250	250				250		0%
Ν	322	322				322		0%
N	94	94				94		0%
	666	1,946	-	-		1,946	1,245	64%
Ν	2	2				2	2	0%
N	8	8				8	8	100%
								7 4

19

29

19

## **Quarterly Budget Review Statement**

Projected

75

64

130

596

18,656

-

(35)

645

86

63

47

98

64

477

9,508

84%

73%

75%

74%

80%

for the period 01/01/24 to 31/03/24

Actual

PART 4A:

Works Depot

Millthorpe Sewer

Residential Land Development

CentrePoint Major Upgrade

**Total Capital Expenditure** 

**Capital Budget Review Statement** 

Capital Budget - Council Consolidated

Budget review for the quarter ended 31 March 2024

(\$000's) Budget Budget\*\* by QBRS for Notes Year End YTD % 2023/24 2023/24 Mar Qtr Result Mar Qtr figures **Other Plant & Equipment Purchases** 3 Minor Asset Purchases - Administration Office 3 3 100% 6 6 6 Blayney Community Centre - Minor Assets 0% 12 12 Blayney Community Centre - Fridge Replacement 12 0% Minor Asset Purchases - Blayney Library 18 18 18 6% **TOTAL OTHER PLANT & EQUIPMENT PURCHASES** 39 39 39 10% **TOTAL PLANT & EQUIPMENT** 1,373 2,702 2,702 1,675 62% Sewerage Services 48 48 48 Minor Assets 0% 140 140 106 115 Aeration Tank 82% Pump Replacement 35 35 35 0% 225 225 225 Lining/Replacement of Sewer Mains 0% STP Capacity Upgrade Preliminary Work 320 352 352 1% 55 55 47 Monoscreen Step Screen Failure 85% 40 40 37 Confined Space Equipment Ν 93% Recycled Water Treatment Plant 54 54 43 Ν 80% 50 Recycled Water Treatment Plant - Flood Protection 0% 245 **TOTAL SEWERAGE SERVICES** 784 949 949 26% **Principal Loan Repayments** Bridge Replacement Program 241 241 241 205 85%

75

64

130

86

596

12,098

75

64

86

130

596

18,046

Original

Revised

Other than Variations

<sup>\*</sup> Light vehicle and plant replacements are budgeted at full cost in the Capital Expenditure Program but are offset by trade in value on existing vehicles/plant as detailed on page 12

<sup>\*\*</sup> Revised Budget represents the adopted budget as at the December Quarterly Budget Review Statement

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

# Capital budget review statement Recommended changes to revised budget

Budget variations being recommended include the following material items:

Variations to: **Notes Details** Expenditure \$000 Distribute funding from building renewal works for minor building capital works projects (11)- Administration Building - Accessibility enhancements 7 - Small Animal Pound - Shelter insulation 2 Reduce cost involved with the community centre exterior painting (12)(12)Redistribute Resources for Regions Round 8 project allocations approved 3 (150)- Heritage Park - Amenities refurbishment - King George Oval - Parking and pedestrian integration 150 Reallocate funding from heavy patching to supplement Neville Road 64 - Neville Road Patching (FLR4) - Heavy Patching Program (64)Additional budget required for the Blayney Waste Facility entrance works 27 5 27 6 Return funding from stormwater renewals for finalisation of the Blayney Flood Study (50)(50)Redistribute Resources for Regions Round 9 road safety project allocations 17 - Barry Road - Browns Creek Road (17)Minor budget adjustments TOTAL (35)

#### Approved changes to revised budget since the last QBRS

			Expenditure
Date	Resolution	Item	\$000
23/01/2024	2401/011	Contract 08/2023 Reconstruction of Forest Reefs Road/Tallwood Road	795
			795
		TOTAL	795

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Cash & investments budget review statement

Budget review for the quarter ended 31 March 2024

#### Cash & investments - Council Consolidated

(\$000's)	Opening balance 1/07/2023	Revised budget 2023/24	Other than by QBRS Mar Qtr	Variations for this Mar Qtr	Notes year end result	Actual YTD figures
Externally restricted (1)						
Developer Contributions - General	1,532	1,214			1,214	1,983
Developer Contributions - Sewer	1,628	1,628			1,628	2,042
Unexpended Grants	9,136	8,262	(202)		8,060	8,549
Sewerage Services	6,439	6,436			6,436	6,097
Domestic Waste Management	667	667		(27)	640	667
Voluntary Planning Agreements	524	514	(403)		111	644
Rates Special Variation - Mining	403	327	(64)		263	583
Total externally restricted	20,329	19,048	(669)	(27)	18,352	20,565
(1) Funds that must be spent for a specific purpose						
Internally restricted <sup>(2)</sup>						
Plant and Vehicle Replacement	1,731	402			402	1,370
Employees Leave Entitlement	1,068	1,068			1,068	1,068
CentrePoint	61	21			21	35
Election Reserve	71	71			71	71
Environmental Projects – Belubula River	27	27			27	27
I.T Reserve	359	359			359	359
Property Account	1,525	1,525			1,525	1,577
Property Account - Borrowings	880	880			880	770
Quarry	219	219			219	219
Village Enhancement Program	153	-			-	143
Security bonds, deposits & retentions	558	558			558	519
Financial Assistance Grant	1,869	-			-	-
Carryover Works	230	-			-	-
Total internally restricted	8,751	5,130	-	-	5,130	6,158
(2) Funds that Council has earmarked for a specific purpose						
Unrestricted (ie. available after the above Restrictions)	191	5,093	-	-	5,762	3,262
Total Cash & investments	29,271	29,271	(669)	(27)	29,244	29,985

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Cash & investments budget review statement

#### **Investments**

Investments have been invested in accordance with Council's Investment Policy.

#### <u>Cash</u>

This Cash at Bank amount has been reconciled to Council's physical Bank Statements. The date of completion of this bank reconciliation is 31/03/24

#### Reconciliation status

The YTD cash & investment figure reconciles to the actual b	alances held as follows:	\$ 000's
Cash at bank (as per bank statements) Investments on hand		3,485 26,500
less: unpresented funds	(Timing Difference)	88
add: undeposited funds	(Timing Difference) (Timing Difference)	5
add. arraopositoa farrao	(Timing Difference)	· ·
less: identified deposits (not yet accounted in ledger)	(Require Actioning)	
add: identified outflows (not yet accounted in ledger)	(Require Actioning)	
less: unidentified deposits (not yet actioned) add: unidentified outflows (not yet actioned)	(Require Investigation) (Require Investigation)	
and analysis can be considered,	(rioquiro irriodigation)	
Reconciled cash at bank & investments		30,078
Balance as per QBRS review statement:		29,985

#### Recommended changes to revised budget

Budget variations being recommended include the following material items:

Notes	Details	Variations \$000
i	Additional funding for Blayney Waste Facility entrance works from domestic waste management reserve	(27)
		(27)
ii		
		-
iii		
		-
	TOTAL	(27)

#### Approved changes to revised budget since the last QBRS

Budget Variations approved other than by QBRS by resolution of Council

			│ Variations │
Date	Resolution	Item	\$000
23/01/2024	2401/011	Contract 08/2023 Reconstruction of Forest Reefs Road/Tallwood Road	(644)
			(644)
20/02/2024	2402/008	Weed spraying - Additional funding provided from Flyers Creek Voluntary Planning Agreement	(25)
			(25)
		TOTAL	(669)

## **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Key performance indicators budget review statement - Industry KPI's (OLG)

Budget review for the guarter ended 31 March 2024

	Current p	rojection	Original	Act	uals
(\$000's)	Amounts	Indicator	budget	prior p	eriods
	23/24	23/24	23/24	22/23	21/22

NSW local government industry key performance indicators (OLG):

#### 1. Operating performance

Operating revenue (excl. capital) - operating expenses

Operating revenue (excl. capital grants & contributions)

1,797

10.2 %

-5.0 %

-0.9 %

-3.7 %

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

## 2. Own source operating revenue

Operating revenue (excl. ALL grants & contributions)

Total Operating revenue (incl. capital grants & cont)

15,857
23,619

67.1 %

59.1 %

47.9 %

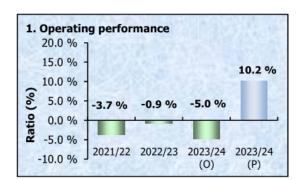
57.5 %

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants & contributions.

#### 3. Unrestricted current ratio

Current assets less all external restrictions4,350Current liabilities less specific purpose liabilities2,418

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.







#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Key performance indicators budget review statement - Industry KPI's (OLG)

Budget review for the quarter ended 31 March 2024

(\$000's) Current projection Original Actuals
Amounts Indicator budget prior periods
23/24 23/24 23/24 22/23 21/22

NSW local government industry key performance indicators (OLG):

#### 4. Debt service cover ratio

Operating result before interest & dep. exp (EBITDA)

Principal repayments + borrowing interest costs

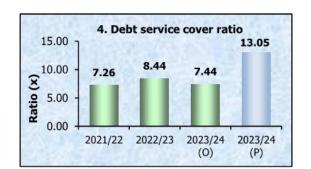
8,168
626

7.44

8.44

7.26

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

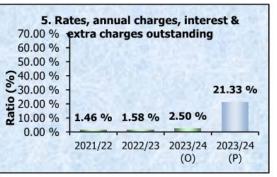


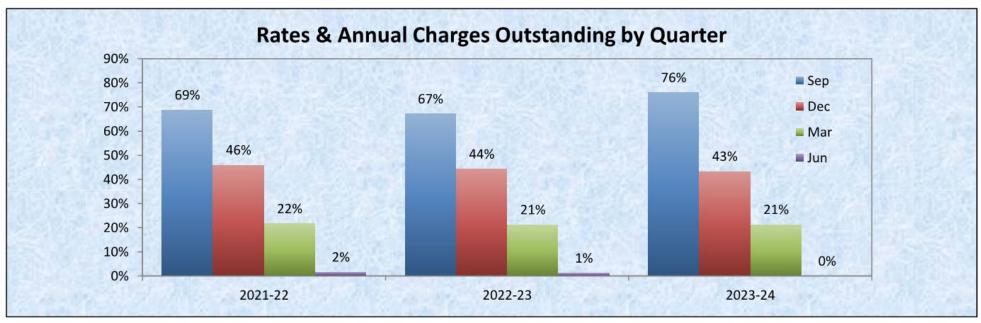
#### 5. Rates, annual charges, interest & extra charges outstanding

Rates, annual & extra charges outstanding
Rates, annual & extra charges collectible

3 21.33 % 2.50 % 1.46 %

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.





#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Contracts budget review statement

Budget review for the guarter ended 31 March 2024

Part A - Contracts listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract value	Budgeted (Y/N)	Notes
Contracts Entered > 50,000				
AUDIT OFFICE OF NSW	2024 audit engagement fees	73,150	Υ	
BONUS QUARRYING RESOURCES PTY LTD	T6/2023 Richards Lane (R4R9)	136,133	Υ	
CONNOR EARTHMOVING ORANGE PTY LTD	T8/2021 Richards Lane (R4R9)	325,798	Υ	
DOWNER EDI WORKS P/L	LGP/213-3 Blayney Waste Facility entrance works	175,546	Υ	
HANSON CONSTRUCTION MATERIALS	T6/2023 Tallwood Road (R4R9)	96,940	Υ	
JOSH NIXON EXCAVATIONS PTY LTD	T8/2023 Forest Reefs Rd/Tallwood Rd (R4R8)	1,290,793	Υ	
JR RICHARDS & SONS.	Waste facility management	145,195	Υ	
KEECH CONSTRUCTIONS PTY LTD	T8/2021 KGO carpark works (R4R8)	148,264	Υ	
PETRO NATIONAL P/L T/AS OILSPLUS HOLDINGS	S1/2022 Supply of fuel	115,079	Υ	
STABILISED PAVEMENTS OF AUST	T8/2021 Forest Reefs Rd/Tallwood Rd (R4R8)	199,009	Υ	

#### Notes:

- 1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.
- 2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- 3. Contracts for employment are not required to be included.
- 4. Figures shown include GST.

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Contracts budget review statement

Budget review for the quarter ended 31 March 2024

Part B - Contracts listing - contracts paid during the quarter

Contractor	Contract detail & purpose	Contract value	Budgeted (Y/N)	Notes
Contracts Paid > \$50,000				
CLANCY MOTOR GROUP	Fleet replacement program	58,681	Υ	
CONNOR EARTHMOVING ORANGE PTY LTD	T8/2021 Richards Lane (R4R9)	252,362	Υ	
DAVE COWAN CONSTRUCTIONS	Carrington Park amenities upgrade (R4R8)	64,830	Υ	
DOWNER EDI WORKS PTY LTD	LGP/213-3 Blayney Waste facility entrance	175,546	Υ	
FULTON HOGAN INDUSTRIES PTY LTD	T7/2023 Reseal program	412,169	Υ	
HADLOW EARTHMOVING	T5/2018 Waste facilities management	349,295	Υ	
HANSON CONSTRUCTION MATERIALS	T8/2021 Tallwood Road (R4R9)	71,133	Υ	
IBERDROLA AUSTRALIA ENERGY MARKETS PTY LTD	Electricity	55,934	Υ	
JOSH NIXON EXCAVATIONS PTY LTD	T8/2023 Forest Reefs Rd/Tallwood Rd (R4R8)	644,287	Υ	
JR RICHARDS & SONS	Waste facilities management	164,843	Υ	
MIDWEST TRAFFIC MANAGEMENT	T6/2022 Traffic control services	50,537	Υ	
PETRO NATIONAL PTY LTD T/AS OILSPLUS HOLDINGS	S1/2022 Supply of fuel	114,893	Υ	
SAINSBURY AUTOMOTIVE DUBBO	Fleet replacement program	117,989	Υ	
STABILISED PAVEMENTS OF AUST	T8/2021 Forest Reefs Rd/Tallwood Rd (R4R8)	200,039	Υ	
WESTRAC PTY LTD	LGP419 Fleet replacement program	678,386	Υ	
YMCA NSW	CentrePoint management fees 2023/24	95,041	Υ	

#### Notes:

- 1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.
- 2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- 3. Contracts for employment are not required to be included.
- 4. Figures shown include GST.

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### Consultancy & legal expenses budget review statement

Consultancy & legal expenses overview

Expense	YTD expenditure (actual dollars)	Bugeted (Y/N)
Consultancies	309,904	Υ
Legal Fees	15,850	Υ

#### **Definition of a consultant:**

Comments

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a concultant from other contractors.

Expenditure included in the above YTD figure but not budgeted includes:
Details

#### **Quarterly Budget Review Statement**

for the period 01/01/24 to 31/03/24

#### **Loans Summary**

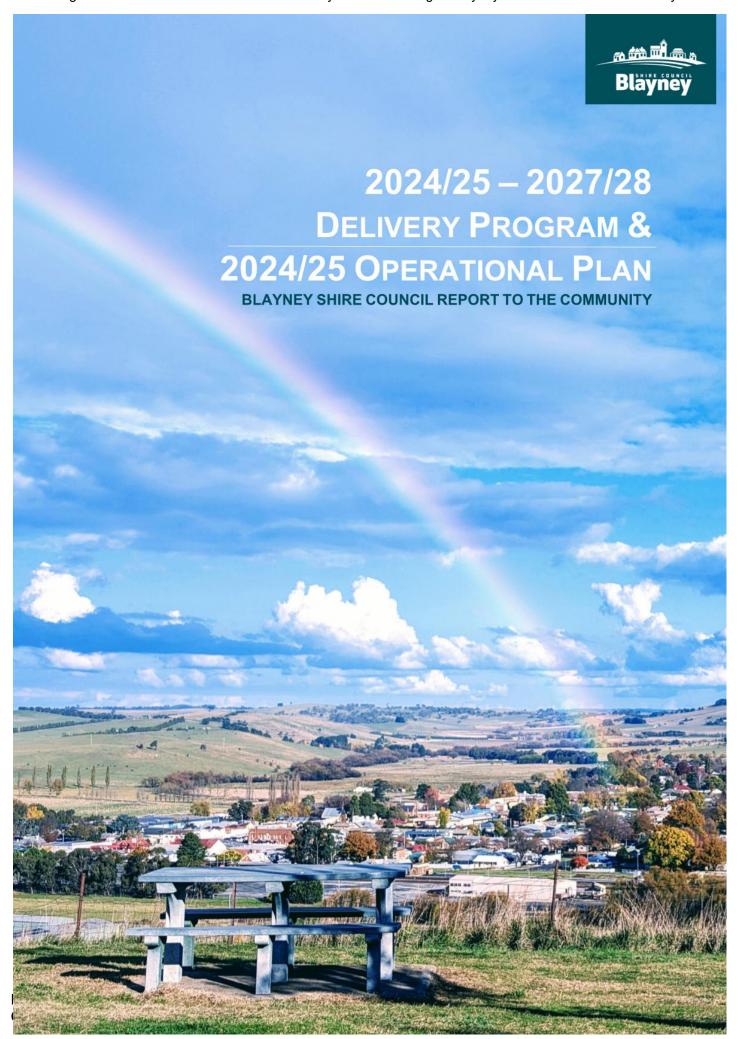
Budget review for the quarter ended 31 March 2024

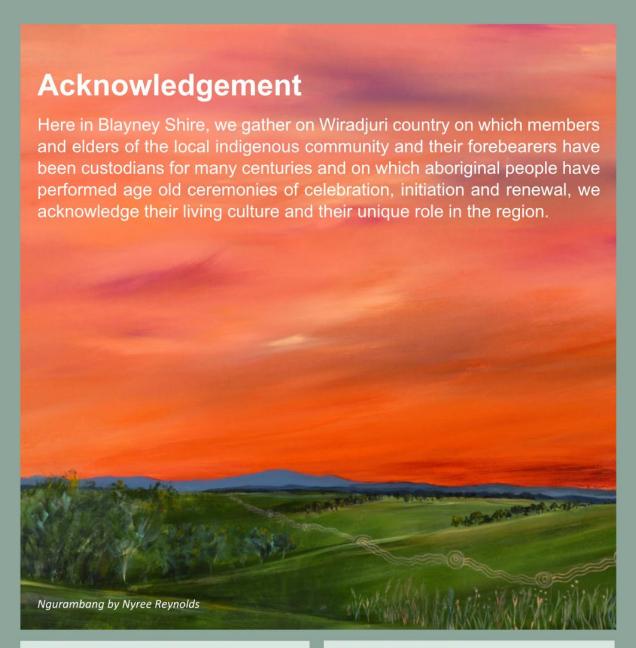
	Loan	Original			Year to date			Closing	Scheduled
LOAN DETAILS	Term	•	Int %***	Opening Balance	Interest	Principal	Repayments	Balance	Completion date
Blayney Works Depot	20	600,000	6.73%	26,741	675	26,741	27,416	-	04-Dec-23
Blayney Bridges Program (LIRS)*	10	1,000,000	5.73%	96,552	2,307	96,552	98,859	-	28-Nov-23
Blayney Works Depot	20	600,000	6.00%	73,669	2,785	36,013	38,798	37,655	21-Dec-24
Millthorpe Sewer	20	900,000	8.05%	355,889	20,728	47,483	68,210	308,406	26-Feb-28
Residential Land Development**	10	1,320,000	2.09%	824,762	12,420	97,543	109,963	727,219	28-Jun-29
Bridge Replacement Program	20	3,000,000	3.97%	2,425,537	71,311	92,230	163,541	2,333,308	15-Feb-38
CentrePoint	20	2,000,000	2.36%	1,735,514	30,343	63,962	94,304	1,671,552	13-Feb-40
Cowriga Creek Bridge	20	500,000	2.36%	433,878	7,586	15,990	23,576	417,888	13-Feb-40
		9,920,000	4.15%	5,972,542	148,154	476,514	624,668	5,496,028	

<sup>\*</sup> Blayney Bridges Program loan is funded under the Local Infrastructure Renewal Scheme (LIRS) subsidising 4% of the interest payable

<sup>\*\*</sup> Residential Land Development loan is funded under the Low Cost Loans Initiative (LCLI) subsidising 50% of the interest payable

<sup>\*\*\*</sup> Weighted average interest rate





Published by Blayney Shire Council Front Cover Photo by Stephanie Cook

2024/25-2027/28 Delivery Program & 2024/25 Operational Plan

For more information: 91 Adelaide St PO Box 62 BLAYNEY NSW 2799 Phone 02 6368 2104 https://www.blayney.nsw.gov.au

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Disclaimer: The information contained in this publication is based on knowledge and understanding at the time of writing. However, because of advances in knowledge, users are reminded of the need to ensure that information upon which they rely is up to date and to check currency of the information with the appropriate officer of Blayney Shire Council or the user's independent adviser.

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## **Our Elected Members**



Cr Scott Ferguson Mayor



Cr David Somervaille Deputy Mayor



Cr Allan Ewin



Cr Craig Gosewisch



Cr John Newstead



**Cr Michelle Pryse Jones** 



Cr Bruce Reynolds

Blayney Shire Council consists of seven Councillors who equally represent the entire Local Government Area. The Mayor and Deputy Mayor are nominated and elected by their fellow Councillors.

Local Government elections were held on Saturday 4 December 2021. It is compulsory for all residents within the Council area to vote if their names appear on the electoral roll.

Non-resident property owners may vote if they make application for their names to be included on a non-residential roll

Councillors are always happy to hear from members of the community about issues of interest and concern.

# **Overview of Blayney Shire**

Blayney Shire Council encompasses the townships of Blayney, Carcoar (the third oldest inland settlement in New South Wales), the national trust designated village of Millthorpe and the smaller villages and localities of Lyndhurst, Mandurama, Garland, Kings Plains, Burnt Yards, Browns Creek, Caloola, Forest Reefs, Shaw, Gallymont, Errowanbang, Hobbys Yards, Moorilda, Panuara, Tallwood, Barry, Neville and Newbridge.

The main town in the Shire is Blayney, situated some 37km west of Bathurst, around 34.1km south of Orange and approximately a 3-hour drive to the outer suburbs of Sydney.

The Blayney Shire encompasses approximately 1,524.7 square kilometres of well-watered, gently undulating to hilly country on the Central Tablelands.

Much of the land is elevated, at over 900 metres above sea level, with the climate being partially suitable for cool climate crops and trees.

Blayney Shire is predominately rural in nature, fostering primary industries such as forestry, dairying, beef, lamb, wool, viticulture, orchards, potatoes, canola and other grains. Mining is also a key industry and the area is also home to other industrial activities such as manufacturing, transportation and food processing.

The resident population of the Blayney LGA is 7,497 (Census 2021).

Total economic output for the Blayney LGA is estimated at \$2.06B and it supports 3,495 jobs.



# **Council's Guiding Principles**

The Local Government Act requires Council to carry out its functions in a way to support local communities to be strong, healthy and prosperous.

#### The following general principles apply to the core functions of Council:

- Provide strong effective representation, leadership, planning and decision-making.
- Carry out functions that provide the best possible value for residents and ratepayers.
- Plan strategically, using the Integrated Planning and Reporting (IP&R) framework, for the provision of effective and efficient services and regulation to meet the diverse needs of the local community.
- Apply the IP&R framework in carrying out functions to achieve desired outcomes and continuous improvements.
- Work co-operatively with other councils and the State government to achieve desired outcomes for the local community.
- Manage lands and other assets so that current and future local community needs can be met in an affordable way.
- Work with others to secure appropriate services for local community needs.
- Act fairly, ethically and without bias in the interests of the local community.
- Be responsible employers and provide a consultative and supportive working environment for staff.

#### The following principles apply to decision-making by Council:

- Recognise diverse local community needs and interests.
- Consider social justice principles.
- Consider the long term and cumulative effects of actions on future generations.
- Consider the principles of ecologically sustainable development.
- > Be transparent and decision-makers will be accountable for decisions.
- Promote community participation by actively engaging with the local community.

#### The following principles of sound financial management apply to Council:

- Spend in a responsible and sustainable manner, aligning general revenue and expenses.
- Invest in responsible and sustainable infrastructure for the benefit of the local community.
- Have effective financial and asset management, including sound policies and processes for the following:
  - o performance management and reporting,
  - asset maintenance and enhancement,
  - o funding decisions,
  - o risk management practices.
- Have regard to achieving intergenerational equity, including ensuring policy decisions are made after considering their financial effects on future generations and that the current generation funds the cost of its services.

# **Organisational Structure**



# **Blayney Shire Council**



#### **General Manager**

- Executive Services
- Councillors
- ► Human Resources
- ▶ Risk/WHS
- ► Project Management
- Community and Economic Development
- Civic Functions/Council Events
- ► Australia Day
- ► Community Engagement
- ▶ Tourism
- Media/PR and Communications



#### **Director Corporate Services**

- Governance
- ► Customer Services
- ► Financial Services
- ► Records Management
- ► Information Technology
- ► Children's/Family Services
- ► Aged and Disability Services
- ▶ Community Centre
- ▶ Cultural Services



# **Director Infrastructure Services**

- ▶ Roads and Bridges
- ► Footpaths
- ► Asset Management
- ► Sporting Grounds
- Parks and Gardens
- ▶ Blayney Showground
- Wastewater
- ► Public Conveniences
- ▶ Street Cleaning
- ► Stormwater Drainage
- ► Fleet and Plant
- ► Emergency Services
- Quarries and Pits
- ▶ Private Works
- Building Maintenance
- ▶ Stores
- ▶ Works Depot



# Director Planning and Environmental Services

- ► Town Planning
- ▶ Building Control
- ► Environmental Health
- ▶ Waste Management
- ► Animal Control
- Public Cemeteries
- CentrePoint Sport and Leisure Centre
- ▶ Fire Protection
- Environmental Sustainability
- Education

#### **How Council Works**

The powers of Council are derived from the Local Government Act 1993 and other legislation enacted by the Parliament of NSW. The Local Government Act and its Regulations serve as an administrative and structural blueprint for all New South Wales Councils.

Local government elections were held in December 2021, electing seven Councillors to Blayney Shire Council. The next Local Government election is scheduled for 14 September 2024. These elected representatives meet regularly at formal Council meetings to make decisions on policies and other important issues. Council employees implement these decisions. There are also a number of committees that comprise of Councillors and Council employees. These committees also meet regularly and make recommendations to Council.

It is the responsibility of Councillors to make decisions on all areas of policy and budget priorities, including the level and extent of works and services to be provided throughout the year. These decisions are adopted through a majority voting system, with each Councillor having one vote.

The General Manager is the chief administrative officer and is appointed by Council. The responsibilities of this position include the overall administration of the Council organisation and employee matters, management of the Council's financial affairs, the implementation of policies and advising Council on all aspects of local government.

Council's main sources of revenue are rates, government grants, interest earned on investments, fees and other charges. This income is used to provide a range of services.

#### Meetings Open to the Public

Monthly Council Meetings are usually held on the third Tuesday of each month at 6.00pm. Members of the public are welcome and encouraged to attend regular Council meetings (or can view each meeting online via a livestream).

The Chairperson of the Council meetings is the Mayor, or Deputy Mayor if the Mayor is absent. The General Manager and Executive Team attend these meetings and, if needed, provide additional information on matters being considered.

#### **Public Forums**

Public forums provide an ideal opportunity for our community to raise issues with Councillors during a Council meeting regarding a specific item on the agenda.

Each speaker has five minutes to address Council.

Each year, the Delivery Program will be reviewed as part of the development of the Operational Plan and these are publicly exhibited seeking feedback and input from the community. Council welcomes feedback on the Delivery Program and Operational Plan, and the services it provides.

All community members are invited and encouraged to express their views, either in writing or by talking to Councillors or Council staff.

#### **Financial Sustainability Update**

Over a number of years Council has experienced costs increasing faster than revenue growth. Following a financial sustainability review and implementation of recommendations of this review, Council sought a Special Variation (SV) to its rates to fully address the growing forecast deficits in the Long Term Financial Plan.

It was also recognised that Council faced significant financial sustainability challenges in the General Fund and it was not possible to 'do nothing'. Council has sought to implement a range of measures to address the poor financial outlook. This was critically important because the General Fund contains provision for all Council services, apart from sewerage, and the funding available supports the maintenance and renewal of critical assets such as roads, bridges, pathways, kerbs, stormwater drains and public buildings.

To address these challenges and build Council to a position of long term financial sustainability, following community engagement in November – December 2023, Council lodged an application for a Special Variation to IPART in February 2024 of 33.1% over 3 years.

IPART have approved Council's application for a special variation to rates. If adopted by Council, the additional revenue will be used to:

- bridge the infrastructure renewal funding gap
- invest additional funds in operational service delivery

#### Rationale

Financial sustainability for local government is critical as we are responsible for directly providing the community with a wide range of public services, community infrastructure and facilities.

This requires Council to hold and maintain a significant base of infrastructure assets. This necessitates not only substantial initial investments but also continued expenditure to maintain and renew assets over the course of their useful lives.

There are many definitions of financial sustainability. NSW Treasury Corporation defines financial sustainability as:

A local government will be financially sustainable over the long term when it is able to generate sufficient funds to provide the levels of service and infrastructure agreed with its community.

The Local Government Act 1993 sets out the following principles of sound financial management at Chapter 3, s.8B:

- a) Council spending should be responsible and sustainable, aligning general revenue and expenses.
- b) Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.
- c) Councils should have effective financial and asset management, including sound policies and processes for the following:
  - (i) performance management and reporting,
  - (ii) asset maintenance and enhancement,
  - (iii) funding decisions,
  - (iv) risk management practices.

- d) Councils should have regard to achieving intergenerational equity, including ensuring the following:
  - (i) policy decisions are made after considering their financial effects on future generations,
  - (ii) the current generation funds the cost of its services.

All NSW councils are required under the Act to apply these principles in order to ultimately achieve a financially sustainable position.

Application of these principles means that:

- Council must maintain sufficient cash reserves;
- Council must have an appropriately funded capital works program:
- Council must maintain its asset base;
- Expenditure on assets should be driven by Asset Management Plans.

#### **Operational Budget Summary**

The 2024/25 budget has been informed by the LTFP taking the following into account:

- The current financial outlook;
- The activities contained in the Delivery Program 2024-2028, which provides for the community aspirations for future growth of the Blayney Shire;
- Asset renewal funding requirements identified in the Ten Year Capital Works program.

Further details on the above areas are contained in the Revenue Policy section within this document and Council's Resourcing Strategy. The 2024/25 budget includes a consolidated operating deficit of \$1.28m for the Base Case and \$1.37m for the SV Sustainability Model with the following fund results.

Whilst it appears that the Base Case model produces a better result in year 1 compared to the Special Variation model it should be noted that the special variation provides for a higher allowance of expenditure relating to Council's infrastructure assets in an attempt to reduce Council's backlog and ensure the assets remain in a satisfactory condition, which extends the life and timing of required renewals.

With the adoption of the SV over years 2 and 3 and other assumptions in the LTFP coming to fruition, the Special Variation model will provide a more financially sustainable outcome for Council over the life of the Long Term Financial Plan (LTFP).

Surplus /	(Deficit	(,000) (	1
-----------	----------	----------	---

Fund	Base Case	SV Sustainability Model
General Fund	(\$1,428)	(\$1,523)
Sewer Fund	\$151	\$151
TOTAL	(\$1,277)	(\$1,372)

#### **Capital Budget Summary**

Council is committed to investing in infrastructure that supports the needs of the community, both now and in the future, and drives further investment and population growth across our region. However, this commitment is balanced against the need to ensure that existing assets are maintained and that, as far as possible, asset renewal outcomes are optimised through the budget process.

A summary of the Capital Budget by fund is shown below:

Sur	nlue /	Deficit	((000)
Juli	JIU3/	Delloit	1 0001

Fund	Base Case	SV Sustainability Model
General Fund	\$10,832	\$11,541
Sewer Fund	\$541	\$541
TOTAL	\$11,373	\$12,082

The 2024/25 Capital Budget includes infrastructure projects encompassing scheduled and ongoing asset renewal investment. Many projects are partially funded through State and Commonwealth funding grants, allowing Council to undertake major projects that will protect and grow our region. These projects are governed by the terms of the funding agreement including completion dates and have had to be prioritised for this reason. Council's Capital Expenditure Program within the Revenue Policy Section of this document identifies projects proposed with project funding disclosed under the heading 'Source'.



#### **Executive Services**

The General Manager's office is responsible for all aspects in relation to the management and leadership of the organisation. The General Manager must efficiently and effectively manage the organisation and without undue delay implement the decisions of the Council.

In particular, the General Manager is responsible for ensuring that Council meets all legislated compliance and reporting requirements including the IP&R framework.

Executive Services supports the elected body of Councillors who represent the diverse interests of the town, villages, rural and business communities of the Shire. Budgets are allocated to ensure Councillors are able to undertake their civic duties effectively.

The Blayney Shire Community Strategic Plan and Resourcing Strategy are undertaken as part of the Integrated Planning and Reporting framework.

#### **Human Resources**

Council's Human Resources (HR) division coordinates and administers all aspects of the Council's human resources including:

- Human Resource Strategy
- Workforce Planning
- Recruitment
- Employee Training and Development
- Performance Management
- Compliance with statutory requirements
- Leadership Development

- Equality & Diversity Management
- Work-Life Balance
- Industrial and Employee Relations
- Workers Compensation & Injury Management
- Work, Health & Safety & Welfare
- Employee Assistance Program

HR is an internal service provider with a strong focus on ensuring that Council has the people and performance capabilities necessary to fulfil its corporate objectives.

It aims to provide quality and timely information and support services in all aspects of Council's HR function. Council's annual training budget is developed by HR, in consultation with relevant departmental Directors and Managers to ensure that Councillors and staff are suitably trained and skilled to proactively deliver the full range of services that Council provides to its community and other stakeholders.

A key document that is prepared by HR is the Workforce Management Plan, which forms part of the Resourcing Strategy.

#### Risk

The WHS & Risk Coordinator facilitates the development, review and implementation of Council's Risk Management Strategy and processes. This includes leading and encouraging a culture of risk awareness across all aspects of Council's operations. A part of Council's Risk Management is the development, implementation and review of Work Health and Safety (WHS) programs, policies and procedures to ensure continuous improvement and compliance with WHS Legislation.

Council is a member of Statewide Mutual and participates in their risk management program and improvement program which enables Council to implement Risk Management initiatives to reduce Council's exposure to risk.

The StateCover WHS financial incentive is provided to Council to fund improvements in WHS performance particularly in areas identified by the StateCover Self-Audits and reviews. Council receives a participation incentive bonus and rebates based on claims experience.

Incentive bonus improvement rebates for this forecast period will be subject to the current economic conditions and Council satisfying any performance criteria required to be met. Rebates received are for the provisions of improvements within Council on Risk and WHS matters.

#### **Administration & Customer Services**

Council's Administration and Customer Services team is responsible for the provision of support to departmental staff within Council. It is also responsible for ensuring that the organisation meets statutory reporting requirements and the delivery of efficient and effective customer services to both Council and the community.

#### These services include the provision of:

- First point of contact customer enquiry services including prompt and accurate cashier services encompassing receipt of payments for rates, debtors, development applications, certificates and miscellaneous payments;
- Secretarial support, incorporating compilation of meeting agendas, minute taking, preparation of correspondence and draft reports;
- Document control and record keeping including scanning, registration and allocation of all correspondence to responsible staff; and
- Access to Council information services.

#### **Finance**

Council's Finance team is responsible for the management of all financial aspects of Council's business. This includes daily functions such as accounts payable, accounts receivable, rating, payroll, general ledger administration, cash management, investment management, and tax compliance (GST and FBT). In addition, there are a number of major projects undertaken including the preparation of Council's Budget, Long Term Financial Plan, Financial Statements, Quarterly Budget Review Statements and other Integrated Planning and Reporting Framework requirements.

Finance is a support function for the Council team and is essential in ensuring that the provision of services by Council is cost effective, efficient, and financially sustainable in the long term. Finance is also responsible for aspects of financial governance and is the principal contact for both internal and external audit.

#### **Information Technology**

Council's Information Technology (IT) team provides a professional service that supports the needs of staff and Councillors to deliver the IT Strategic Plan and functions within the allocated budget. This includes cyber security, telephone, software licensing, hardware, mobile devices, internet services and infrastructure renewal. New technology initiatives and innovation are also facilitated through IT for preliminary assessment and ongoing support. Third party IT consultants are engaged to deliver various projects including infrastructure upgrades, external websites, telephone and GIS services.

Council continues to investigate and implement smart technology across its sites which include recycled water, lighting, and access control.

#### Village Enhancement Program

The Village Enhancement Program budget is allocated to local community infrastructure improvement and renewal projects throughout the Shire. Council works with the Village Committees, Progress Associations and Hall Committees to determine those projects funded and completed, in consultation with Council's Asset Management Plans; strategies and respective Town/Village Community Plans.

The completion of individual Town and Village Community Plans, enables each Town and Village to determine a project list of community, tourism, heritage, cultural, public infrastructure, economic growth and environmental based projects.

Through the program Council currently supports both Blayney Town Association and Millthorpe Village Committee for the reimbursement of Association incorporation expenses, Public Liability Insurance and administration costs.

#### **Tourism**

Council previously endorsed the Orange Region Destination Management Plan 2022-2026 which aims to promote Blayney Shire as part of the Orange Region to grow the local and visitor economy.

Council funds a Manager Tourism and Communications who coordinates activities across Blayney Shire and develops proactive strategies to build the visitor economy in the region. The role has the responsibility of working with businesses, tourism operators, volunteers, Council committees and community groups to develop a program of activities to promote the region, increase visitation and drive economic growth.

Council plays an active role in driving visitor numbers through a multi-level collaborative strategy with key stakeholders. These stakeholders include local volunteers, individual tourism operators, community and village progress groups, Orange360, Central NSW Tourism, Destination Network Central West, Destination NSW and tourism industry associations.

Council is a member of regional tourism groups including Central NSW Tourism which covers 10 Local Government Areas across the Central West.

Blayney Shire Council is committed to contribute to destination marketing organisation for the region through Orange360 which is a partnership with Blayney, Orange and Cabonne Councils with the primary Key Performance Indicator to drive the value of our visitor economy by increasing visitor numbers and visitor dispersal to the villages during their stay.

Ongoing tourism promotions and marketing includes social media, Australian Tourism Data Warehouse listings, e-newsletters, media relations, marketing material such as brochures, posters, tourism videos, maps, banners, tourism billboards, community notice boards, tourism infrastructure including village beautification, TASAC and navigational signage, promotions, events and workshops.

Blayney Shire Council has a Tourism Development Program which provides support to both notfor-profit entities and local businesses to host events, produce marketing projects and create tourist attractions aimed to promote and grow the visitor economy in the Blayney Shire.

Council more broadly also supports the Blayney Shire visitor economy with community development and event management support, financial assistance and promotions of key events.

#### **Blayney Shire Visitor Information Centre**

Blayney Shire Council works with a team of volunteers from the Blayney Shire Arts and Crafts Council to oversee and manage community and visitor information services at 'The Cottage' at 97 Adelaide Street, Blayney.

Council supports volunteers with training, familiarisations, marketing material, information sheets, flyers, souvenirs, insurance costs and general support to help promote Blayney and its historic villages. Council supports the volunteer activities of the Information Centre (VIC) and maintains the building and grounds at The Cottage.

The Blayney Shire Visitor Information Centre is also leased, in part, to a local commercial café operation.

#### **Blayney Shire Community Centre**

The Community Centre is a multipurpose, fully accessible function centre used for a variety of events including weddings, balls, school and sporting events, meetings, conferences, training and exhibitions. The facility can accommodate a range of different events up to 400 people. Facilities include a commercial kitchen, bar facilities, toilet amenities, stage and dance floor, audio/visual and Grand Piano.

The Community Centre may be configured into two separate meeting rooms (Chambers and Cadia Room) or half hall (Stage Room), if required. Wi-Fi is available to conference and event hirers. Off-street car parking is also available.

The Community Centre is regularly booked by various businesses, government agencies, community groups, schools, sporting groups and individuals.



#### **Blayney OOSH Services**

After School Care or Out of School Hours (OOSH) service is operated in the Blayney Shire at Blayney Public School and is delivered by Cabonne Shire Council.

It operates 5 days a week from 3.00pm to 5.30pm during school terms at Blayney Public School. Council makes an annual contribution of \$5,000 to assist its retention and sustainability in the Blayney Shire. The service is largely funded by the Australian Department of Education, Skills and Employment via the Childcare Subsidy and administration charges from parents.

#### **Blayney Library**

Council maintains the Blayney Library, located at 48 Adelaide Street, Blayney through its partnership with the Central West Libraries, that also delivers library services across Central West NSW in the Cowra, Cabonne, Forbes and Orange local government areas.

Council receives an annual subsidy as part contribution for provision of library services from the State Library of NSW. The library service has grown to provide more than just books to borrow, with modern libraries becoming a vital community asset where all ages can research information, access online book, magazine and audio apps, on-demand streaming video platforms, the internet and obtain social interaction.

#### Blayney Library carries a range of services for adults and children including:

- Fiction books
- Non-fiction books
- Audio books and magazines
- Online books and magazines
- On-demand streaming video platform
- Large print materials
- Newspapers
- Film collection
- > Talking books and music CD's
- Local Studies and family history resources

A ready reference collection suited to homework and general needs.

A number of activities and programs are conducted through the Central West Libraries service to help promote the library services. Membership of the Blayney Library provides access to all Central West Libraries branches and online services.



#### Youth Development

The Youth Development Program is responsible for encouraging, engaging and empowering youth across the shire, for the continued enhancement of long-term social, economic, and environmental conditions of their community. The Youth Development program focusses on developing and building upon a culture of a positive youth community.

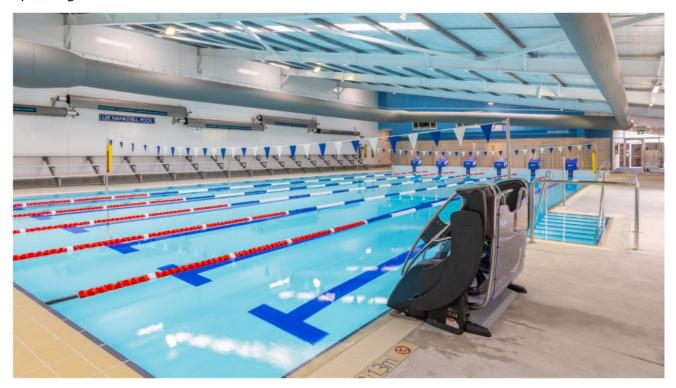
# Council is able to raise community awareness of youth through local community youth-led action by:

- Engaging the youth in community decision making processes
- Advocating with and for young people relating to youth issues
- Identifying and addressing service gaps
- Creating connections between the youth of the Shire
- Working with young people at a community leadership level

A major focus each year is the facilitation of youth activities to celebrate Youth Week across the Shire, funding of which is provided jointly by the NSW Government and Council. The allocation for Youth Week is offset by a 50% subsidy each year and is dedicated to the Youth Week Grants program. This program enables community organisations across the local government area to seek grants for worthy projects that engage youth and provide young people with an opportunity to express their views and act on issues that impact on their lives.

#### **CentrePoint Sport & Leisure**

Significant upgrades have occurred in recent years to the Blayney CentrePoint Sport and Leisure Centre (CentrePoint). A \$4.8 million aquatic upgrade to renew the swimming pools, associated plant infrastructure and amenities was completed in 2020. This was followed by Stage 2 works of \$1.8 million in 2021 aiming to make the facility more environmentally sustainable and save on operating costs.



Blayney Shire now hosts one of the most modern and accessible aquatic facilities in regional NSW. The facility is fast becoming a destination, attracting patrons from Blayney, its villages and the wider region.

In 2020 Council appointed YMCA to provide the operational management of the facility with an option for 2021/22. YMCA have provided industry specialist guidance and expertise in managing leisure and aquatic facilities.

In 2022 Council resolved not to invite tenders for the operational management of CentrePoint due to extenuating circumstances (COVID 19 public health order impacts and stage 2 roof closure impacts) and to extend the current Management Agreement with YMCA, for a period of 2 years until 30 June 2024.

Tenders were called on Tuesday 26th March 2024 seeking submissions from interested parties to operate the facility for 5 years, from 1 July 2024 to 30 June 2029 with the possibility of a 1 year extension.

#### **Sports and Oval Facilities**

Council maintains many recreational facilities that allow for the enjoyment of community and sporting associations. The level of service may vary depending on the season and number of sporting events held. In summer months, irrigated sporting fields have increased mowing requirements for example.

There are varying levels of amenities for sports and ovals throughout the shire. The following table describes the varying amenities provided:

Facility		Service Classification		Ann	ual Cost	Council Subsidy
King George (	Oval	Pı	remier	\$	158K	93.6%
Amenities and Facilities provided			What is Council responsible for?			
<ul> <li>Turf wicket</li> <li>2 grandstands</li> <li>Track and         Field facilities</li> <li>Lighting</li> </ul>			Weekly  2 irrigated fields – summer period  Mowing  Ground preparation  Line marking  Irrigation inspection and maintenance  Toilets / Change rooms		Daily  Toilet cleaning (main toilet block) Generally serviced subject to booked events.	Annually  > Soil amendments (Fertilizer/Top-dress)

Facility		Service Class	sification Annual Co		ual Cost	Council Subsidy
Redmond Ov	al	Premi	er	\$	112K	94.6%
Amenities pro	and Fa	cilities		What is	s Council responsi	ble for?
<ul> <li>Lights</li> <li>1 irrigated field</li> <li>Synthetic         wicket 2         Practice nets</li> <li>Lighting</li> <li>Canteen</li> <li>Toilets</li> <li>Change rooms</li> <li>BBQ's</li> </ul>	Park 2 Te	rground inner and anced Skate c ennis Courts rcise pment	Weekly  Mowing Ground Line mar Irrigation inspection maintena Change	on and ance	Daily  Toilet cleaning Generally serviced weekly, more subject to booked events	Annually  Soil amendments (Fertilizer/Top-dress)

Facility	Service Classification	<b>Annual Cost</b>	<b>Council Subsidy</b>
Napier Oval	Main	\$51K	98.5%
Amenities and Facilities provided	Wh	at is Council respo	nsible for?
<ul> <li>2 irrigated fields</li> <li>Lighting</li> <li>Toilets</li> <li>Change rooms</li> </ul>	Weekly  Mowing Ground preparation Line marking Irrigation inspection an maintenance Change rooms Toilets	Change Generally	cleaning e rooms y serviced fortnightly, more subject

Facility	Service Classification		Annual Cost	Council Subsidy
Dakers Oval	Main		\$35K	98.2%
Amenities and Facilities provided		What is Council responsible for?		
<ul> <li>1 field</li> <li>Synthetic Wicket</li> <li>3 practice nets</li> <li>Toilets</li> <li>Change rooms</li> </ul>	ket s		nange room erviced fortnightly, et to booked events	Monthly  Mowing  Ground preparation

Facility	Service Classi	fication	<b>Annual Cost</b>	Council Subsidy	y
Blayney Showground	Main	\$232K		90.2%	
Amenities and Facilities  provided  What is Council responsible			sponsible for?		
<ul> <li>1 irrigated field</li> <li>Multiple playing fields</li> <li>Toilets</li> <li>Showers</li> <li>Canteen</li> <li>Kitchen</li> <li>Harness racing track</li> <li>Pavilion area</li> <li>Stables</li> </ul>	Central West Equestrian and Livestock Centre encompassing: - covered equestrian and livestock arena - outdoor dressage and equestrian arenas Various equine and agriculture show facilities.	Weekly  Toilets  Equestria arena preparati an as nee basis	<ul><li>➢ Line marking</li><li>➢ Irrigation insp</li></ul>	Maintenance t trotting track surface Generally service monthly, more subject to booked events and season main restock  Maintenance t trotting track surface Generally service monthly, more subject to booked events and season preparation on air as needs basis.	ed d on.

Facility	Service Classif	ication	Annual Cost		Council Subsidy
Carcoar Sportsground	Local		\$40K		98.7%
Amenities and Facilities provided		What is Council responsible for?			ible for?
<ul> <li>Lighting</li> <li>Toilets</li> <li>Change rooms</li> <li>Multi-purpose court</li> <li>Playground</li> <li>BBQ</li> </ul>	<ul> <li>Lighting</li> <li>Toilets</li> <li>Change rooms</li> <li>Multi-purpose court</li> <li>Playground</li> </ul>			more sub	

Facility	Service Classification		<b>Annual Cost</b>		<b>Council Subsidy</b>
Lyndhurst Recreation	Local		\$45K		99%
Amenities and Facilities provided		What is Council responsible for?			
<ul> <li>1 field</li> <li>Synthetic wicket</li> <li>2 practice nets</li> <li>Multi-purpose court</li> <li>Playground</li> <li>Toilets</li> <li>Canteen</li> <li>Dump Point</li> <li>BBQ</li> </ul>		Weekly Toilets		requii Generally	ng o Point emptied when



User Agreements are entered into with individual sporting clubs / associations for each facility identifying the period / time of use and fees paid in accordance with Council's fees and charges.

User fees are determined based upon Council's pricing principle for partial cost recovery of the annual operations cost for the individual facility whilst also seeking to ensure activities remain affordable for the community. Each facility is highly subsidised by Council with the Council subsidy disclosed in the table above for each facility.





#### Parks and Open Spaces

Council manages a total of 15 Parks and 16 Open Spaces across the Shire. Council focuses its efforts on parks, with cleaning of amenities, maintenance of play equipment, soft fall, tree pruning, weed management, and mowing.

Carrington Park, Redmond Oval and Heritage Park are inspected weekly. All others are inspected quarterly.

Council's secondary focus following its established parks is the maintenance of the various open spaces across the Shire. Council's maintenance of these areas consists of mowing/slashing, tree pruning, and weed management. Council endeavours to keep these areas tidy, as they are often located towards the entrances of town. Due to the varying growth rates depending on the given season, and the ability to access these during wet periods, areas may go unmaintained for a number of months as Council focuses on its Parks and Sporting facilities.

Cleaning of toilets, BBQs and removal of rubbish is undertaken on a daily or weekly basis on weekdays only. Any weekend or additional cleaning is on an as needed basis subject to special events, where Council has been notified and suitable arrangements put in place.

Environmental plantings and regeneration programs are an important component of many of the town and village parks, along creeks, adjoining native vegetation areas and open reserves including Pound Flat in Carcoar, cemeteries and the open space corridors from Dakers Oval to Heritage Park.

Street verges across the Shire are the responsibility of the property owner to maintain. Depending on the growth rate through the season, and availability of resources, Council may undertake some maintenance of verges throughout the Shire on an ad-hoc basis, or verges which are directly correlated with a Council asset.

This work is specifically excluded in Council's annual plan and is only undertaken as resources allow.

Trees are inspected and audited with pruning undertaken on an annual basis where required. New trees are regularly watered and community support is essential with watering for longevity and survival of new plantings.

#### Town or Village and Service Regime

Location	Cleaning and Maintenance	Parks and Open Space	Playgrounds	Public Toilets and/or BBQs
	Daily			<ul><li>▶ Heritage Park</li><li>▶ Carrington Park</li></ul>
	Weekly	<ul> <li>Heritage Park</li> <li>Carrington Park</li> <li>CentrePoint</li> <li>Hobbys Yards Road</li> <li>Council office precinct</li> <li>Goose Park</li> <li>Belubula River Walk</li> <li>Blayney Tennis Court Surrounds</li> </ul>	<ul><li>▶ Heritage Park</li><li>▶ Carrington Park</li></ul>	
Blayney	Monthly	➤ Albert Cook  ➤ Innes Park  ➤ Gilchrist Street  ➤ Billy Soo  ➤ Church Hill  ➤ Frog Hollow  ➤ Medway Street  ➤ Cowra Road  ➤ Bathurst Road  ➤ Orange Road  ➤ Industrial Area  ➤ Depot  ➤ Presidents Walk		
	Daily			➤ Redmond Oval ➤ Railway Station

	Cleaning and			Public Toilets
Location	Maintenance	Parks and Open Space	Playgrounds	and/or BBQs
Millthorpe	Weekly	<ul><li>▶ Mill Green</li><li>▶ Redmond Oval</li></ul>	▶ Redmond Oval	
Neville	Weekly	▶ Memorial Park	▶ Memorial Park	▶ Memorial Park
Newbridge	Weekly	▶ Showground	▶ Showground	▶ Showground
Barry	Weekly	► Community Hall	► Community Hall	► Community Hall
Mandurama	Weekly	▶ Recreation Ground	▶ Recreation Ground	▶ Recreation Ground
Carcoar	Weekly	<ul> <li>Sportsground</li> <li>Kurt Fearnley</li> <li>RFS Fire Shed</li> <li>River Park</li> <li>Pound Flat</li> <li>Carcoar Dam</li> </ul>	➤ Sportsground ➤ RFS Fire Shed	➤ Sportsground ➤ Kurt Fearnley ➤ RFS Fire Shed ➤ Carcoar Dam
Lyndhurst	Weekly	<ul><li>▶ Capital Park</li><li>▶ Recreation Ground</li></ul>	► Capital Park	<ul><li>▶ Capital Park</li><li>▶ Recreation Ground</li></ul>

#### Roads

Council has responsibility for 3 categories of roads:

- Regional Roads;
- Local Roads Sealed; and
- Local Roads Unsealed.

State Roads (highways) within the Blayney Shire LGA are the responsibility of Transport for NSW. Roads withing the shire maintained by Council are subject to the road classification and condition hierarchy and service level.

Council uses a 6 level road hierarchy based on the Local Government Functional Road Classification (Institute of Public Works Engineering Australasia), which determines the road class based on:

- Regional Road Classification
- Function within the road network
- Typical traffic volumes

- Number of heavy vehicles
- School bus routes; and
- Level of connectivity it provides

Council's Road Hierarchy, Renewal and Maintenance Policy sets the framework outlines Council's levels of service for road renewal and maintained activities.

#### Local Roads - Sealed

Blayney Shire Council has full responsibility for maintenance of local roads with funding sourced from the Federal Financial Assistance Grant's (FAG's) Roads Component, Federal Roads to Recovery and Council Rates. In addition to these recurrent funding sources, Council also seeks

and receives grant funding for specific projects from State and Federal Governments, and industry partners.

There is 339km of sealed Local Roads in Blayney Shire, the major ones being Forest Reefs Road, Vittoria Road, Newbridge Road, Barry Road, Errowanbang Road, Cadia Road, Tallwood Road, and Browns Creek Road. In 2019/20 Council undertook a condition assessment of the entire local sealed road network. The assessment determined the condition of the underlying pavement and the road seal condition. The next condition assessment is scheduled for September 2024.



The pavement conditions within Council's sealed road network assessed in late 2019 were as follows:

Rating	What does this mean	% of Road Network	Total km
1	As New: New or recently constructed pavement.	28.4	95.5
2	Good: Requires only minor maintenance (pothole patching) plus planned maintenance (drainage).	65.4	220.4
3	Fair:: Requires ongoing significant maintenance (heavy patching / sealing)	5.0	17.1
4	Poor: Significant renewal (structural rehabilitation / extensive heavy patching) required and sealing.	1.0	3.4
5	Very Poor: Requires full rehabilitation / reconstruction drainage and seal).	0.2	0.5

#### The seal conditions within Council's network were assessed as follows:

Rating	What does this mean	% of Road Network	Total
1	As New: New or recently placed seal.	70.4	236.2
2	Good: Requires only minor maintenance (pothole patching)	16.1	54
3	Fair: Requires ongoing significant maintenance (pothole patching) and resealing required in short term.	6.3	21.7
4	Poor: Significant renewal (new seal) required	4.8	16
5	Very Poor: requires full rehabilitation. Likely to require pavement rehabilitation also).	2.4	7.9

The condition assessment is programmed to be undertaken again as part of the 2024/25 Operational Plan, and on a three yearly cycle thereafter.

Between cycles, Council regularly undertakes inspections of the network to review priorities based upon the road segment condition for pavement and seal. This further enables Council to better target renewal/ rehabilitation works that may include:

Rehabilitation/reconstruction

Heavy patching

Resealing

Line marking

The objective of Council's Operational Plan is to ensure that the condition of the overall network is rated as 3 or better.

In 2023/24, Council reviewed the Roads Strategy to improve its identification/prioritisation of capital renewal/rehabilitation works. The Roads Strategy assesses and rates roads according to the following factors:

- Road hierarchy
- Traffic volume; including Heavy Vehicle Usage
- Road width
- Whether it is a bus/school bus route
- Road crash data and risk profile
- Strategy Routes (i.e. Major freight routes, Major through roads, Tourist routes etc.)
- Speed environment, and
- Road condition, including maintenance costs

Planned maintenance is used to minimise any decline in the condition ratings across the network. Routine works include:

- Pothole patching
- Tree maintenance
- Slashing
- Guidepost replacement

- Sign maintenance
- Drainage maintenance
- Culvert maintenance
- Shoulder maintenance

In 2024/25, Council has allocated funding for the works as disclosed in the Capital Expenditure Program section of this document.

#### Local Roads - Unsealed

Council has full responsibility over Local Unsealed Roads, with funding sources including the Federal FAG's Roads Component, Federal Roads to Recovery funding and Council Rates. There is 348km of unsealed Local Roads in Blayney Shire the major ones being Neville-Trunkey Road, Old Lachlan Road, Beneree Road, Gap Road and Village Road.

The capital works program of sealing the unsealed roads which have been determined as strategically significant is generally funded from additional Government grants.

The sealing of unsealed urban roads is not considered in the Roads Strategy, but annually by Council on a case-by-case basis.

Similar to the sealed network, Council regularly undertakes inspections to assess each roads ride quality, percentage of gravel remaining, and the cross-section profile of the road. These three factors are aggregated to determine the overall condition of the road. Given the sometimes rapidly changing condition of an unsealed road due to factors such as persistent heavy rain, works are

determined on an ongoing basis utilising the best information available at that time. To minimise the cost of constantly moving equipment around the Shire, Council crews also conduct maintenance works in the nearby vicinity as a proactive 'stop gap' measure before they reach the intervention level. However, this does not necessarily mean that all roads in an area will receive maintenance at that time.

Council allocates funding on an annual basis for the maintenance grading of unsealed roads and gravel re-sheeting. This money is predominately utilised for the gravel re-sheeting works across the network and Council is able to deliver approximately 100 kilometres of gravel re-sheeting and 350 kilometres of maintenance grading throughout the year. Council commits one full time Road Maintenance crew, which includes a grader, roller, water cart and traffic control support as required.

Whilst there is no set frequency for grading, generally it would vary from once every 3-4 months for a major route, to potentially up to 3-4 years for some of the minor roads. Council's methodology for maintenance of unsealed roads is to intervene when a road reaches a particular condition level, depending on the classification. To facilitate this, Council undertakes routine inspections of its gravel road network, with inspection times varying from 2 to 6 months.

Specific complaints regarding road conditions prompts a reinspection, so Council encourages property owners to report a hazard or deterioration of a gravel road so that repair works may be scheduled. Road safety is a key priority of Council and staff continually conduct regular Maintenance works and look for innovative ways to improve the quality of our roads whilst striving to find efficiencies that add value for money to our rate dollar.



#### **Regional Roads**

There are 44.2km of Regional Roads of which the maintenance, and repair is funded by the NSW Government and some contribution from Council. These roads are the arterial roads between regional centres, and heavy freight routes. Council's Regional Roads are Hobbys Yards Road, Belubula Way, Marshalls Lane and Gerty Street (serving the intermodal facility).

Council receives contributions for these roads which cover a proportion of the required expenditure, with Council funding the balance, for maintenance on these roads. This money covers pothole patching, slashing, sign and guidepost maintenance, heavy patching, reseals, and contributes to larger reconstruction projects.

There is also an annual competitive funding program for reconstruction projects. Council submits proposals to this program in most years with funding awarded based on a value system.

Council's Roads Strategy includes the appraisal of the Regional Roads network.

#### **State Roads**

Council does not maintain the State Roads within the Blayney Shire Council area. Both the Mid-Western Highway, and Orange Road are managed and maintained by Transport for NSW.

#### **Street Lighting**

Council is responsible for the operational costs associated with street lighting within the Blayney Local Government Area. The asset and maintenance of the street lighting network are the responsibility of the electricity network provider, Essential Energy. The street lighting luminaires are LED and provide a more sustainable and greener solution to traditional luminaires.

#### **Footpaths**

Council maintains a 39km network of footpaths and shared paths, which increased by 1.9kms over the last year. Minor maintenance repairs include; concrete grinding, minor slab replacements and vegetation control. The objective of these maintenance activities is to remove trip and slip hazards, control vegetation encroachment and minimise edge drops within a pathway segment.

The whole footpath network is inspected annually to identify maintenance issues and provide a condition rating for each segment of footpath. The CBD areas of Blayney and Millthorpe are assessed twice yearly. Maintenance issues are assessed and repaired on a risk management basis, in accordance with the Statewide Mutual Best Practice Manual; Footpaths (nature strips, medians and shared paths). Maps of each village and town identifying strategic projects are presented in Council's long term Active Movement Strategy.

#### **Asset Management**

The Assets section is responsible for the development, implementation and maintenance of Council's Asset Management Policy, Strategy and individual Asset Management Plans for Infrastructure Assets, including Transportation (roads, bridges, culverts, footpaths, kerb and gutter, urban stormwater and roadside furniture, including signs and crash barriers), buildings and other structures, including pools, sewer for Blayney and Millthorpe, and parks and gardens assets.

The section plays a critical role in strategic planning for the delivery of services for the Blayney Community, by developing key strategies and delivery programs for roads, footpaths and the Blayney and Millthorpe main streets. Risk management and policy development are important aspects of the work undertaken to minimise Council's exposure to liability and includes development of condition and defect inspections for maintenance and renewal works.

Asset class revaluations, required under Australian Accounting Standards are also undertaken on a minimum 5 yearly basis.

#### **Sewerage Services**

Blayney Shire Council has sewerage networks in both Blayney and Millthorpe. These systems currently service a population of approximately 5,000 people.

It is the Council's responsibility to ensure both human health and the environment are protected from wastewater produced through our sewerage system. The NSW Environmental Protection Authority (EPA) require Council to have a license to enable discharge of the sewage to the environment. However, the sewage must go through a treatment process and meet key criteria prior to discharge into the environment. The EPA Licence outlines the criteria the treatment process and the locations for discharge.

The Blayney Sewerage Treatment Plant (STP) is located on the southeastern outskirts of Blayney on Hobbys Yards Road. The STP receives sewage from both Blayney and Millthorpe sewerage networks. Over the last year the STP treated an average of 1,570 kilolitres per day.

The original STP was constructed in 1966 and included a biological filter (trickling filter) with a capacity of 2,100 equivalent persons (EP). The old system was replaced by an Intermittently Decanted Extended Aeration, activated sludge treatment plant in 1989, with a capacity to extend to 7,000 EP. The STP fully treats all predicted inflows to comply with the EPA licence targets, and has excess capacity based on future design load.

Once treated the sewage is known as treated effluent, and subject to relevant approvals and treatment processes can be reused for a variety of purposes. Council, under an agreement previously supplied treated effluent to Newcrest, however in 2019 this agreement ceased and Council redeveloped the old wetlands to further treat the effluent before discharging to the Belubula River. Council is finalising approvals for its recycled water treatment plant that further processes the treated effluent and provides recycled water for construction purposes and irrigation water to Napier and King George Ovals.

Each year, Council is required to submit an annual report to EPA on performance and compliance of the STP and sewer network, in accordance with its licence conditions. A fee is charged to property owners within the area serviced by the system, to enable Council to deliver this service to the community. Fees are identified in Council's Annual Fees & Charges.

In 2014, Council completed a Strategic Business Plan (SBP) for the sewerage services of the Shire. This plan helps to identify the level of service, management and financial planning to operate and maintain the sewerage network. The SBP identifies a 30 year Capital Works Program to renew ageing infrastructure. A new Strategic Business Plan is currently underway and programmed for completion in 2024/25.

#### **Blayney Waste Facility**

There is one operational waste facility within the Shire, the Blayney Waste Facility, which is located at 4165 Mid-Western Highway, Blayney. The Blayney Waste Facility is open 7 days a week, excluding Christmas Day, New Year's Day, Good Friday and Easter Sunday.

Fees and charges for both domestic and commercial waste collection, tipping fees and waste management levy are presented in the Fees and Charges sections later in this document. The

operational management of Blayney Waste Facility is under contract to Hadlow Earthmoving until 30 June 2028.

In July 2018, a Waste Management Levy was introduced to all properties which more equitably shares the operational cost for Waste Management Services across the Blayney Shire to all ratepayers. The levy contributes towards costs of operating the Blayney Waste Facility, processing of materials, disposal of rubbish in public litter bins, Village recycling bins and the cost increase to process recyclable materials, being incurred not only at a local but global level.

The Waste Collection Service (WCS) comprises of a weekly waste collection service and a fortnightly recycling collection service to 3,048 premises (both domestic and commercial) throughout the Shire. An annual Bulky Waste collection is also provided to the properties that have the WCS. The WCS is provided to Blayney and all villages throughout the Shire and rural premises along the collection runs between each village and is currently contracted to JR Richards until April 2026.

Council must meet all environmental compliance standards and guidelines for all waste facilities and collection services which is licenced and regulated by the NSW Environmental Protection Authority (EPA).

Council is a member of NetWaste, formed as a voluntary regional waste group in 1995 to provide a collaborative approach to waste and resource management. NetWaste comprises 25 member councils. NetWaste oversees various regional waste related contracts including; landfill monitoring, timber and green waste mulching, e-waste collection, chemical collection, recyclables collection and steel metal collection on an as needs and project basis.

Waste Services operates on a full cost recovery basis from user charges to fund all operating and capital expenditure, in addition to provision for future landfill remediation expenses.

#### **Animal Control**

Council operates an animal pound to service the Shire. The Animal Control function is coordinated by Council's Ranger who undertakes a wide range of duties including animal control, daily operation and maintenance of the pound and regulation of companion animals and off-leash areas.



#### **Town Planning**

Council's Planning & Development team are responsible for leading, planning, delivering and managing development control in the Blayney Shire. The overarching legislation for planning in NSW is the Environmental Planning and Assessment Act. In 2023, Council received, assessed and determined, 186 applications with a combined value of \$44.4m.

During 2023, Council responded to 572 preplanning enquires and issued 304 planning certificates: 147 drainage diagrams and 48 outstanding notices.

The Planning & Development team are also responsible for strategic planning, which includes preparation of key strategic planning documents including; Planning Proposals, Blayney, Cabonne & Orange Subregional Rural and Industrial Lands Strategy, Blayney Settlement Strategy, Local Strategic Planning Statement, Community Participation Plan and Development Control Plan.



#### Cemeteries

Council is responsible for the management of 7 cemeteries, with niche walls located for ashes in 6 sites. Council is also responsible for the maintenance, interments, record keeping and liaising with funeral directors in relation to these cemeteries.

Cemeteries are mown once a month and is increased depending on season and subject to funerals as required with a more flexible approach provided to meet residents and family needs.

Cemeteries cared for and maintained by Council include Blayney, Millthorpe, Carcoar, Lyndhurst, Hobbys Yards, Neville and Newbridge. Council also maintains Shaw cemetery that is no longer in service.

#### **Health & Food Control**

Council employs staff who specialise in environmental health activities to carry out a broad range of inspections from an educational and enforcement perspective. Council has been a part of the NSW Food Regulation Partnership which was introduced in NSW in 2003. The Partnership defines the responsibilities of the New South Wales Food Authority and NSW Councils in relation to food safety issues.

Blayney Shire Council, as a Category B Council, is required to conduct inspections of retail food businesses to ensure compliance with the Food Act 2003 and Food Safety Standards 3.2.2 and 3.2.3

#### **Priority Weeds**

Central Tablelands Weeds Authority are responsible for weed control and management in the Blayney Shire. Central Tablelands Weeds Authority is a single purpose local government authority, established under s.387 of the Local Government Act 1993, as the control authority for biosecurity weed threats (formerly known as noxious weeds) that also encompass the areas of Bathurst Regional, Lithgow City and Oberon Councils.

The County Council covers a region of approximately 13,500 square kilometres with a population of over 77,000 people in a very diverse area which includes productive agricultural lands, forests and large areas of national park. Council has developed a three year plan to control roadside priority weeds. This involves the treatment of approximately one third of Council rural roadside each year so all rural roadsides are treated at least once every three years.

#### **Contributions to Emergency Services**

Blayney Shire Council contributes to the NSW Fire and Rescue, Rural Fire Service (RFS) and the State Emergency Service (SES) for their role within the Local Government Area. This is as part of a partnership with various government agencies in relation to disaster planning and emergency response.

Council has a Local Emergency Management Committee that is currently chaired by Council's Director Infrastructure Services, who also provides executive support to the Committee as the Local Emergency Management Officer (LEMO). The role of the LEMO is to advise, support and assist the Local Emergency Operations Controller, to monitor, control and coordinate emergency response operations as necessary.

#### Community Financial Assistance Program – s.356 Donations

Blayney Shire Council has developed the Community Financial Assistance Program to assist the not- for-profit groups that offer a significant contribution to the social, economic and/or environmental well-being of the community. Under s.356 of the Local Government Act, Council may, in accordance with a resolution of Council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions.

Financial assistance to community organisations is provided in 3 categories:

- a) Recurrent Annual Donations: These are donations made to community organisations on an annual basis to assist financially with specified outgoings (such as public liability insurance), the waiver of Council rates and charges, a school activity, or the holding of a regular community event or cultural activity.
   The amount of these donations for each organisation or event is approved by the Council in its annual budget contained in the Operational Plan, as listed later. The General Manager may approve other donations to an organisation or event under delegated authority, provided the donation is consistent with the guidelines, within budget and reported to Council via the next available Financial Assistance Committee meeting.
- b) One-off financial assistance: This assistance is provided for projects involving the construction, maintenance or repair of community facilities, purchase of equipment, or organising and conducting of local events and functions. In each case having demonstrated broad community benefit and support. Under this category community organisations are eligible to receive Council funding via a competitive submission process. Applications are called in November and May via a public notice published in the local newspaper and on Council's website / social media channels.
- c) Flagship Funding: An amount of up to \$25,000 is set aside to provide financial assistance for a major project(s) to be undertaken by a community group(s). Partial matching funding (in cash or kind) is desirable for major project(s). This will usually entail capital works such as ground works, building construction, building repairs, refurbishment or renovation, and/or major equipment purchases. Funding for such a project is non-recurrent and is subject to the applicant entering into a management agreement for the facility with Blayney Shire Council or the Crown with Council's support. Applications are called in November and May via a public notice published in the local newspaper and on Council's website / social media channels.

Council has budgeted \$145,000 towards the Community Financial Assistance Program. An amount is allocated per the following table of financial assistance for 2024/25 while the balance is proposed for distribution in the 2 rounds to be offered in 2024/25.

#### Community Financial Assistance Program - 2024/25

The below legend relates to the types of s.356 financial assistance proposed.

#### Legend

D = Waste Service Charges	S = Sewer Connection Charge
W = Waste Levy/Availability charge	S (50%) = 50% Sewer Connection Charges
R = Council Rates	I = Financial Assistance for Public Liability Insurance
E = Events support	O = Other



#### **Insurance Assistance**

Recipient	Туре	Contributions
Barry Progress Association	1	700
Blayney Shire Arts & Craft Inc.	1	730
Blayney Shire Community Mens Shed (50% contribution)	1	470
Carcoar Community Association	ı	770
Hobbys Yards Community Association	1	1,120
Lyndhurst Soldiers Memorial Hall	1	1,180
Millthorpe & District Historical Society	1	550
Millthorpe School of Arts	1	610
Newbridge Progress Association	1	870
		\$7,000

#### School Awards & Sporting Related Assistance

Recipient	Туре	Contributions
Blayney High School	A	100
Blayney Public School	A	100
Carcoar Public School	A	100
Lyndhurst Public School	A	100
Millthorpe Primary School	A	100
Neville Public School	A	100
Sporting Related Financial Assistance	A	1,000
St Josephs Primary School Blayney	A	100
		\$1,700
Rates and Charges Contributions Recipient	Typo	Contributions
	Type S (50%)W	445
Anglican Church Blayney Anglican Church Millthorpe	S (50%)W	515
Carcoar Dam Sailing Club Incorporated	3 (30%)W	630
Carcoar Historic Reserve Trust (Carcoar Courthouse)	RW	
Carcoar Historical Society	RW	1,100 1,000
-	W	· · · · · · · · · · · · · · · · · · ·
Carcoar P& H Society	RW	62
Carcoar School of Arts	S (50%)W	815
Catholic Church Blayney Catholic Church Blayney (Old Church)	S (50%)W	445 194
	W	124
Dover Park Crown Reserve Manager2  Hobbys Yards Hall	RW	820
Lyndhurst Soldiers Hall	RW	855
Mandurama CWA	RW	805
Mandurama Public Hall Reserve	W	194
	RSW	
Millthorpe & District Historical Society	RSW	5,220
Millthorpe CWA	RSW	2,116
Millthorpe School of Arts  Neville Hall Trust	W	2,460
Neville Prebsyterian Church - Neville	W	194
Orange RSL (Blayney RSL Hall)	RSW	2,075
Presbyterian Church Blayney	S (50%)W	508
	W W	62
St Andrews Prebsyterian Church - Mandurama St David's Prebsyterian Church - Moorilda	W	62
	W	
St Paul's Carcoar Community Facility Stringybark Craft Cottage/ Gladstone Hall	RW	194 995
Tallwood Hall	RW	965
Uniting Church Blayney	S (50%)W	575
Officing Official Biayries	3 (3076)70	5/5
Uniting Church Millthorpe	S (50%)W	508

#### **Community Events/Cultural Activities**

Recipient	Туре	Contributions
Bathurst Broadcasters (Blayney Sports Awards)	0	1,000
Bathurst Old Boys Rugby Union (Carcoar Sportsground)	Е	535
Blayney A&P Association (Meeting venue hire)	E	627
Blayney A&P Association (Waste Services)	E	570
Blayney Community Baptist Church (Carols at Carrington)	Е	1,000
Blayney Floral Art & Garden Club (Meeting venue hire)	Е	171
Blayney Local and Family History Group (Meeting venue hire)	E	627
Blayney Red Cross (Meeting venue hire)	E	627
Blayney Shire Arts & Craft Inc. (Meeting venue hire)	Е	627
Blayney Shire Community Mens Shed (Licence rental)	0	600
Blayney Woolcraft and Hobby Group (Meeting venue hire)	Е	1,140
Can Assist (Meeting venue hire)	Е	627
Can Assist Fundraisers (3 events) (Community Centre hire)	Е	984
Carcoar P&H Association (Mowing & Waste Services - Show)	Е	2,717
CWA Central West Group - Schools Public Speaking Competition	0	300
Heritage Schools Art Show (Meeting venue hire)	Е	618
Inner Wheel Club of Blayney Inc. (Meeting venue hire)	Е	627
Lifeline Central West	0	500
Lyndhurst RSL - Anzac Day (Band)	E	700
Lyndhurst RSL - Remembrance Day (Band)	Е	200
MillFest (Waiver of Council fees)	E	1,680
Millthorpe Fire Festival (Waiver of Council fees)	Е	970
Millthorpe Markets (2 events - Waiver of Council fees)	Е	2,000
Neville Showground Trust (Mowing services - Horse Sports event)	Е	1,730
Neville Showground Trust (Mowing services - Show)	E	1,790
Newbridge Arts Festival Acquisitive Prize	E	1,000
Newbridge Progress Association (Winter Solstice - Portaloo hire)	Е	1,950
Newbridge Winter Solstice (Waiver of Council services)	Е	1,650
Orange RSL / Lyndhurst RSL (Traffic Management)	E	7,900
Probus Club of Blayney (Meeting venue hire)	Е	627
St Joseph's Primary School - Grandparents Day (Comm. Centre hire)	Е	206
Textures of One Acquisitive Prize	Е	1,000
		\$37,300

TOTAL \_\_\_\_\$70,000

Council also has the following programs that offers assistance in the form of grants:

Tourism Events Development Fund	\$10,000
Youth Week Grants Program	\$ 6,000
Heritage Assistance Fund	\$12,000

#### Previous projects and events funded by the Community Financial Assistance Program



### FRAMEWORK – Community Strategic Plan (CSP)

The Community Strategic Plan (CSP) is a community document with priorities and aspirations for the future of the Shire for the next 10 years.

The vision established for Blayney Shire acknowledges our communities; of the town, villages and settlements as supportive and welcoming to those who live here and also those who visit. With beautiful and productive landscape, a showcase of how agriculture, mining and industry can work together for the greatest good. An area where there is both space and time to make and live your dreams!

Sourced from local level Town and Village Community Plans, Council's Local Strategic Planning Statement, Settlement Strategy, Sports and Recreation Masterplan, Active Movement Strategy, many other Council strategic planning documents and the 319 respondents to our Council Services survey in 2021, the collective aspirations and objectives are grouped into a number of overarching strategies categorised under the themes of:

- 1. Maintain and Improve Public Infrastructure and Services
- 2. Build the Capacity and Capability of Local Governance and Finance
- 3. Diversify and Grow the Blayney Shire Local and Visitor Economy
- 4. Enhance facilities and networks that support Health and Wellbeing of the Community, Sport, Heritage and Cultural interests
- 5. Protect Our Natural Environment

The CSP essentially addresses four key questions for the community:

- Where are we now?
- Where do we want to be in ten years' time?
- How will we get there?
- How will we measure success?

The CSP, belongs to the community and is endorsed by Council to address civic leadership, social, environmental and economic issues.

It is important to note that while Council is the custodian of the CSP, it may not be responsible for the delivery of all the activities the Plan identifies. To this end, the CSP identifies what role Council plays and how other partners such as State agencies, non-government organisations, business partners and community groups may be included.

Projects which Council has a role in delivering are found in the Delivery Program with specific timeframes, and responsibilities which are actioned by specific projects and delivered services/programs/activities in the Operational Plan. At the end of each Council term a report is prepared by Council to the community which examines what progress has been made towards the achievement of outcomes identified in the CSP.

#### **Our Vision**

A busy, vibrant and thriving rural shire – a friendly and open place where people choose to live with a strong sense of community spirit and cohesiveness. With positive population growth, employment opportunities, increased diversity of industry and economic growth, Blayney Shire's township, villages and settlements will be dynamic and prosperous, welcoming those who live here and also those who visit. Our families and homes will continue to be safe within our caring and inclusive communities.

Irrespective of ability we will all enjoy the outdoors and facilities, improving our health and lifestyle whilst participating in a range of sporting and recreational activities. Growth will be achieved in a sustainable manner with industry, coexisting with productive farming land, open space, protecting the environment and restoring as a feature our built and natural heritage.

As the quintessential rural shire with Indigenous and European settlers influencing our architecture, agricultural and mining heritage we will celebrate our history, culture and rural lifestyle in style. As a picturesque, conveniently located area of the beautiful Central West of NSW we are a significant contributor to the visitor economy of the region; with a creative and artistic culture, food and wine, historic villages and four seasons. Blayney Shire will be engaged, proactive and acknowledged for undertaking major projects and delivering valuable services, collaborating at a regional, state and national level.

#### **Our Values**

The people who live in Blayney Shire are friendly, hardworking, loyal and very community focused. With a generosity of spirit and willingness to welcome visitors and new residents, the residents, business and industry will unite and rally together to assist families in need. We support diversity of interests, backgrounds and access to public amenities and services for all residents on an equitable and shared basis.

We are resourceful; our innovative thinking and competitive spirit supported by the contribution of volunteers working together collaboratively and sharing resources has produced great outcomes.

We back ourselves and look forward positively and strategically with a can do attitude. We ask questions and expect transparency, balance, equity and accountability of our local, state and federal governments.

Most importantly we value honesty and respect for each other, our natural and built heritage and our valuable resources as we strive to achieve our future directions for our local villages and town within the shire and the whole region. We will make informed decisions by consulting and engaging with stakeholders whilst considering environmental, social and economic impacts.

# BLAYNEY SHIRE COUNCIL Future Directions

Following the ordinary election of Councillors, Council is required to develop or review and endorse a Community Strategic Plan (CSP) then prepare and adopt a Resourcing Strategy, a 4 year Delivery Program (DP) and annual Operational Plan (OP) by 30 June the following year.

The CSP is a community document with priorities and aspirations for the future of the Shire covering a period of at least 10 years. The Resourcing Strategy is the means by which Council implements the strategies established in the CSP which Council is responsible for delivering. The Resourcing Strategy includes a 4 year Workforce Management Plan, a 10 year Asset Management Plan and 10 year Long Term Financial Plan. The CSP is developed by the community, endorsed by Council and must address civic leadership, social, environmental and economic issues.

A list of community projects, aspirations and objectives were grouped into an overarching strategy and listed in order of collective priority as determined by the community forums. The strategies are categorised under the themes of:



Maintain and Improve Public Infrastructure



**Build the Capacity and Capability of Local Governance and Finance** 



Promote Blayney Shire to grow the Local and Visitor Economy



Enhance Facilities and networks that supports Community, Sport, Heritage and Culture



**Protect Our Natural Environment** 

#### Introduction - What is the Delivery Program?

The Delivery Program 2024/25-2027/28 is one layer of the Integrated Planning and Reporting framework that all NSW Councils must develop to meet the requirements of the Local Government Act. It outlines the work Council can do to achieve the Future Directions identified by the community in the Community Strategic Plan.

The three tiered planning process ensures that there are clear links between the long term goals of the community and the activities of Council. The Delivery Program is a vital tool for the ongoing planning of services and programs of the Blayney Shire community.

#### Introduction – What is the Operational Plan?

The 2024/25 Operational Plan completes the planning documents and details the activities to be undertaken and the financial requirements to deliver the commitments of the Community Strategic Plan and Delivery Program.

This three tiered process ensures that there are clear links between the long term goals of the community and the activities of Council.

The diagram below demonstrates their linkages:

Community	<b>Strategic</b>	<b>Plan</b>
10 years		

,		
Vision what we want the Shire to be	Delivery Program 4 years	7
Values to guide future choices and behaviour	Where Council has a role supported by the Resource Strategy: Long Term Financial Plan,	
Council's Role Provider, Facilitator, Advocate	Asset Management Plans and Workforce Plan	Operational Plan 12 months
Future Directions	Strategies	Actions
Strategic Objectives	Programs and Projects Budget	Programs and Projects Budget



# Future Direction 1 - Maintain and Improve Public Infrastructure and Services

Annual Budget

\$ Income

\$ Expenses

#### Strategic Objectives/Strategies

#### Actions

# 1.1 Plan and develop integrated transport networks, providing choices that enable people and freight to move and travel, in a safe, accessible and efficient manner

Sealed roads and unsealed roads, bridges and culverts will be maintained in accordance with agreed service levels

Deliver the Blayney Shire Roads Strategy

Lobby and advocate for the re-opening of the Blayney-Demondrille Railway Line

Deliver the Active Movement Strategy priorities to provide safe and accessible connecting pathway networks

Plan for future transport and road infrastructure to service future needs

Maintain Transport infrastructure in accordance with Road Hierarchy, Renewal and Maintenance Policy and the Pathways in accordance with Councils' Pathway Hierarchy, Standard and Maintenance Policy.

Develop and implement a Bridge and Culvert Renewal and Maintenance Policy.

Prioritise road rehabilitation and upgrade works in line with the Blayney Shire Roads Strategy.

Deliver heavy patching, culvert renewal, initial sealing, resealing and gravel resheeting programs in accordance with budgetary allocations.

Undertake reconstruction and rehabilitation on Forest Reefs and Hobbys Yards Roads in accordance with budgetary allocations.

Undertake construction of *Belubula River Walk Stages* 3 and 4, pathways in Trunkey Street, Newbridge, *Coombing Street*, Carcoar, Elliott Street, and *Glenorie Road*, Millthorpe, and pathways within the King George Oval Pedestrian Project

Attendance at and involvement in advocacy activities.

1.2 The Blayney health service; medical centres, aged care providers, primary and ancillary support and emergency service agencies provided in the Shire meet the future needs of the community

#### Strategic Objectives/Strategies

Advocate to both NSW and Federal Government Ministers of Health, to ensure that Aged Care Services are maintained in Carcoar (Uralba) and Blayney (Lee Hostel), and the Blayney Health Services Clinical Services Plan is delivered

Provide support for emergency management in Blayney Shire in accordance with State Emergency and Rescue Management (SERM) Act

Advocate to NSW Police and Emergency Services agencies for appropriate service levels.

#### Actions

Attendance at and involvement in advocacy activities.

Provide oversight of construction of new RFS Station Blayney and refurbishment of Blayney Fire and Rescue Station, facilitate meetings with zone commanders and local brigade captains

Chair the Local Emergency Management Committee.

Participate in the development and implementation of the Blayney Shire Local Emergency Management Plan.

Attendance at and involvement in NSW Police Chifley District Command and other emergency services agencies meetings.

#### 1.3 The community is provided with access to quality lifelong education and training

Advocate on behalf of the community to Government to support accessible quality local education

Work with registered training organisations, key business and employment service agencies to support traineeships, trade apprenticeships and skills development Attendance at and involvement in advocacy activities. Engage with Schools Infrastructure NSW.

Council encourage nominations to the Skillset Limited skills-based Board from the Blayney LGA

Work with training organisations as opportunities arise to achieve national recognised training outcomes

## 1.4 Residents and business have access to reliable utilities, information and communication technologies across the Shire

Lobby the Federal Government for improved internet and mobile phone access to all our villages to facilitate growth

Investigate and support emerging communication technologies that support our community

Ensure appropriate utility services (electricity, gas, water) are available in the Blayney Shire

Attendance at and involvement in advocacy activities.

Support applications for funding for improved communications infrastructure, as required.

Utilise smart technology and expand Council smart hub systems



# Future Direction 2 – Build the Capacity and Capability of Local Governance and Finance

Annual Budget

\$ Income

\$ Expenses

# Strategic Objectives/Strategies

#### Actions

# 2.1 Council is recognised as a valuable partner with government and private business stakeholders

Meaningful two-way communication and engagement between NSW and Federal Governments, regional organisations, business, industry, stakeholders and communities of interest

Provide for the efficient and effective administration of Council

Attendance at and involvement in advocacy activities.

Develop Implementation Plan to deliver recommendations from Financial Sustainability Review.

Audit, Risk and Improvement Committee meetings held.

Implementation of Strategic Internal Audit Plan.

Development of Service Plans and Service Review Framework.

Participation in State Records annual recordkeeping monitoring exercise.

Pursue partnerships and Grant funding opportunities to deliver projects identified in Asset Management Plans and Integrated Planning and Reporting documents.

# 2.2 Responsible management practices, delivery of services and renewal of assets across the Blayney Shire

Identify and implement improvement opportunities to optimise Council's financial sustainability

Review Council's financial performance in the Long Term Financial Plan and report against Office of Local Government Financial Performance Ratios

Significant Capital Projects are assessed and reviewed prior to lodgment and/or allocation of funding

Council is an employer of choice

Effective management of land under Council control

Implement Building and Other Structures Asset Management Plan.

### Finalise Financial Sustainability Review.

Reporting to Audit Risk and Improvement Committee.

Annual Financial Statements finalised and audited.

All proposed projects are considered and assessed in accordance with Capital Projects Operating Guideline and / or Capital Expenditure Review Guideline.

Implement Workforce Management Plan strategies.

Finalisation of Crown Lands Plans of Management Program.

Regular meetings with Crown Land.

### Strategic Objectives/Strategies

#### Actions

# 2.3 Town Associations, Village Committees and local organisations are capable, resilient, and involved in decision making about issues that impact their own community

Facilitate constructive and timely communication between Council and the Town & Village Committees /Progress Associations

Continue to support local community infrastructure projects via the Community Financial Assistance Program and Village Enhancement Plan (VEP) allocations

Support the development and implementation of improvement projects for the local Halls, School of Arts and other community facilities

Work proactively with community groups to support local events

Engagement with town and village communities on priorities for allocation of VEP funding.

Community Financial Assistance Program funding rounds called biannually and funding allocated.

Attendance at and involvement in Orange360 activities.

Increase social media presence and interaction with community.

Facilitation of Event Management Applications and support of event organisers.

# 2.4 The community and ratepayers have confidence in and are engaged with Blayney Shire Council

Deliver Councils Community Engagement Strategy utilising various channels and methods to enhance community awareness and participation in Council services and decision making

Information is delivered effectively and efficiently

Encourage sound governance practice and build the capacity and capability of local leaders within community organisations

Review Community Engagement Strategy Review.

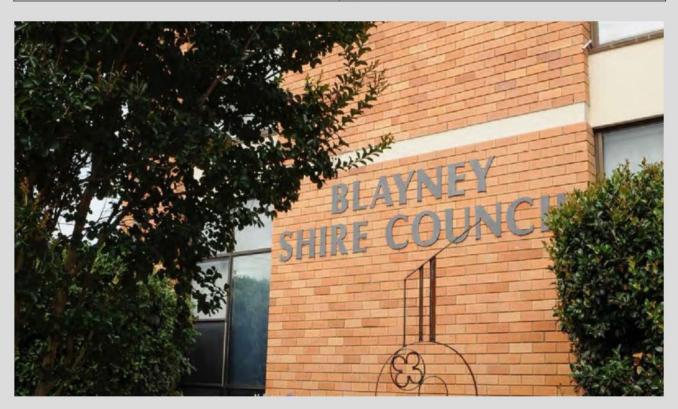
Community Participation Plan Investigate Online.

#### Investigate Online. Rates Tool.

Increase e-newsletter distribution list.

Promote Online Planning and Customer Request platforms.

Seek training opportunities to build capacity and capability of local leaders.





# Future Direction 3 – Promote Blayney Shire to grow the Local and Visitor Economy

Budget \$ Income	\$ Expenses
------------------	-------------

Strategic Objectives/Strategies	Actions
3.1 A viable and productive agricultural sector	
Support the growth of the Shire while preserving productive agricultural land and integrate sustainable industries into the future  Ensure local planning instruments and strategies support the agricultural sector  Maintain the availability and quality of water for use in rural areas  3.2 A responsible and prosperous mining industry that the improvement of the Shire	
Engage and advocate on behalf of the community on the corporate and environmental responsibilities of the mining sector	Attend Community Consultative Committee meetings Attend Mining and Energy Related Councils meetings Advocate to the NSW Government for continuation of the Resources for Regions funding program
3.3 Growing and connected tourism networks that advillages and tourism product within the Shire	d value to the vision and appeal of our heritage
Implement the Orange Region Destination Management Plan	Work with Orange 360 to support Orange Region Destination Marketing activities
Work with, and support Orange360 and Central NSW Tourism	Provide support to the Blayney Visitor Information Centre
Provide support to local businesses and event organisers	Attend meeting with Central NSW JO and Orange360
Continue to support the Tourism Development Fund	Share relevant grant opportunities and training/networking events with local businesses and event organisers
	Assist with promotion of events

# Strategic Objectives/Strategies

### Actions

# 3.4 An attractive shire for employment opportunities with industrial, business, tourism and planned housing residential growth

Implement the Blayney Mainstreet and Millthorpe Village Centre Masterplans

Facilitate the development of new residential housing in Blayney and Villages

Seek opportunities to build a vibrant local retail and business sector

Regularly review and update, planning instruments, strategies and policies

Deliver High Pedestrian Activity Areas.

Develop projects and identify funding opportunities for Blayney Mainstreet and Millthorpe Village Centre Masterplan projects

Work with stakeholders and partners to identify affordable housing opportunities

Support business opportunities

#### Review Infrastructure Contributions Plan

Commence Millthorpe Settlement Strategy Addendum

Commence a Planning Proposal to update the Blayney Local Environmental Plan 2012 in response to the Blayney Flood Study (Storm 2022)





# Future Direction 4 – Enhance facilities and networks that support Community, Sport, Heritage and Culture

Annual Budget

\$ Income

\$ Expenses

# Strategic Objectives/Strategies

## Actions

#### 4.1 We are an inclusive, diverse and welcoming community

Engage with young people to facilitate and progress activities within the Shire

Implement the Disability Inclusion Action Plan

Facilitate engagement of key stakeholders of the local community services sector

Allocate funding through Youth Week Grants program

Six monthly and annual reporting on outcomes from Disability Inclusion Action Plan

Engagement of Disability Inclusion Action Plan Working Group

Support Blayney Interagency meetings and networks

#### 4.2 Provide facilities that support increased participation in sport and fitness activities

Sporting events are supported by Council, volunteers and state sporting bodies so that they are coordinated and well resourced

Implement Blayney Shire Sports and Recreation
Masterplan to enhance and improve sporting facilities

CentrePoint Sport and Leisure Centre is managed in a manner to maximise patronage and participation in fitness activities Implement Councils' Parks and Recreation Asset Management Plan

Deliver sports lighting at Stillingfleet netball and Lyndhurst Recreation Ground tennis court

Deliver Redmond Oval, Millthorpe cricket nets upgrade.

Install new electronic scoreboard at King George Oval, Blayney.

Deliver carpark improvements at King George Oval, Blayney.

Delivery Blayney Showground Masterplan

Coordinate User Group meetings for sporting facilities and major projects

Ensure fitness programs and services maximise patronage and participation at CentrePoint

Strategic Objectives/Strategies	Actions					
4.3 Heritage and First Nations significant sites in the natural and built environment are protected						
Identify items of natural and built heritage in Blayney Shire Heritage Advisory services continue to be provided to owners of heritage items ensuring heritage is preserved whilst allowing development to occur  Ensure the Shire's 8 heritage listed cemeteries are maintained and protected	Ongoing engagement with Orange Local Aboriginal Lands Council  Facilitate and provide Heritage Architect Advisory service Allocate funding through Local Heritage Assistance Program  Finalisation of the Blayney Shire Cemeteries Vegetation Plan					
4.4 The shire is a centre for cultural interest, arts, per	formance and entertainment					
Encourage the use of the Blayney Shire Community Centre as a facility for events  Provide effective and consumer friendly library services in the Blayney Shire  Maintain partnerships with local arts and cultural groups	Number of events that utilise Blayney Shire Community Centre  Music Scholarship program and maintain Council's support of Regional Music Programs  Maintain and operate Blayney Library via Service Level Agreement in place with Orange City Council					
	Continued support of Arts OutWest, Platform Arts Hub and local museums					





# Future Direction 5 – Protect Our Natural Environment

Annual Budget

\$ Income

\$ Expenses

# Strategic Objectives/Strategies

# Actions

# 5.1 Retain and enhance open spaces; with a focus on regeneration of native vegetation

Ongoing liaison, support and participation with Local Land Services, Landcare and as a constituent Council Upper Macquarie County Council

Maintain and strengthen partnerships with organisations responsible for natural resource management and feral pest control

Review the Roadside Vegetation Management Plan to ensure high environmental value vegetation is protected, road safety outcomes maintained and any clearing is undertaken following agreed principles and guidelines

Support Council's native tree planting program and community engagement

Attendance at and involvement in advocacy activities.

Prepare concept plan for Presidents Walk Implement

Develop a Parkland Tree Planting design, replacement and expansion program

Detailed design for Beaufort Street Park

Cemeteries Vegetation Management Plan

Native Tree Planting Program

# **5.2** The Belubula River, waterways and tributaries that flow into our regional water catchments and water supply sources are clean, healthy and biodiverse

Prepare a shire wide onsite sewerage waste-water strategy

Clean up waterways throughout the Shire including removal of willow trees, other noxious species, creating wildlife habitat

Stormwater Management Plans are prepared for Blayney,

Millthorpe and Carcoar and projects scoped for funding

Ensure provision of Sewerage Treatment and Recycled Water Treatment Plant is adequate for the growth of the Shire and promotes Residential Development

Finalise and implement Blayney Shire Onsite Sewerage Management Policy

Sewerage Strategic Business Plan Stormwater Management Plan for Blayney

Local Flood Study for Blayney Township

Progress Millthorpe Stormwater Management Plan study

# 5.3 We are on the path to achieving net zero emissions and adapting to climate change risks and opportunities

Facilitate new energy sources, sustainable development and farming practices within the Shire

Implement the Blayney Shire Renewable Energy Action Plan

Continue to investigate and challenge emerging renewable energy sources

Finalise Business Case and Capital Expenditure Review for Blayney Solar Farm

Lodge Development Application for Blayney Solar Farm

Investigate behind the meter battery/solar solutions

Develop Fleet strategy for electric/hybrid vehicle solutions

# 5.4 Recycling and innovative diversion of waste will reduce the volume deposited in Council's Landfill

Ensure Waste Management Services are delivered in a financially sustainable manner

Develop and promote programs with NetWaste that increase recycling and reuse

Review services and introduction of a Green Bin in Waste Collection Services

Investigate establishment of 'return and earn' opportunities within the Shire

Review Village Recycling Station Service Support

Promote Garage Sale Trail

Review Bulky Waste Collection Service

Investigate voucher system for Blayney Waste Management Facility

Review of Street Cleaning program



# **Resourcing Strategy**

The Resourcing plans should be read in conjunction with the Delivery and Operational Plans. As part of the Integrated Planning and Reporting Framework councils are also required to develop resourcing plans that support the achievement of activities and tasks within the Delivery and Operational Plan.

These plans include:

# Long Term Financial Plan

The Long Term Financial Plan is an important part of Council's strategic planning process. This is the point where long-term community aspirations and goals are tested against financial realities. It is also where Council and the community may decide what resources councils need to influence and work with other parties so that they might deliver on responsibilities.

# **Asset Management Plans**

The Asset Management Policy is a Council endorsed policy which sets the broad framework for undertaking asset management in a structured and coordinated way. It outlines why and how asset management will be undertaken. It provides a clear direction for asset management and defines key principles that underpin asset management for the council.

# **Workforce Management Plan**

Council's Resourcing Strategy documents can be accessed from its website: https://www.blayney.nsw.gov.au/council/council-information/plans-and-strategies#resourcing.

An effective workforce strategy aims to provide Council with the people best able to inform its strategic direction, develop innovative approaches to complex issues and deliver appropriate services effectively and efficiently.

# **Revenue Policy**

Council is required to include in its Operational Plan Council's annual statement of revenue policy.

The Revenue Policy includes details of:

- Estimated income and expenditure (Income statement and capital expenditure)
- Ordinary rates and special rates
- Proposed fees and charges
- The Council's proposed pricing methodology
- Proposed borrowings

The Local Government Act 1993 prescribes that Council may raise revenue in a number of different ways. These include rates, charges, fees, grants, borrowings and investments.

Included in this Revenue Policy is Council's income statements and capital expenditure program (4 years), rating structure, pricing policy, proposed borrowings and schedule of Fees and Charges.

# **Presentation of Scenarios**

Council has included 2 scenarios with its financial information and rating structure in the Revenue Policy.

The Capital Expenditure Program also has those projects funded by the Special Variation individually coloured for ease of differentiation.

The 2 scenarios are as follows:

# Scenario 1 (Base Case)

This budget model assumes Council will adopt the Base Case. Therefore, the budget excludes the proposed 33.1% SV. A rate peg of 5.7% has been applied for the 2024/25 year, as determined by IPART, and assumes a 2.5% increase for 2025/26 financial year and thereafter.

# Scenario 2 (SV Sustainability Model)

The budget model assumes that the Council will adopt the model encompassing the Special Variation as approved by IPART. That is a budget based on the 33.1% Special Variation over the 3 year period (10% in years 2024/25, 2025/26 and 2026/27). In this scenario, the budget includes all base case operations but also ensures Council has sufficient funding to maintain and improve its infrastructure by reducing its backlog and continue service delivery, and proposed special operational projects and proposed capital projects as included in this document.

This is Page No. 137	7 of the Attachments of the Ordinary	v Council Meeting of Blavr	nev Shire Council h	eld on 21 May 202
		,	,	

# **Snapshot of Financials**

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# **Income Statement – 4 Years: Base Case**

	Projected Years			
INCOME STATEMENT – CONSOLIDATED	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000
Income from Continuing Operations	\$ 000	\$ 000	\$ 000	\$ 000
REVENUE				
Rates & Annual Charges	13,644	14,433	15,289	15,703
User Charges & Fees	1,772	1,893	1,922	2,093
Other Revenues	278	286	293	301
Grants & Contributions provided for Operating Purposes	5,907	5,189	5,322	5,456
Grants & Contributions provided for Capital Purposes	7,526	3,131	1,191	10,384
Interest & Investment Revenue	869	833	853	764
Other Income:				
Net gains from the disposal of assets	-	41	6	80
Joint Ventures & Associated Entities	25	25	25	25
Total Income from Continuing Operations	30,021	25,830	24,901	34,806
EXPENSES FROM CONTINUING OPERATIONS				
Employee Benefits & On-Costs	8,249	8,617	8,907	9,219
Borrowing Costs	173	156	139	121
Materials & Contracts	5,771	6,166	6,692	6,447
Depreciation & Amortisation	8,363	8,529	8,699	8,866
Other Expenses	1,211	1,288	1,239	1,264
Net Losses from the Disposal of Assets	5	-	-	_
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	23,772	24,756	25,675	25,917
Operating Result from Continuing Operations	6,249	1,074	(774)	8,890
eperaning income normaling operations	0,249	1,074	(114)	0,090
Net Operating Result before Grants and Contributions provided for Capital Purposes	(1,277)	(2,056)	(1,965)	(1,494)

	Projected Years			
	2024/25	2025/26	2026/27	2027/28
INCOME STATEMENT – GENERAL	\$'000	\$'000	\$'000	\$'00
Income from Continuing Operations				
REVENUE				
Rates & Annual Charges	12,020	12,752	13,551	13,905
User Charges & Fees	1,407	1,500	1,486	1,582
Other Revenues	278	286	293	301
Grants & Contributions provided for Operating Purposes	5,907	5,189	5,322	5,456
Grants & Contributions provided for Capital Purposes	7,386	2,989	1,048	4,443
Interest & Investment Revenue	588	559	560	516
Other Income:			,	
Net gains from the disposal of assets	-	41	6	80
Joint Ventures & Associated Entities	25	25	25	25
Total Income from Continuing Operations	27,612	23,342	22,291	26,308
EXPENSES FROM CONTINUING OPERATIONS				
Employee Benefits & On-Costs	7,904	8,257	8,536	8,834
Borrowing Costs	151	140	129	118
Materials & Contracts	4,795	5,158	5,529	5,341
Depreciation & Amortisation	7,588	7,739	7,893	8,044
Other Expenses	1,211	1,288	1,239	1,264
Net Losses from the Disposal of Assets	5	-	-	_
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	21,654	22,582	23,326	23,602
Operating Beault from Continuing Operations			(4.000)	
Operating Result from Continuing Operations	5,958	760	(1,036)	2,706
Net Operating Result before Grants and Contributions provided for Capital Purposes	(1,428)	(2,230)	(2,084)	(1,737)

	Projected Years			
	2024/25	2025/26	2026/27	2027/28
INCOME STATEMENT – SEWER	\$'000	\$'000	\$'000	\$'000
Income from Continuing Operations				
REVENUE				
Rates & Annual Charges	1,624	1,680	1,738	1,799
User Charges & Fees	365	392	436	511
Other Revenues	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-
Grants & Contributions provided for Capital Purposes	140	141	143	5,941
Interest & Investment Revenue	281	274	293	248
Other Income:				
Net gains from the disposal of assets	-	-	-	-
Joint Ventures & Associated Entities	_	-	-	-
Total Income from Continuing Operations	2,409	2,488	2,610	8,499
			-	
EXPENSES FROM CONTINUING OPERATIONS				
Employee Benefits & On-Costs	345	359	371	384
Borrowing Costs	21	16	9	3
Materials & Contracts	976	1,008	1,162	1,106
Depreciation & Amortisation	775	790	806	822
Other Expenses	-	-	-	_
Net Losses from the Disposal of Assets	_	-	-	_
Joint Ventures & Associated Entities	_	-	-	_
Total Expenses from Continuing Operations	2,118	2,173	2,349	2,315
Operating Result from Continuing Operations	291	315	261	6,184
Net Operating Result before Grants and Contributions provided for Capital Purposes	151	173	118	243

# Income Statement – 4 Years: Special Variation

	Projected Years			
	2024/25	2025/26	2026/27	2027/2
NCOME STATEMENT – CONSOLIDATED	\$'000	\$'000	\$'000	\$'00
Income from Continuing Operations				
REVENUE				
Rates & Annual Charges	14,055	15,668	17,451	17,920
User Charges & Fees	1,772	1,893	1,922	2,093
Other Revenues	278	286	293	301
Grants & Contributions provided for Operating Purposes	5,907	5,189	5,322	5,456
Grants & Contributions provided for Capital Purposes	6,526	3,131	1,191	10,384
Interest & Investment Revenue	863	818	798	739
Other Income:				
Net gains from the disposal of assets	-	41	6	80
Joint Ventures & Associated Entities	25	25	25	25
Total Income from Continuing Operations	29,426	27,050	27,008	36,998
EXPENSES FROM CONTINUING OPERATIONS				
Employee Benefits & On-Costs	8,249	8,617	8,907	9,219
Borrowing Costs	173	156	139	121
Materials & Contracts	6,272	6,678	7,215	7,152
Depreciation & Amortisation	8,363	8,529	8,699	8,866
Other Expenses	1,211	1,288	1,239	1,264
Net Losses from the Disposal of Assets	5	-	-	
Joint Ventures & Associated Entities	-	-	-	
Total Expenses from Continuing Operations	24,272	25,268	26,198	26,622
				•
Operating Result from Continuing Operations	5,154	1,782	809	10,376
Net Operating Result before Grants and Contributions provided for Capital Purposes	(1,372)	(1,348)	(382)	(8

	Projected Years			
	2024/25	2025/26	2026/27	2027/28
INCOME STATEMENT – GENERAL	\$'000	\$'000	\$'000	\$'000
Income from Continuing Operations				
REVENUE				
Rates & Annual Charges	12,431	13,988	15,713	16,121
User Charges & Fees	1,407	1,500	1,486	1,582
Other Revenues	278	286	293	301
Grants & Contributions provided for Operating Purposes	5,907	5,189	5,322	5,456
Grants & Contributions provided for Capital Purposes	6,386	2,989	1,048	4,443
Interest & Investment Revenue	582	544	505	491
Other Income:				
Net gains from the disposal of assets	-	41	6	80
Joint Ventures & Associated Entities	25	25	25	25
Total Income from Continuing Operations				
	27,017	24,562	24,397	28,499
EXPENSES FROM CONTINUING OPERATIONS				
Employee Benefits & On-Costs	7,904	8,257	8,536	8,834
Borrowing Costs	151	140	129	118
Materials & Contracts	5,295	5,670	6,052	6,046
Depreciation & Amortisation	7,588	7,739	7,893	8,044
Other Expenses	1,211	1,288	1,239	1,264
Net Losses from the Disposal of Assets	5	_	-	_
Joint Ventures & Associated Entities	-	-	-	
Total Expenses from Continuing Operations	22,154	23,094	23,849	24,307
Operating Result from Continuing Operations	4.863	1,468	548	4,192
epotating received on containing operations	4,003	1,400	340	4,192
Net Operating Result before Grants and Contributions provided for Capital Purposes	(1,523)	(1,521)	(500)	(251)

	Projected Years			
	2024/25	2025/26	2026/27	2027/28
INCOME STATEMENT – SEWER	\$'000	\$'000	\$'000	\$'000
Income from Continuing Operations				
REVENUE				
Rates & Annual Charges	1,624	1,680	1,738	1,799
User Charges & Fees	365	392	436	511
Other Revenues	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-
Grants & Contributions provided for Capital Purposes	140	141	143	5,941
Interest & Investment Revenue	281	274	293	248
Other Income:				
Net gains from the disposal of assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Income from Continuing Operations	2,409	2,488	2,610	8,499
			,	
EXPENSES FROM CONTINUING OPERATIONS				
Employee Benefits & On-Costs	345	359	371	384
Borrowing Costs	21	16	9	3
Materials & Contracts	976	1,008	1,162	1,106
Depreciation & Amortisation	775	790	806	822
Other Expenses	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	2,118	2,173	2,349	2,315
Operating Result from Continuing Operations	291	315	261	6,184
Net Operating Result before Grants and Contributions provided for Capital Purposes	151	173	118	243

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Income Statement: By Activity	
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# Capital Expenditure Program – 4 Years

Capital Expenditure Program					
2024/25	Original Budget 2024/25	General	Grants & Contributions	Restriction/ Borrowings*	Other
Buildings					
Council Buildings & Public Halls					
Building Renewal Work	51,750	51,750			
Buildings Renewals – SV Sustainability Model	582,250				582,250
Total Buildings	634,000	51,750	-	-	582,250
Other Standards					
Other Structures					
Public Cemeteries					
Infrastructure Works	11,550	11,550			
Parks, Recreation & Sporting Grounds					
Village Enhancement Program	151,000	151,000			
Total Other Structures	162,550	162,550	-	-	-
Plant & Equipment					
Information Technology					
Councillors - iPad Replacement/Accessories	16,500	16,500			
Mobile Device Replacements	5,000	5,000			
Mobile Phone Replacements	5,000	5,000			
Server Replacement	11,000	11,000			
PC Replacements	60,000	60,000			
Network Switches 10GB Upgrades	8,000	8,000			
UPS Battery Back up	7,000	7,000			
Airlock Project	18,000	18,000			
Fleet Replacement Program**					
Minor Plant & Tools Replacement	33,259	33,259			
Light Vehicle Replacement	404,517	324,479		80,038	
P660 - Dynapac CA3500	156,832			156,832	
P661 - Dynapac CA3500	156,832			156,832	
P663 - Dynapac CA500PD	205,504			205,504	
P40 - Isuzu NH Rigid Haul Truck	86,528			86,528	
P601 - Hino 500 Series	125,466			125,466	
P602 - Hino 500 Series	125,466			125,466	
P603 - Hino 500 Series	125,466			125,466	
P77 - John Deere 6095MC	81,120			81,120	
P78 - John Deere 6095MC	81,120			81,120	
Minor Plant & Equipment					
Minor Assets - Administration Office	3,650	3,650			
Minor Assets - Community Centre	6,250	6,250			
Minor Assets – Blayney Library	18,446		18,446		
Total Plant & Equipment	1,740,956	498,138	18,446	1,224,372	-

2024/25	Original				
	Budget 2024/25	General	Grants & Contributions	Restriction/ Borrowings*	Other
Infrastructure					
Urban Stormwater					
Renewals	69,400	69,400			
Renewals – SV Sustainability Model	126,600				126,600
Shared Pathways & Footpaths					
Footpath Renewals	51,204	51,204			
Heritage Pavement for Millthorpe Village - Victoria St - Montgomery St	280,644		280,644		
Charles St - FP - Adelaide St - Osman St (Blayney AMP 8)	51,142	51,142			
Hawke St - FP - Stirling PI - Ewin St (Blayney AMP 21)	30,442	30,442			
Ewin St - FP - Existing - Palmer Street (Blayney AMP 18)	24,354	24,354			
Naylor St - FP - Stoke Ln - Bridge (Carcoar AMP Ad2)	27,427	27,427			
Kerb & Gutter					
Network Renewals	66,000	66,000			
Road Rehabilitation Local Roads					
Browns Creek Road	600,000		600,000		
Richards Lane	2,150,000		2,150,000		
Hobbys Yards Road	2,000,000		2,000,000		
LRCI4 - Forest Reefs Road Heavy Patching - Cowriga Creek Bridge to Carcoar Road Intersection	309,927		309,927		
Spring Hill Road - Preliminary Design Works	60,000	60,000			
Gravel Resheeting Program	417,778	417,778			
Heavy Patching Program	800,000	262,699	537,301		
Reseal Program	455,271	455,271	,		
Renewals - SV Sustainability Model	-	,			
Bridges & Culverts					
Culvert Renewal Program	172,828	172,828			
Brady Rd Culvert - Investigation	10,000	10,000			
Newbridge Rd Culvert	233,543		233,543		
Coombing St Crossing*	1,000,000		1,000,000		
Carcoar Dam Rd Culvert	67,172	67,172			
Total Infrastructure	9,003,731	1,765,716	7,111,415	-	126,600
Sewerage Infrastructure					
Network Assets					
Step Screen - Replacement	90,456			90,456	
Lining/replacement of Sewer Mains	450,000			450,000	
Total Sewerage Infrastructure	540,456	-	-	540,456	-
TOTAL CAPITAL EXPENDITURE  * Funding source and project scope is subject to change	12,081,693	2,478,154	7,129,861	1,764,828	708,85

<sup>\*</sup> Funding source and project scope is subject to change dependent on whether grant funding opportunities become available \*\* Represents gross replacement value of new fleet which is partially funded by sale of existing asset

Capital Expenditure Program		Project Funded By			
2025/26	Original Budget 2025/26	General	Grants & Contributions	Restriction/ Borrowings*	Other
Buildings					
Council Buildings & Public Halls					
Building Renewal Work	53,561	53,561			
Renewable Energy Project – Community Centre*	20,000		20,000		
Buildings Renewals – SV Sustainability Model	594,439				594,439
Total Buildings	668,000	53,561	20,000	-	594,439
Other Structures					
Public Cemeteries	11.050	44.050			
Infrastructure Works	11,850	11,850			
Parks, Recreation & Sporting Grounds					
Village Enhancement Program	157,500	157,500			
Total Other Structures	169,350	169,350	-	-	-
Plant & Equipment					
Information Technology					
Councillors - iPad Replacement/Accessories	2,500	2,500			
Mobile Device Replacements	5,000	5,000			
Mobile Phone Replacements	5,000	5,000			
Fleet Replacement Program**					
Minor Plant & Tools Replacement	34,590	34,590			
Light Vehicle Replacements	975,258	853,773		121,485	
P43 - Isuzu NPR55-155 MWB	104,612			104,612	
P52 - Grader Cat 12M	518,932			518,932	
P630 - Isuzu watercart	309,338			309,338	
P72 - John Deere 5725 awd bucket	95,613			95,613	
LC005 - Flail mower	37,121			37,121	
LC006 - Flail mower	37,121			37,121	
LC007 - Flail mower	22,497			22,497	
LC008 - Flail mower	22,497			22,497	
Sewer jetting trailer	95,613			95,613	
Minor Plant & Equipment					
Minor Assets - Administration Office	3,750	3,750			
Minor Assets – Community Centre	6,400	6,400			
Minor Assets – Blayney Library	18,907		18,907		
Total Plant & Equipment	2,294,749	911,013	18,907		

Infrastructure	Capital Expenditure Program		Project Funded By				
Urban Stormwater   Renewals   71,000	2025/26	Budget	General			Other	
Renewals	Infrastructure						
Renewals - SV Sustainability Model   130,000	Urban Stormwater						
Shared Pathways & Footpaths   52,484   52,484   52,484   64   64   64   64   64   64   64	Renewals	71,000	71,000				
Footpath Renewals	Renewals – SV Sustainability Model	130,000				130,000	
Medway St - Kerb Blisters - Somers PI - Highway (Blayney AMP 7)	Shared Pathways & Footpaths						
Highway (Blayney AMP 7)	Footpath Renewals	52,484	52,484				
Blarney AMP 15  Submit St FP - Existing - Henry St (Blayney AMP AD11)   12,481   1		8,915	8,915				
AMP AD11   12,481   12,481	(Blayney AMP 15)	8,737	8,737				
Carcoar AMP AD1   23,774   23,774   23,774   8   8   8   8   8   8   8   8   8	AMP AD11)	12,481	12,481				
Millthorpe AMP AD11)*   365,600   40,000   325,600	(Carcoar AMP AD1)	23,774	23,774				
12,481   1	(Millthorpe AMP AD11)*	365,600	40,000	325,600			
St (Newbridge AMP 2)	(Newbridge AMP AD2)	12,481	12,481				
Newbridge AMP 3   50,638   5	St (Newbridge AMP 2)	1,997	1,997				
Forest Reefs Road	(Newbridge AMP 3)	50,638	50,638				
RLRRF - Tallwood Road Pavement Renewal - Slatteries Creek to Dicksons Lane	Road Rehabilitation Local Roads						
Slatteries Creek to Dicksons Lane   761,197   761,197		781,042	781,042				
Leabeater Street to Shire Boundary       761,197       761,197         Tallwood Road Pavement Renewal       812,900       812,8         Gravel Resheeting Program       432,400       432,400         Heavy Patching Program       587,620       587,620         Reseal Program       471,205       471,205         Renewals - SV Sustainability Model       812,903       812,8         Bridges & Culverts       8       812,903         Barry Road Bridge Structural Upgrade       180,000       180,000         Total Infrastructure       6,338,572       2,734,775       1,847,994       - 1,755,8i         Sewerage Infrastructure         Network Assets       Odour Control Blower       28,275       28,275         Electrical Replacements       217,532       217,532       217,532         Lining/Replacement of Sewer Mains       235,000       235,000       - 480,807	Slatteries Creek to Dicksons Lane	761,197		761,197			
Gravel Resheeting Program         432,400         432,400           Heavy Patching Program         587,620         587,620           Reseal Program         471,205         471,205           Renewals - SV Sustainability Model         812,903         812,9           Bridges & Culverts         8         8           Barry Road Bridge Structural Upgrade         180,000         180,000           Total Infrastructure         6,338,572         2,734,775         1,847,994         - 1,755,8i           Sewerage Infrastructure         28,275         28,275         28,275         28,275         28,275         28,275         217,532         217,532         217,532         217,532         217,532         217,532         235,000         235,000         70tal Sewerage Infrastructure         480,807         -         -         480,807         -         -         480,807         -         -         -         480,807         - </td <td></td> <td>761,197</td> <td></td> <td>761,197</td> <td></td> <td></td>		761,197		761,197			
Heavy Patching Program   587,620   587,620   Reseal Program   471,205   471,205     471,205     Renewals - SV Sustainability Model   812,903   812,500     812,5	Tallwood Road Pavement Renewal	812,900				812,900	
Reseal Program         471,205         471,205           Renewals - SV Sustainability Model         812,903         812,9           Bridges & Culverts         812,903         812,9           Barry Road Bridge Structural Upgrade         180,000         180,000           Total Infrastructure         6,338,572         2,734,775         1,847,994         - 1,755,8           Sewerage Infrastructure         Network Assets         28,275         28,275         28,275           Codour Control Blower         28,275         217,532         217,532         217,532           Lining/Replacement of Sewer Mains         235,000         235,000         235,000           Total Sewerage Infrastructure         480,807         -         -         480,807	Gravel Resheeting Program	432,400	432,400				
Renewals - SV Sustainability Model         812,903         812,903           Bridges & Culverts         8812,903         812,903           Barry Road Bridge Structural Upgrade         180,000         180,000           Total Infrastructure         6,338,572         2,734,775         1,847,994         - 1,755,80           Sewerage Infrastructure         Network Assets         0dour Control Blower         28,275         28,275         28,275           Electrical Replacements         217,532         217,532         217,532         217,532           Lining/Replacement of Sewer Mains         235,000         235,000         235,000           Total Sewerage Infrastructure         480,807         -         -         480,807	Heavy Patching Program	587,620	587,620				
Bridges & Culverts         180,000         180,000           Barry Road Bridge Structural Upgrade         180,000         180,000           Total Infrastructure         6,338,572         2,734,775         1,847,994         - 1,755,8           Sewerage Infrastructure           Network Assets         0         28,275         28,275           Electrical Replacements         217,532         217,532         217,532           Lining/Replacement of Sewer Mains         235,000         235,000           Total Sewerage Infrastructure         480,807         -         -         480,807	Reseal Program	471,205	471,205				
Barry Road Bridge Structural Upgrade	Renewals - SV Sustainability Model	812,903				812,903	
Total Infrastructure         6,338,572         2,734,775         1,847,994         - 1,755,86           Sewerage Infrastructure         Network Assets         0dour Control Blower         28,275         28,275           Electrical Replacements         217,532         217,532         217,532           Lining/Replacement of Sewer Mains         235,000         235,000           Total Sewerage Infrastructure         480,807         -         -         480,807	Bridges & Culverts						
Sewerage Infrastructure           Network Assets         28,275         28,275           Odour Control Blower         217,532         217,532           Electrical Replacements         217,532         217,532           Lining/Replacement of Sewer Mains         235,000         235,000           Total Sewerage Infrastructure         480,807         -         -         480,807	Barry Road Bridge Structural Upgrade	180,000	180,000				
Network Assets         28,275         28,275           Odour Control Blower         28,275         28,275           Electrical Replacements         217,532         217,532           Lining/Replacement of Sewer Mains         235,000         235,000           Total Sewerage Infrastructure         480,807         -         -         480,807	Total Infrastructure	6,338,572	2,734,775	1,847,994	-	1,755,803	
Odour Control Blower         28,275         28,275           Electrical Replacements         217,532         217,532           Lining/Replacement of Sewer Mains         235,000         235,000           Total Sewerage Infrastructure         480,807         -         -         480,807	Sewerage Infrastructure						
Electrical Replacements         217,532         217,532           Lining/Replacement of Sewer Mains         235,000         235,000           Total Sewerage Infrastructure         480,807         -         -         480,807	Network Assets						
Lining/Replacement of Sewer Mains 235,000 235,000  Total Sewerage Infrastructure 480,807 - 480,807	Odour Control Blower	28,275			28,275		
Total Sewerage Infrastructure 480,807 480,807	Electrical Replacements	217,532			217,532		
	Lining/Replacement of Sewer Mains	235,000			235,000		
TOTAL CAPITAL EXPENDITURE 9,951,478 3,868,699 1,886,901 1,845,636 2,350,2	Total Sewerage Infrastructure	480,807	-	-	480,807	-	
	TOTAL CAPITAL EXPENDITURE	9,951,478	3,868,699	1,886,901	1,845,636	2,350,242	

<sup>\*</sup> Funding source and project scope is subject to change dependent on whether grant funding opportunities become available \*\* Represents gross replacement value of new fleet which is partially funded by sale of existing asset

Capital Expenditure Program		Project Funded By			
2026/27	Original Budget 2026/27	General	Grants & Contributions	Restriction/ Borrowings	Other
Buildings					
Council Buildings & Public Halls					
Building Renewal Work	55,436	55,436			
Visitor Information Centre – Verandah	,	,			
Replacement	70,000	70,000			
Buildings Renewals – SV Sustainability Model	386,564				386,564
Parks, Recreation & Sporting Grounds					
Renewable Energy Project – Blayney Showground*	30,000		30,000		
Napier Oval Kiosk Upgrade*	150,000		150,000		
Total Buildings	692,000	125,436	180,000	_	386,564
Total Ballanigo	032,000	123,430	100,000	_	300,304
Other Structures					
Public Cemeteries					
Infrastructure Works	12,150	12,150			
Parks, Recreation & Sporting Grounds	12,100	12,100			
Village Enhancement Program	164,500	164,500			
Total Other Structures	176,650	176,650		-	-
Plant & Equipment					
Information Technology	2.500	2.500			
Councillors - iPad Replacement/Accessories  Mobile Device Replacements	2,500	2,500			
Mobile Phone Replacements	5,000	5,000			
Supply and Install of Storage Area Network (SAN)	5,000 25,000	5,000 25,000			
CCTV Cameras	10,000	10.000			
Fleet Replacement Program**	10,000	10,000			
Minor Plant & Tools Replacement	35,973	35,973			
Light Vehicle Replacements	416,471	416,471			
PHV001 Isuzu Dual Cab Tipper	107,627	7.10,17.1		107,627	
PSV001 Hino Streetsweeper	375,525			375,525	
PSV002 Isuzu Patching Truck	380,204			380,204	
HP004 - CAT 432F2 Backhoe	245,670			245,670	
P89 Trimax Mower - Winged	23,397			23,397	
P208 - Road broom	52,644			52,644	
Minor Plant & Equipment					
Minor Assets - Administration Office	3,850	3,850			
Minor Assets - Blayney Library	19,380	,	19,380		
Minor Assets - Community Centre	6,550	6,550	,		
Blayney Community Centre – Commercial Freezer	5,000	5,000			
Total Plant & Equipment	1,719,791	515,344	19,380	1,185,067	

Capital Expenditure Program		Project Funded By				
2026/27	Original Budget 2026/27	General	Grants & Contributions	Restriction/ Borrowings	Other	
Infrastructure						
Urban Stormwater						
Renewals	72,800	72,800				
Renewals – SV Sustainability Model	132,200				132,200	
Shared Pathways & Footpaths						
Footpath Renewals	53,796	53,796				
Osman St FP - Existing - Martha St (Blayney AMP AD7)	14,073	14,073				
Mt Errol St FP - Polona St - Mt Errol St Existing (Blayney AMP 12)	36,552	36,552				
Crowson St - Pearce St - Montgomery St (AMP 9C)	46,056	46,056				
Blake St/George St FP - Park St - Existing (Millthorpe AMP AD11)*	91,417	10,000	81,417			
Road Rehabilitation Local Roads						
Renewals	1,359,795	1,359,795				
Hobbys Yard Road*	900,000	450,000	450,000			
Gravel Resheeting Program	447,534	447,534				
Heavy Patching Program	608,187	608,187				
Reseal Program	487,697	487,697				
Renewals - SV Sustainability Model	-					
Bridges & Culverts						
Culvert Renewal Program	267,500	267,500				
Naylor Street Bridge – Abutment Repairs	100,000	100,000				
Total Infrastructure	4,617,607	3,953,990	531,417	-	132,200	
Sewerage Infrastructure					_	
Network Assets						
Electrical Replacements	40,835			40,835		
Fencing	14,375			14,375		
Lining/Replacement of Sewer Mains	240,000			240,000		
Total Sewerage Infrastructure	295,210	-	-	295,210	-	
TOTAL CAPITAL EXPENDITURE	7,501,258	4,771,420	730,797	1,480,277	518,764	

<sup>\*</sup>Funding source and project scope is subject to change dependent on whether grant funding opportunities become available
\*\*Represents gross replacement value of new fleet which is partially funded by sale of existing asset

Capital Expenditure Program		Project Funded By			
2027/28	Original Budget		Grants &	Restriction/	
	2027/28	General		Borrowings	Other
Buildings					
Council Buildings & Public Halls					
Building Renewal Work	57,376	57,376			
Renewable Energy Project – Blayney Library*	30,000		30,000		
Blayney Shire Community Centre - Carpet Replacement	40,000	40,000	33,333		
Buildings Renewals – SV Sustainability Model	579,624	10,000			579,624
Total Buildings	707,000	97,376	30,000	_	579,624
Total Dallalligo	707,000	01,010	00,000		010,024
Other Structures					
Public Cemeteries					
Infrastructure Works	12,500	12,500			
Parks, Recreation & Sporting Grounds	1=,230	_,			
Village Enhancement Program	172,000	172,000			
Heritage Park – Shade Sail Replacement	100,000	100,000			
Total Other Structures	284,500	284,500			
		, , , , , , , , , , , , , , , , , , , ,	,		
Plant & Equipment					
Information Technology					
Councillors - iPad Replacement/Accessories	2,500	2,500			
Mobile Device Replacements	5,000	5,000			
Mobile Phone Replacements	5,000	5,000			
Corporate Management System upgrade	350,000	.,		350,000	
PC Replacement/Additions	65,000	65,000			
Aerial Imagery	20,000	20,000			
Fleet Replacement Program**					
Minor Plant & Tools Replacement	37,412	37,412			
Light Vehicle Replacements	953,855	923,439		30,416	
HP001 - Loader Cat 950	407,579			407,579	
HP003 - Grader Cat 12M	571,827			571,827	
HV002 - Workshop Truck	130,182			130,182	
HV003 - Mack Tipper	377,162			377,162	
TR001 - Sloanbuilt Dog Trailer	109,499			109,499	
LC012 - Toro GM 3310 Front Deck Mower SD	82,732			82,732	
LC013 - Toro GM 3310 Front Deck Mower SD	82,732			82,732	
P74 - McCormick Tractor	91,249			91,249	
P174 Amenity Trailer	97,332			97,332	
P175 Site Van	72,999			72,999	
P168 - VMS Message Board	26,158			26,158	
Minor Plant & Equipment					
Minor Assets - Administration Office	3,950	3,950			
Minor Assets - Blayney Library	19,864		19,864		
Minor Assets - Community Centre	6,700	6,700			
Blayney Community Centre – Commercial Freezer	5,500	5,500			
Total Plant & Equipment	3,524,232	1,074,501	19,864	2,429,867	-

Capital Expenditure Program		Project Funded By				
2027/28	Original Budget 2027/28	General	Grants & Contributions	Restriction/ Borrowings	Other	
Infrastructure						
Urban Stormwater						
Renewals	74,600	74,600				
Renewals – SV Sustainability Model	135,400				135,400	
Shared Pathways & Footpaths						
Footpath Renewals	55,141	55,141				
Clarke St FP to Presidents Walk - Existing - Mitchell St (Blayney AMP AD5)	70,061	70,061				
Olive St FP - Silver St - Copper St (AMP 6)	60,320	60,320				
Crowson St FP Stage 1 - Unwin St - Stabback St (Millthorpe AMP 9A)	36,717	36,717				
Richards Ln FP - Crowson St - Richards Ln (AMP Millthorpe Ad 07)	27,475	27,475				
Park St FP - Existing - Richards Ln (Millthorpe AMP AD8)*	117,393		117,393			
Road Rehabilitation Local Roads						
Newbridge Road*	2,000,000		2,000,000			
Spring Hill Road*	1,500,000		1,500,000			
Renewals - Local Roads	1,407,388	1,407,388				
Renewals - Regional Roads*	900,000	450,000	450,000			
Gravel Resheeting Program	463,198	463,198				
Heavy Patching Program	629,474	629,474				
Renewals - SV Sustainability Model	-				-	
Total Infrastructure	7,981,934	3,779,141	4,067,393	-	135,400	
Sewerage Infrastructure						
Network Assets						
Treatment Plant Capacity Upgrade	8,917,500	-	6,242,250	2,675,250		
Total Sewerage Infrastructure	8,917,500		6,242,250	2,675,250		
TOTAL CAPITAL EXPENDITURE	21,415,166	5,235,518	10,359,507	5,105,117	715,024	

<sup>\*</sup> Funding source and project scope is subject to change dependent on whether grant funding opportunities become available
\*\* Represents gross replacement value of new fleet which is partially funded by sale of existing asset

# How Council Raises its Revenue from Ratepayers

There are two types of revenue raised from ratepayers. The general approach adopted by Council in its revenue policy for each type of revenue is as follows:

# **Fees and Charges**

These are the fees for particular services provided where the use of the service is discretionary or the charge only applies to the individual ratepayers who use the service. In these cases Council's policy is:

- where possible, to set the charges to recover the full attributed cost of providing the service; or
- where not possible, and therefore the cost of the service is subsidised by all ratepayers, to clearly show the extent of the subsidy. Some subsidies are unavoidable because of regulatory caps on the fee that can be charged.

Council has embarked on a program aimed at thoroughly investigating the roles and functions undertaken by Council and how these functions are funded. This will include a detailed review of service levels and the setting of fees and charges.

#### Rates

Rates are levied annually on each registered property owner in the Shire. Council's policy is to set rates at a level that will ensure Council's long term financial sustainability, taking into account:

- the services which the community expects Council to provide;
- the cost of maintaining and replacing assets;
- the expected level of income from grants;
- the servicing of a prudent level of borrowings, to preserve intergenerational equity; and
- the need to cover subsidies in the cost of providing services not fully recouped from fees and charges.

They are tempered by the community's ability to pay as ascertained through formal consultation.

# Allocation of rate burden between ratepayers

Council recognises that rates are a tax and should therefore:

- > comply with principles of taxation including equity, efficiency, simplicity and sustainability; and
- be applied for the overall public benefit of all ratepayers

In considering the rating structure for the Shire, Council seeks to achieve a reasonable and equitable distribution of the rate burden across all categories of ratepayers. It does this by structuring the rate by:

- a) dividing rateable land into sub-categories having similar characteristics;
- b) dividing the ordinary rate into:
  - i. a base rate; and
  - ii. an ad valorem rate; and
- c) using special rates where appropriate for specific projects or well defined purposes.

# Categories of rateable land

Under the Local Government Act there are 4 permissible categories of rateable land: residential, farmland, business and mining. Councils have discretion to divide these categories into subcategories for the purpose of making the ordinary rates applicable to each of them. Residential sub-categories must be rural residential or based on centres of population and business subcategories must be based on centres of activity.

# **Ordinary Rates**

Ordinary rates must be levied by Council each year. Each Council may structure its ordinary rate:

- entirely as an ad valorem rate (i.e. cents in the dollar on the Valuer-General's unimproved capital valuation), which may be subject to a minimum amount; or
- as a base amount plus an ad valorem amount, in which case the base amount for a category or sub- category cannot raise more than 50% of the rates for that category or sub-category.

Council has adopted a policy of using the second or two-part rating structure by levying a base amount plus an ad valorem amount, for the reasons explained below.

Ordinary Rates are applied to properties on the basis of independent valuations supplied to Council on all rateable properties within the Shire boundaries by Land and Property Information NSW.

In accordance with s497 of the Local Government Act 1993 the structure of the Ordinary Rate comprises:

- i. a base amount; plus
- ii. an ad valorem component (i.e. a rate levied on the unimproved land value).

Each property is categorised into one of four rating categories. The property is then subcategorised which determines the base amount and the ad valorem rate that is levied on that property.

### **Base amounts**

The base amount, which is a component of the ordinary rate, is a set dollar amount for each subcategory. Council uses a base amount in recognition of the fact that there are basic services provided by Council and general administrative and overhead costs that benefit all properties regardless of rateable value, which in equity should be borne equally by all ratepayers. It also avoids the uneven distribution of the rate burden that would result from a wholly ad valorem rate structure. Base amounts tend to eliminate highs and lows in the total rate burden within each subcategory.

Base rates are used by Councils to reflect the costs of service provision and operational requirements of the organisation. In principle, the base rates should reflect the required costs that need to be met by a Council and its community before other works or services are provided. This includes costs associated with insurance, contributions to the NSW Rural Fire Service and Town Fire Brigades, libraries, museums, electricity and gas and some wages. In setting the base amount for each sub-category Council has sought to achieve a fair and equitable balance between the ratepayers in each sub-category and between sub- categories.

Under Local Government legislation Council is allowed to raise up to 50% of its rates income from base rates and the remainder from ad valorem rates based on the Valuer Generals assessment of a property's Unimproved Capital Value (UCV). In past years Council has set its base rates well below the 50% mark. As the costs of living have increased and government subsidies to Council have reduced, the cost of common services of Council to operate have increased.

### Ad valorem rates

Once the base amount is set, the balance of the ordinary rates is calculated as a percentage of the Valuer-General's valuation for each parcel of land. It is a principle of local government rating in NSW that the majority of the rate burden is imposed based on the value of rateable property, so this must remain the primary and predominant determinant of overall rates.

The current base date for all valuations in the local government area is 1 July 2022 and was effective from 1 July 2023.

# Special variations to rates

There are no special variations to rates from previous years included in the 2024/25 Operational Plan.

In May 2024, IPART approved Council's application for a special variation to rates for a 33.1% increase (10% p.a. over 3 years). Should Council resolve in June 2024 to implement *Scenario 2: SV Option of 10%*, the special variation will be levied on all rateable land in the Shire.

#### Pensioner rates concessions

In accordance with NSW State government policy, as embodied in s.575 of the Local Government Act 1993, Council allows eligible pensioners a concession of \$250 on their assessments for rates and domestic waste management charges. Some part of this is recouped from government, but a substantial part of this concession falls to be borne by Council or, effectively, non-concessional ratepayers. For the 2023/24 year pensioner concessions were allowed on 487 rate assessments. The rates yield in the tables above is gross revenue before allowing for these concessions.

# Hardship policy

Ratepayers who are suffering genuine hardship in payment of their rates may apply to Council for special consideration. This may include agreement to a periodical payment arrangement or in some cases reduction or waiver of interest on overdue rates. Full details are set out in the Pensioner and Rates Hardship Policy (policy 5E) available on Council's website.

# **Rates and Annual Charges**

# Rating Structure for the 2024/25 Rating Year

As an organisation, Council is committed to providing revenue-raising policies, which are simple, fair, uniform and more importantly acceptable to the wider community. Council, at all times, strives to make more effective, efficient and economic use of all available resources by fostering a cooperative approach within the organisation specifically and the broader community generally.

Following are the forms of charges that Council will be levying on properties in the 2024/25 Financial Year.

Council has proposed the following 2 scenarios:

# Scenario 1 (Base Case: 5.7%)

This budget model assumes Council's SV application to IPART is unsuccessful. A rate peg of 5.7% has been applied for the 2024/25 year, as determined by IPART

# Scenario 2 (SV Sustainability Model: 10%)

The budget model assumes that the SV is approved as per the application to IPART. That is a budget based on the 33.1% Special Variation over the 3 year period (10% rate increase in years 2024/25, 2025/26 and 2026/27).

Council will make a determination at the June Council meeting on which scenario will be implemented.

Rating Structure for the 2024/25 Rating Year – Scenario 1: Rate Peg Increase 5.7%

Name of Category/ Subcategory	No. of Assessment	Base Rate	Ad Valorem	Land Value	Total Yield	Average Rate	Average Land Value	% Yield from Base
Residential								
Ordinary Rate	1,194	\$390	0.00119146	\$407,747,000	\$951,474	\$796.88	\$341,497	48.94%
Blayney & Carcoar	1,468	\$390	0.00243060	\$246,694,700	\$1,172,136	\$798.46	\$168,048	48.84%
Millthorpe	351	\$390	0.00116101	\$119,811,500	\$275,992	\$786.30	\$341,343	49.60%
Business								
Ordinary Rate	142	\$500	0.00375100	\$32,407,670	\$192,561	\$1,356.06	\$228,223	36.87%
Business Blayney	173	\$500	0.00644123	\$25,109,000	\$248,233	\$1,434.87	\$145,139	34.85%
Business Millthorpe & Carcoar	56	\$500	0.00354285	\$14,756,900	\$80,281	\$1,433.60	\$263,516	34.88%
Farmland								
Ordinary Rate	707	\$635	0.00134597	\$1,515,829,430	\$2,489,203	\$3,520.80	\$2,144,030	18.04%
Mining								
Ordinary Rate	1	\$1,270	0.03906508	\$564,000	\$23,303	\$23,302.71	\$564,000	5.45%
Mining Gold		\$1,270	0.04606398					
Mining Gold / Copper Combined	1	\$1,270	0.04414077	\$116,400,000	\$5,139,256	\$5,139,255.63	\$116,400,000	0.02%
Total Yield	4,093			\$2,479,320,200	\$10,572,439			

Rating Structure for the 2024/25 Rating Year – Scenario 2: SV Increase of 10%

Name of Category/ Subcategory	No. of Assessment	Base Rate	Ad Valorem	Land Value	Total Yield	Average Rate	Average Land Value	% Yield from Base
Residential								
Ordinary Rate	1,194	\$405	0.00124281	\$407,747,000	\$990,322	\$829.42	\$341,497	48.83%
Blayney & Carcoar	1,468	\$405	0.00253536	\$246,694,700	\$1,220,000	\$831.06	\$168,048	48.73%
Millthorpe	351	\$405	0.00121112	\$119,811,500	\$287,261	\$818.41	\$341,343	49.49%
Business								
Ordinary Rate	142	\$523	0.00393601	\$32,407,670	\$201,823	\$1,421.29	\$228,223	36.80%
Business Blayney	173	\$523	0.00668638	\$25,109,000	\$258,367	\$1,493.45	\$145,139	35.02%
Business Millthorpe & Carcoar	56	\$523	0.00356320	\$14,756,900	\$81,870	\$1,461.96	\$263,516	35.77%
Farmland								
Ordinary Rate	707	\$660	0.00140135	\$1,515,829,430	\$2,590,828	\$3,664.54	\$2,144,030	18.01%
Mining								
Ordinary Rate	1	\$1,320	0.04066333	\$564,000	\$24,254	\$24,254.12	\$564,000	5.44%
Mining Gold		\$1,320	0.04793790					
Mining Gold / Copper Combined	1	\$1,320	0.04594300	\$116,400,000	\$5,349,086	\$5,349,085.65	\$116,400,000	0.02%
Total Yield	4,093			\$2,479,320,200	\$11,003,811			

Pursuant to s.405 of the Local Government Act, Council must have for inspection at its office a map that shows the parts of its area to which each category, and sub-category, of the ordinary rate and each special rate included in the draft operational plan applied during a period of public exhibition.

These maps are available for inspection at Council's Administration Office at 91 Adelaide Street, Blayney. They may also be accessed from Council website on the Understanding Your Rates webpage: https://maps.blayney.nsw.gov.au/IntraMaps22B/?configld=561849fa-a453-4901-9724-786542cd0886

# **Annual Charges Sewer Services for Blayney and Millthorpe**

# For Residential Properties

A uniform sewerage charge is applied to all residential customers in accordance with the Department of Environment, Climate Change and Water Best Practice sewer pricing guidelines. Sewerage Charges have been set to meet the requirements of the State Government Best-Practice Management of Water and Sewerage guidelines that requires prices to be set based on long term strategic business planning and full cost recovery. The following wastewater (sewerage) service charges for 2024/25 are proposed:

#### Residential

	Access Charge	No. of Properties	Total Yield
Connected	\$832	1,564	\$1,301,248
Vacant (Unconnected)	\$428	185	\$79,180
Estimated Total Yield			\$1,380,428

# For Non-Residential Properties

A two-part tariff, being a Connection Charge and a Usage Charge will be applied. Non-Residential properties include multiple occupancies, such as non-strata flats and units, and those properties which are categorised as "Business" for rating purposes.

The **Connection Charge** is determined by multiplying the access charge applicable to the water service connection size, by the Sewerage Discharge Factor (SDF).

The **Usage Charge** is the estimated % of a customer's water consumption that is discharged into the sewer. It is determined by multiplying the number of kilolitres of water consumed, by the SDF, and then by the scheduled per kilolitre usage charge determined by Council.

Council issues sewer usage charges every three months in arrears and are included on the rates instalment notice. The SDF is a customer's estimated volume discharged into the sewerage system to the customer's total water consumption. For non-residential properties the SDF varies based on the usage requirements of a customer's enterprise.

# Proposed Non-Res Sewer Charges for 2024/25

	Annual Charge			
	(Prior to SDF	No. of	Quarter Charge	Min. quarterly
	Factor)	<b>Properties</b>	before SDF applied	amount charged
20mm Water Service	\$696	162	\$ 174	\$208
25mm Water Service	\$1060	21	\$ 265	\$208
32mm Water Service	\$1,728	18	\$ 432	\$208
40mm Water Service	\$2,708	11	\$ 677	\$208
50mm Water Service	\$4,220	24	\$1,055	\$208
80mm Water Service	\$10,796	1	\$2,699	
100mm Water Service	\$16,924	6	\$4,231	
150mm Water Service	\$38,084	2	\$9,521	
Vacant/Unmetered	\$428	57		
Usage Charge (per kl)	\$1.78			
Estimated Total Yield				\$470,303

# **Future Sewerage Infrastructure Subsidy Charges**

Council has prepared a Sewerage Development Servicing Plan which informs Council of the Developer Charges to be applied to new development. The Developer Charges are levied under s.64 of the Local Government Act and contribute to funding Council's future expansion of the sewerage infrastructure as a result of the new development.

The Development Servicing Plan is prepared in accordance with the 2016 Developer Charges Guidelines for Water Supply, Sewerage and Stormwater issued by the Minister for Lands and Water, pursuant to s.306(3) of the Water Management Act.

Council has elected to levy Developer Charges lower than the calculated Developer Charges for the 2 service areas, Blayney and Millthorpe. The Developer Charges have been set in consideration of financial, social and environmental factors to determine a Developer Charge which is balanced, fair and meets Council's objectives. The cross-subsidy, resulting from capping of Developer Charges, must be disclosed in Council's DSP, annual Operational Plan and Annual Report.

The amount determined per Typical Residential Bill (TRB) is disclosed below and will apply to all properties as follows:

# Developer Services Subsidy Charge

•	Access Charge	No. of Properties	Total Yield
Connected - Residential	\$55	1534	\$84,370
Connected - Business	\$55	243	\$13,365
Vacant (Unconnected)	\$55	185	\$10,175
Estimated Total Yield			\$107,910

# Liquid Trade Waste Charges for 2024/25

# Commercial (Non-Residential)

	Annual Fee	Properties
Annual Trade Waste Fee	\$129	67
Annual Trade Waste Fee (Large Dischargers Category 3)	\$475	1
Liquid Trade Waste User Charges with Trade Waste Agreement (Category 1, Category 2/2s)	\$2.57	55
Liquid Trade Waste User Charges with No Trade Waste Agreement	\$25.70	12
Excess Mass Chargers for Category (3 Dischargers)	\$ As per the table in fees and charges	3
Water Testing Charges (if required)	\$333.00 per quarter	1
Estimated Total Yield		\$75,254

# Annual Charges - Waste Management

Domestic Waste Management services are provided to the residents of Blayney, Millthorpe, Carcoar, Lyndhurst, Neville, Panuara, Newbridge, Hobbys Yards, Barry, Forest Reefs and specific rural areas. The service includes a weekly garbage collection service and a fortnightly recycling collection service.

Domestic Waste Management Charge and the Non-Domestic Waste Management Charge reflect the cost to provide this service.

A Waste Management Levy is applied to all properties in the Blayney Shire to create an equitable contribution by all residents towards the operation of the Blayney Waste Facility, in particular management and processing of recycling and green waste, which will incur a significant increase in costs.

Charge Category and Description	Annual Charge	No. of Properties
Waste Management Levy	2024/25	
Waste Management Levy This is waste management charge is applied to all properties funding waste disposal services for the Blayney Shire	\$62	4,198
Domestic Waste Management		
Domestic Waste Management Service Charge This is applied to properties that have a residence within the waste collection area.	\$390	2,699
Domestic Waste Management Availability Charge This charge is applied to properties within the waste collection area that do not have a service but it is available i.e. vacant land	\$70	369
Commercial (Non-Domestic) Waste Management		
Non-Domestic Waste Management Service Charge This is applied to properties for non-domestic properties within the waste collection area	\$504	334
Non-Domestic Waste Management Availability Charge This charge is applied to properties within the waste collection area that do not have a service but it is available i.e. vacant land	\$70	92
Non-Domestic Waste Service Management Charge for Charity and Not Profit Organisations This is applied to the above properties for non-domestic properties within the waste collection area	\$138	15
Extra Services		
Additional Garbage Charge – per red bin	\$358	95
Additional Recycling Charge – per yellow bin	\$146	33
Total Yield		\$1,554,390

# **Proposed Borrowings**

Council determines borrowing requirements in conjunction with the review of its 10-year Long Term Financial Plan (LTFP). The borrowing of funds, if required, will be in accordance with Part 12 - Loans (sections 621,622,623 and 624) of the Local Government Act and the Minister of Local Government Borrowing Order.

The 2024/25 Operational Plan does not allow for any borrowings.

# **Pricing Policy**

The delivery of goods and services within available resources provides the framework behind the determination of Council pricing structure. The recovery of costs in the provision of goods and services is considered central to the efficient operation of the organisation. Adherence to Council's pricing obligations under the Local Government Act 1993, the Local Government Regulations and other legislation may dilute Council's attempt to recover costs in the provision of some goods and services.

Council reserves the right to discount fees and charges below the cost of providing the product where it considers the benefits of this action represent the best interests of the community. Council has specifically identified that the use of the Community Centre and Sporting Facilities will be subsidised.

Council remains responsive to, but not bound by, the recommendations of other government authorities and other interested parties in relation to setting fees and charges. When determining costs Council recognises that the true costs include costs associated with the product such as administrative or supervisory costs. The true cost may also involve the recovery from current customers for future costs.

Generally, Council endeavours to recover the cost of providing the goods and services, recognising its community service obligations and the ability to pay.

In accordance with s.608 of the Local Government Act 1993 and other applicable legislation, Council charges and recovers approved fees for any services it provides as contained within its schedule of fees and charges.

All of Council's fees and charges are reviewed on an annual basis prior to the finalisation of Council's Annual Operational Plan. From time to time, other state agencies may alter statutory fees and these will be automatically updated on the Council's website. Council is authorised pursuant to s.608 to charge and recover an approved fee for any service it provides other than a service provided on an annual basis for which it makes an annual charge under s.501.

In determining its fees under s.608, Council has taken into consideration the following factors as prescribed:

- The cost to Council of providing the service
- The price suggested for that service by a relevant industry body or in any schedule of charges published from time to time by the department
- The importance of the service to the community
- Any factors specified in the regulations

Also, in accordance with s.404(5) of the Local Government Act, Council is not required to and does not provide any information in its Schedule of Fees of its pricing policy, which could confer a commercial advantage on a competition in respect to Council's business enterprises.

The Fees and Charges are provided as attachment to this document. The following are a summary of Council's pricing policy applied to its Fees and Charges:

Ref.	Pricing Policy	Description
S	Statutory	This is the amount required to be charged by legislation for this activity. Where this principle applies, Council has no discretionary power to alter the amount.
R	Regulatory	Where this principle applies fee received covers up to the maximum amount recommended by the Office of Local Government.
FC	Full Cost Recovery	Priced as to return a total cost recovery of all direct and indirect for the activities provided, including in some cases, making provision for future capital expenditure and commercial mark-ups.
PC	Partial Cost Recovery	Subsidised operations, priced well below the cost of providing this activity, which are of benefit to the community as a whole and undertaken voluntarily by Council or as a requirement of the Act. It is considered that charging at full cost recovery would deprive members of the community of the ability to participate / enjoy these activities.
PG	Public Good	Service provides a broad community benefit at zero cost recovery. It is considered impractical or inconceivable to charge for service on a user basis.
СР	s.711 Contributions Pricing	To ensure s.7.11 developer contributions reflect the costs incurred in providing infrastructure, community facilities / services, open space and recreational facilities, required to meet the additional needs of the community created by new development and by doing so, ensure the local amenity does not diminish.

# **Goods and Services Tax**

Goods and Services Tax (GST) of 10% is payable on several services provided by the Council. In general, GST will not be payable on regulated fees and charges, unless contestable. Fees and Charges regulated under the Local Government Act include planning and development fees, zoning, development application fees and dog registration fees. GST will be generally payable on non-regulated fees unless a specific exemption applies. This document identifies where GST is applicable or is not applicable.

# Appendix – 2024/25 Schedule of Fees and Charges

Function/ Activity	Fee Name	Pricing Principle	Total Fee 2024/25	GST Incl
Administration	Dishonoured Payments	2.0	4 22.00	<b>.</b>
Administration	- Fee for returned payments (each instance) in addition to bank charge.	PC	\$ 23.00	±
Administration	Black & White Photocopying	PC	\$ 4.00	_
Administration	- A4 Copies (each)	PC PC	\$ 4.00 \$ 5.00	±
Administration Administration	- A3 Copies (each)	PC	\$ 26.00	±
Administration	- A2 Copies (each) - A1 Copies (each)	PC	\$ 26.00	±
Administration	- Al Copies (each) - Double Sided - Above fee PLUS 50%	PC	\$ 30.00	<u> </u>
Administration	Colour Photocopying	PC		
Administration	- A4 Copies (each)	PC	\$ 5.00	±
Administration	- A3 Copies (each)	PC	\$ 7.00	±
Administration	- A3 Copies (each)	PC	\$ 40.00	±
Administration	- A2 Copies (each)	PC	\$ 64.00	±
Administration	- Al Copies (each)  - Double Sided – Above fee PLUS 50%	PC	\$ 04.00	<del>  -</del>
Administration	GIS Search and Retrieve Information	PC		
Administration	- A4 Sheet	PC	\$ 77.00	±
	- A4 Sheet	PC	\$ 77.00	_
Administration				±
Administration	- A2 Sheet	PC	\$ 125.00	±
Administration	- A1 Sheet	PC	\$ 174.00	±
Administration	- A0 Sheet	PC	\$ 193.00	±
Administration	PA System Hire (Community Groups and Agencies Only)		444.00	
Administration	- PA System (per day)	PC	\$ 144.00	±
Administration	- Security Deposit (Refundable)	PC	\$ 100.00	
Administration	Computer Projector Hire (Community Groups and Agencies Only)		,	
Administration	- Projector (per day)	PC	\$ 230.00	±
Administration	- Security Deposit (Refundable)	PC	\$ 100.00	
Administration	Section 603 Certificates			
Administration	- Certificate Fee	S**	\$ 100.00	
Administration	- Additional Urgent Fee (within 48hrs)	FC	\$ 79.00	±
Administration	- Refund / Cancellation Fee	FC	\$ 36.00	±
Administration	- Duplicate Certificate Fee	FC	\$ 72.00	±
Administration	Subpoena Charges			
Administration	- Ordinary Hours (per hour)	FC	\$ 361.00	±
Administration	- Overtime Hours (per hour)	FC	\$ 484.00	±
Administration	- Urgency Fee (<5 working days notice)	FC	\$ 128.00	±
A -l : : +:	*This fee includes the supply of information under the Workplace Injury Management			
Administration	and Workers Compensation Act 1998**			
Administration	Rate enquiry / Property enquiry / Valuation enquiry (fee per property)			
Administration	- Written (per hour)	FC	\$ 135.00	±
Administration	- Per 15 mins	FC	\$ 86.00	±
Administration	Staff Costs			
Administration	- General Manager/Directors per hour	FC	\$ 374.00	±
Administration	- Managers per hour	FC	\$ 297.00	_
Administration		I FL		l ±
/ tarriir ii Stration				± +
	- Clerical/Admin Staff per hour	FC	\$ 222.00	±
Administration			\$ 222.00 Full Cost	_
Administration	- Clerical/Admin Staff per hour	FC	\$ 222.00 Full Cost + 30%	±
Administration  Administration	- Clerical/Admin Staff per hour	FC	\$ 222.00 Full Cost + 30% Full Cost	±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents	FC FC	\$ 222.00 Full Cost + 30%	±
Administration Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act	FC FC	\$ 222.00 Full Cost + 30% Full Cost	±
Administration  Administration  Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application	FC FC	\$ 222.00 Full Cost + 30% Full Cost + 30%	±
Administration  Administration  Administration  Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee	FC FC S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00	±
Administration  Administration  Administration  Administration  Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)	FC FC	\$ 222.00 Full Cost + 30% Full Cost + 30%	±
Administration  Administration  Administration  Administration  Administration  Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review	FC FC FC S** S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 30.00	±
Administration  Administration  Administration  Administration  Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee	FC FC S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00	±
Administration  Administration  Administration  Administration  Administration  Administration  Administration  Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial	FC FC FC S** S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 30.00	±
Administration  Administration  Administration  Administration  Administration  Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public	FC FC FC S** S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 30.00	±
Administration  Administration  Administration  Administration  Administration  Administration  Administration  Administration  Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.	FC FC FC S** S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 30.00	±
Administration  Administration  Administration  Administration  Administration  Administration  Administration  Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply	FC FC FC S** S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 30.00	±
Administration  Administration  Administration  Administration  Administration  Administration  Administration  Administration  Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month	FC FC FC S** S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 40.00	± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)	FC FC FC S** S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 40.00 \$	± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)  - Additional Postage & Handling Charge	FC FC FC S** S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 40.00	± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)  - Additional Postage & Handling Charge  Corporate Plan Supply	FC FC FC S** S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 40.00 \$	± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)  - Additional Postage & Handling Charge	FC FC FC S** S** PC PC	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 40.00 \$ 45.00 \$ 34.00	± ± ± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)  - Additional Postage & Handling Charge  Corporate Plan Supply	FC FC FC S** S**	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 40.00 \$	± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)  - Additional Postage & Handling Charge  Corporate Plan Supply  - Supply of either Community Strategic Plan, Delivery Program or	FC FC FC S** S** PC PC	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 40.00 \$ 45.00 \$ 34.00	± ± ± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)  - Additional Postage & Handling Charge  Corporate Plan Supply  - Supply of either Community Strategic Plan, Delivery Program or Operational Plan	FC FC FC S** S** PC PC	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 40.00 \$ 45.00 \$ 34.00	± ± ± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)  - Additional Postage & Handling Charge  Corporate Plan Supply  - Supply of either Community Strategic Plan, Delivery Program or Operational Plan  Rates	FC FC FC S** S** PC PC	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 30.00 \$ 40.00 \$ 45.00 \$ 71.00	± ± ± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)  - Additional Postage & Handling Charge  Corporate Plan Supply  - Supply of either Community Strategic Plan, Delivery Program or Operational Plan  Rates  Hardship provisions apply per Council policy (s.566 Local Government Act)  - Copy of rates/instalment notice	FC FC FC S** S** S** PC PC PC	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 30.00 \$ 40.00 \$ 45.00 \$ 71.00 \$ 28.00	± ± ± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)  - Additional Postage & Handling Charge  Corporate Plan Supply  - Supply of either Community Strategic Plan, Delivery Program or Operational Plan  Rates  Hardship provisions apply per Council policy (s.566 Local Government Act)  - Copy of rates/instalment notice  - Processing fee - refund overpayment of rates	FC FC FC  S** S**  S**  PC PC PC	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 30.00 \$ 40.00 \$ 71.00 \$ 28.00 \$ 40.00	± ± ± ± ±
Administration	- Clerical/Admin Staff per hour  - Works Staff per hour  - Scanning and Emailing of Documents  Access to Information – Government Information (Public Access) Act  Formal Application  - Processing Fee  - Processing Charge (per hour)  Internal Review  - Processing Fee  *Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.  Business Paper Supply  - Supply of Business Paper per month (other than current month's Council meeting)  - Additional Postage & Handling Charge  Corporate Plan Supply  - Supply of either Community Strategic Plan, Delivery Program or Operational Plan  Rates  Hardship provisions apply per Council policy (s.566 Local Government Act)  - Copy of rates/instalment notice	FC FC FC  S** S**  PC PC PC PC	\$ 222.00 Full Cost + 30% Full Cost + 30% \$ 30.00 \$ 30.00 \$ 40.00 \$ 45.00 \$ 71.00 \$ 28.00	± ± ± ± ±

Function/ Activity	Fee Name	Pricing Principle Total Fee 2024/25		GST Incl
Administration	Sundry Debtors			
Administration	- Debt Recovery charges on Sundry Debtors including late stage intervention and service fee.	FC	Full Cost	±
Engineering	Application for Change of Street Number and Address			
Engineering	- Application Fee	FC	\$ 495.00	±
Engineering	- Administration Fee (if approved)	FC	\$ 231.00	±
Engineering	Permanent Road Closure Applicant to pay all fees to external parties			
Engineering	- Application for Closing of Public Road	R	\$ 402.00	±
Engineering Engineering	Temporary Road Closure	N N	\$ 402.00	<del>-</del>
Engineering	- Advertising fee for temporary closures for festivals etc.	R	Full Cost	±
Engineering	Driveway Access Levels	.,	+ 30%	_
Engineering	- Inspection Fee	FC	\$ 175.00	±
Engineering	- Design Fee	FC	\$ 292.00	±
Engineering	- Rural Address Numbers	PC	\$ 37.00	±
Engineering	<ul> <li>Kerb and Gutter Security Deposit</li> <li>Where a concrete kerb and gutter or footpath exists outside a development site (per lineal metre).</li> <li>Where remediation is to be undertaken by Council, works will be charged at the applicable Private Works rate. Private Works is not exempt.</li> <li>Works charge under section 247 of the Roads Act may recover the cost of paving, kerb, gutter and footpath. Contribution is 50% and is GST exempt and not allocated to trust.</li> </ul>			
Engineering	- Kerb and Gutter (per lineal metre)	FC	\$ 152.00	
Engineering	- Minimum Charge	FC	\$ 606.00	
Engineering	- Footpaths (per square metre)	FC	\$ 168.00	
Engineering	- Minimum Charge	FC	\$ 606.00	
Engineering	Inspections – Road Construction Charge for inspections in respect of road construction by private developers.			
Engineering	- Inspection of Construction Site (per lineal metre)	FC	\$ 18.00	±
Engineering	Bond – Civil Construction	, ,	φ 25.55	
Engineering	Bond for civil construction works to be included in Councils Asset Register, to be held per time frame specified in Development Application.	FC	At GM Discretion	
Engineering	Street Signs			
Engineering	- Provision and installation of each sign	FC	\$ 564.00	±
Engineering	Street Trees			
Engineering	- Provision and installation of street trees per lot	PC	\$ 298.00	±
Emergency Services &	Bassiva Annual Fire Safety Statement	PC	¢ 64.00	_
Fire Protection	Receive Annual Fire Safety Statement	PC	\$ 64.00	±
Emergency Services & Fire Protection	Follow-up/Reminder Overdue Fire Safety Certificate	PC	\$ 64.00	±
Animal Control	Companion Animal Registration Fees set by legislation for lifetime of animal. Fees set under clause 18 or 27 of the Companion Animals Regulation are adjustable annually by advice from the Office of Local Government. If such fees are adjusted following the adoption of these fees and charges, then the adjusted fees prevail.			
Animal Control	- Dog - Desexed	S**	\$ 75.00	
Animal Control	- Dog - Desexed (eligible pensioner)	S**	\$ 32.00	
Animal Control	- Dog - Desexed (sold by pound)	S**	\$ -	
Animal Control	- Dog - Not Desexed or Desexed (after relevant age)	S**	\$ 252.00	
Animal Control	- Dog - Not Desexed (not recommended)	S**	\$ 75.00	
Animal Control	- Dog - Not Desexed (recognised breeder)	S**	\$ 75.00	
Animal Control	- Dog - Working	S**	\$ -	
Animal Control	- Dog - Service of the State	S**	\$ -	
Animal Control	- Dog - Assistance Animal	S**	\$ -	
Animal Control	- Cat - Desexed or Not Desexed	S**	\$ 65.00	
Animal Control	- Cat - Eligible pensioner	S**	\$ 32.00	
Animal Control	- Cat - Desexed (sold by pound/shelter)	S**	4	
Animal Control	- Cat - Not desexed (not recommended)	S**	\$ 65.00	
Animal Control	- Cat - Not desexed (recognised breeder)	S**	\$ 65.00	
Animal Control	- Registration late fee	S**	\$ 21.00	
Animal Control	Annual Permit Fees			
Animal Control	- Undesexed cat by four months of age	S**	\$ 92.00	
Animal Control	- Dog declared to be dangerous	S**	\$ 221.00	
Animal Control	- Dog declared to be restricted breed or restricted by birth	S**	\$ 221.00	
Animal Control	- Permit late fee	S**	\$ 21.00	1

Animal Control Animal	Function/ Activity	Fee Name	Pricing Principle	Total Fee 2024/25	GST Incl	
Animal Control Animal	Animal Control	Impounding of Dogs				
Animal Control Animal	Animal Control	- per dog for first impounding	PC	\$ 73.00	±	
Animal Control Animal	Animal Control	- for any subsequent impounding	PC	\$ 145.00	±	
Animal Control	Animal Control		PC		±	
Sele of Impounded Animals (all microchipped, vaccinated and wormed)   The General Manager has authority to reduce fees to the sale of impounded animals (if this is in the interests of rehoming the animal.   FC   \$ 360.00   Animal Control   - Dogs over 6 months   FC   \$ 940.00   Animal Control   - Cary/Gitten   - Dogs over 6 months   FC   \$ 940.00   Animal Control   - Cary/Gitten   - Dogs over 6 months   FC   \$ 940.00   Animal Control   - Cary/Gitten   - Dogs over 6 months   FC   \$ 940.00   Animal Control   - Cary/Gitten   - Dogs over 6 months   FC   \$ 940.00   Animal Control   - Cary/Gitten   - Dogs over 6 months   - FC   \$ 36.00   Animal Control   - Viewally kine   - Dogs over 6 months   - FC   \$ 36.00   Animal Control   - Per incident of impounding PLUS transport fee below (small stock)   FC   \$ 36.40   Animal Control   - Per incident of impounding PLUS transport fee below (small stock)   FC   \$ 225.00   Animal Control   - Per incident of impounding without transport (surge stock plus carrier fees)   FC   \$ 88.00   Animal Control   - Per incident of impounding without transport (surge stock plus carrier fees)   FC   \$ 88.00   Animal Control   - Horses & Cattle - Sustenance whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   - Horses & Cattle - Sustenance whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   - Veterinary Costs whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   - Veterinary Costs whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   - Veterinary Costs whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   - Veterinary Costs whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   - Veterinary Costs whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   - Veterinary Costs whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   - Veterinary Costs whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   -				•	±	
Animal Control  In the ise in the interest of rehoming the animal.  Animal Control  Animal Control  Dogs over 6 months  FC \$ 166.00  Animal Control  Dogs over 6 months  FC \$ 940.00  Animal Control  Animal C	7 tilling Control		1.0	210.00		
Animal Control Animal Control Animal Control Animal Control Animal Control Animal Control Cat'Riten PC \$ 94.00 Animal Control Cat'Riten PC \$ 9.000 Animal Control - Neter Animal Sustemance whilst impounded per head per day PC Full Cost + 30% Animal Control - Veterinary Costs whilst impounded per head per day PC Full Cost + 30% Animal Control - Neter Ani	Animal Control	The General Manager has authority to reduce fees for the sale of impounded animals				
Animal Control Animal	Animal Control		EC	\$ 166.00	±	
Animal Control Animal				·		
Animal Control Animal					±	
Animal Control Animal	Animai Control	,	PC	\$ 90.00	±	
Animal Control - Per incident of impounding PLUS transport fee below (small stock) - Per incident of impounding PLUS transport fee below (small stock) - Per incident of impounding PLUS transport fee below (small stock) - Per incident of impounding PLUS transport fee below (small stock) - Per incident of impounding without transport (large stock plus carrier fees) - Per incident of impounding without transport (large stock plus carrier fees) - Per incident of impounding without transport (large stock plus carrier fees) - Per incident of impounding without transport (large stock plus carrier fees) - Per incident of impounding without transport (large stock plus carrier fees) - Animal Control - Horses & Cattle - Sustenance whilst impounded per head per day - Per incident of impounding PLUS transport fee plus dependent of the plus o	Animal Control	•	FC	\$ 36.00	±	
Animal Control Animal						
Animal Control Animal						
Animal Control Animal	Animal Control	- Weekly Hire	FC		±	
Animal Control Animal	Animal Control	- Deposit (Refundable)	FC	\$ 100.00		
Animal Control Animal	Animal Control	Tran Daniacament in the event that the tran is last or needs to be replaced	rc .	¢ 364.00	_	
Animal Control Animal	Animai Control	- Trap Replacement – in the event that the trap is lost or needs to be replaced	FC	\$ 364.00	±	
Animal Control Animal	Animal Control	Straying Livestock				
Animal Control			FC	\$ 225.00	±	
Animal Control Animal					±	
Animal Control - Horses & Cattle - Sustenance whilst impounded per head per day FC FUII Cost + 30% Animal Control - Sheep - Sustenance whilst impounded per head per day FC FUII Cost + 30% Animal Control - All Other Animals - Sustenance whilst impounded per head per day FC FUII Cost + 30% Animal Control - Veterinary Costs whilst impounded per head per day FC FUII Cost + 30% Animal Control - Veterinary Costs whilst impounded per head per day FC FUII Cost + 30% Animal Control - Veterinary Costs whilst impounded per head per day FC FUII Cost + 30% Animal Control - Veterinary Costs whilst impounded per head per day FC FUII Cost + 30% Animal Control - Veterinary Costs whilst impounded per head per day FC FUII Cost + 30% Animal Control - Per incident of impounding PLUS transport fee FC \$ 370.00 Animal Control - Storage fee - per article per day FC \$ 34.00 Animal Control - Storage fee - per article per day FC \$ 123.00 Animal Control - Vetrasport fee FC \$ 123.00 Animal Control - Per Hour (incl. whicle cost) FC \$ 123.00 Animal Control - Per Hour (incl. whicle cost) FC \$ 222.00 Animal Control - Per Hour (incl. whicle cost) FC \$ 222.00 Animal Control - Per Hour (incl. whicle cost) FC \$ 222.00 Animal Control - Dangerous Dog Collar FC \$ 48.00 Animal Control - Dangerous Dog Collar FC \$ 48.00 Animal Control - Dangerous Dog Collar FC \$ 48.00 Animal Control - Dangerous Dog Sollar FC \$ 48.00 Animal Control - Dangerous Dog Sollar FC \$ 45.00 Animal Control - Per Hour (incl. whicle explain the Health Act Furionmental Health - Inspection of Barber/Hairdressers, Beauty Salon & Skin Penetration Premises FC \$ 157.00 Environmental Health - Inspection of Cooling Tower FC \$ 157.00 FC \$			10	9 60.00		
Animal Control   -Sheep - Sustenance whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   -All Other Animals - Sustenance whilst impounded per head per day   FC   Full Cost + 30%   Animal Control   -Veterinary Costs whilst impounded   FC   Full Cost + 30%   Animal Control   - Loss or Damage caused by straying stock including repairs   FC   Full Cost + 30%   Animal Control   - Per incident of impounding PLUS transport fee   FC   \$ 370.00   Animal Control   - Per incident of impounding PLUS transport fee   FC   \$ 340.00   Animal Control   - Notification / incident   - Transport fee   - FC   \$ 123.00   Animal Control   - Transport fee   - FC   \$ 123.00   Animal Control   - Transport of any article or animal   FC   Full Cost + 30%   Animal Control   - Transport of any article or animal   FC   Full Cost + 30%   Animal Control   - Transport of any article or animal   FC   Full Cost + 30%   Animal Control   - Transport of any article or animal   FC   Full Cost + 30%   Animal Control   - Transport of any article or animal   - FC   \$ 222.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Animal Control   - Provincental Health   - Registration inspection of Barber/Haidressers, Beauty Salon & Skin Penetration Premises   PC   \$ 168.00   FC   \$ 100.00   Animal Control   - Provincental Health   - Inspection of Cooling Tower   PC   \$ 168.00			50	Full Cart 1 2004		
Animal Control   - All Other Animals - Sustenance whilst impounded per head per day   FC   Full Cost ± 30%   Animal Control   - Veterinary Costs whilst impounded   FC   Full Cost ± 30%   Animal Control   - Loss or Damage caused by straying stock including repairs   FC   Full Cost ± 30%   Animal Control   - Per incident of impounding PtUS transport fee   FC   \$ 370.00   Animal Control   - Storage fee - per article per day   FC   \$ 34.00   Animal Control   - Storage fee - per article per day   FC   \$ 34.00   Animal Control   - Storage fee - per article per day   FC   \$ 123.00   Animal Control   - Transport Fee   FC   \$ 123.00   Animal Control   - Per Hour (incl. vehicle cost)   FC   \$ 222.00   Animal Control   - Per Hour (incl. vehicle cost)   FC   \$ 222.00   Animal Control   - Per Hour (incl. vehicle cost)   FC   \$ 222.00   Animal Control   - Dangerous Dog Collar   FC   \$ 48.00   Animal Control   - Dangerous Dog Sign   FC   \$ 48.00   Environmental Health   - Registration under the Public Health Act & Regulation   FC   \$ 45.00   Environmental Health   - Registration under the Public Health Act & Regulation   Nil   Environmental Health   - Inspection of Barber/Hairdressers, Beauty Salon & Skin Penetration Premises   PC   \$ 157.00   Environmental Health   - Reinspection Fee   FC   \$ 84.00					±	
Animal Control					±	
Animal Control Animal	Animal Control				±	
Animal Control   Per incident of impounding PLUS transport fee   FC   \$ 370.00	Animal Control	- Veterinary Costs whilst impounded	FC	Full Cost + 30%	±	
Animal Control - Per incident of impounding PLUS transport fee FC \$ 370.00 Animal Control - Storage fee – per article per day FC \$ 34.00 Animal Control - Notification / Incident FC \$ 34.00 Animal Control Transport fee	Animal Control	<ul> <li>Loss or Damage caused by straying stock including repairs</li> </ul>	FC	Full Cost + 30%	±	
Animal Control - Per incident of impounding PLUS transport fee FC \$ 370.00 Animal Control - Storage fee – per article per day FC \$ 34.00 Animal Control - Notification / Incident FC \$ 123.00 Animal Control Transport fee	Animal Control	Impounding Articles				
Animal Control - Storage fee – per article per day FC \$ 34.00 Animal Control - Notification / Incident FC \$ 123.00 Animal Control Transport Fee	Animal Control		FC	\$ 370.00	±	
Animal Control Transport Fee					±	
Animal Control - Transport Fee Animal Control - Transport of any article or animal - Transport of animal - Transpo					±	
Animal Control Ranger / Staff Duties   FC   Full Cost + 30%   Animal Control Ranger / Staff Duties   FC   S   22.200   Animal Control Dangerous / Menacing Dogs   FC   S   48.00   Animal Control Dangerous Dog Collar   FC   S   48.00   Animal Control Dangerous Dog Sign   FC   S   45.00   Environmental Health Dangerous Dog Sign   FC   S   48.00   Environmental Health Dangerous Dog Sign   FC   S   68.00   Environmental Health Dangerous Dog Sign   FC   S   68.00   Environmental Health Dangerous Dog Sign   FC   S   68.00   Environ			10	7 125.00		
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Environmental Health	Environmental Health	- Reinspection fee - high, medium and low risk food premises	PC	\$ 101.00		
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Environmental Health  - Inspection of temporary food premises (whole event, multiple premises) 21 or more stalls  Environmental Health  Environmental Health  - Administration Fee  - Administration Fee  - Registration Inspection Fee - Underground Petroleum Storage System  Environmental Health - Registration Reinspection Fee - Underground Petroleum Storage System  - Registration Reinspection Fee - Underground Petroleum Storage System  - Registration Reinspection Fee - Underground Petroleum Storage System  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Registration Reinspection Fee - Underground Petroleum Storage Systems  - Re	Environmental Health	- Inspection of temporary food premises (whole event, multiple	PC	\$ 68.00		
Environmental Health   Giving Effect to an Order	Environmental Health	- Inspection of temporary food premises	PC	\$ 519.00		
Environmental Health		Giving Effect to an Order				
Environmental Health - Registration Inspection Fee - Underground Petroleum Storage System R \$ 162.00 Environmental Health - Registration Reinspection Fee - Underground Petroleum Storage Systems R \$ 81.00 Local Government Act Activities Requiring Approval under S.68 Local Government Act Local Government Act Part A – Structures or places of public entertainment  Local Government Act - Install a manufactured home on an allotment (includes certificate of completion)  FC \$ 1,056.00	Environmental Health	- Administration Fee	PC	\$ 643.00		
Environmental Health - Registration Reinspection Fee - Underground Petroleum Storage Systems R \$ 81.00  Local Government Act Local Government Act Part A – Structures or places of public entertainment  Local Government Act - Install a manufactured home on an allotment (includes certificate of completion)  FC \$ 1,056.00	Environmental Health					
Local Government Act Local Government Act Local Government Act Part A – Structures or places of public entertainment  Local Government Act - Install a manufactured home on an allotment (includes certificate of completion)  FC \$ 1,056.00	Environmental Health	- Registration Inspection Fee - Underground Petroleum Storage System	R	\$ 162.00		
Local Government Act Local Government Act Local Government Act Part A – Structures or places of public entertainment  Local Government Act - Install a manufactured home on an allotment (includes certificate of completion)  FC \$ 1,056.00	Environmental Health	- Registration Reinspection Fee - Underground Petroleum Storage Systems	R	\$ 81.00		
Local Government Act	Local Government Act	· · · · · · · · · · · · · · · · · · ·				
Local Government Act - Install a manufactured home on an allotment (includes certificate of completion) FC \$ 1,056.00						
Lord Community Act Dark D. With a small community of the state of the			FC	\$ 1,056.00		
I IOCAL GOVERNMENT ACT I PART R — Water Clinniv Cewerage X Ctormwater drainage Work	Local Government Act	Part B – Water supply, sewerage & stormwater drainage work				
			EC	\$ 416.00		
	Local Government Act		rC	\$ 416.00		
Local Government Act - Drainage works for new dwellings and dwelling alterations in a area serviced by sewer mains FC \$ 416.00	Local Government Act		FC	\$ 416.00		
Local Government Act  - Drainage works for new dwellings and dwelling alterations not in an area serviced by sewer mains including new geotech system  FC \$ 674.00	Local Government Act		FC	\$ 674.00		

<sup>\*\*</sup>Please Note: Statutory fee as advised by responsible authority are subject to change without notice

Function/ Activity	Fee Name	Pricing Principle	Total Fee 2024/25	GST Incl
Local Government Act	- Drainage works for new dwellings and dwelling alterations not in an area serviced by sewer mains (no new geotech system required)	FC	\$ 416.00	
Local Government Act	- Drainage works for commercial and/or industrial development	FC	\$ 416.00	
Local Government Act	PLUS fee for additional drainage works charged per item i.e. closet, urinal, sanitary fitting, kitchen/laundry sink, shower	FC	\$ 33.00	
Local Government Act	Part C – Management of waste			
Local Government Act	- General	FC	\$ 337.00	
Local Government Act	Part D – Community Land			
Local Government Act	- General	FC	\$ 337.00	
Local Government Act Local Government Act	Part E – Public Roads - General	FC	\$ 337.00	
Local Government Act	Part F – Other	FC	\$ 357.00	
Local Government Act	- General	FC	\$ 337.00	
Local Government Act	- Approval to operate Caravan Park, camping ground or manufactured home estate (does not include State Govt. levy of \$2.70 per site)	PC	\$ 674.00	
Local Government Act	PLUS per site	PC	\$6 per site	
Local Government Act	- Approval to operate primitive camping ground (does not include State Govt. Levy of \$2.70 per site)	PC	\$ 674.00	
Local Government Act	PLUS per site	PC	\$6 per site	
Local Government Act	- Manufactured Homes Estates	PC	\$ 674.00	
Local Government Act	PLUS per site	PC	\$6 per site	
Local Government Act	- Application for renewal of an approval or for annual inspection of Caravan Park, camping ground or manufactured home estate	PC	\$ 674.00	
Local Government Act	PLUS per site	PC	\$6 per site	
Local Government Act	- s68 Modification after approval - minor	PC	\$ 124.00	
Local Government Act	- s68 Modification after approval - major	PC	50% of orignal fee	
	Permanent Structure within Footpaths - Local Government Act			
Local Government Act	- Per square metre per annum	PC	\$ 112.00	
Local Government Act	Local Government Act Section 68 Part F			
Local Government Act	- Inspection - Caravan Parks	PC	\$ 213.00	
Local Government Act	- Reinspection - Caravan park	PC	\$ 101.00	
Local Government Act Local Government Act	On Site Management System & Approval to Operate - Inspection Fee	PC	\$ 213.00	
Local Government Act	- Reinspection fee	PC	\$ 213.00	
Local Government / tec	- Issuing an approval to operate - Transfer of Ownership (upon	1,0	Ţ 225.00	
Local Government Act	inspection and approval or within 3 months <90 days> of inspection and approval for change of owner)	PC	\$ 101.00	
Local Government Act	Hard copy consent (Administration, Printing and Postage)	PC	\$ 71.00	
Local Government Act	Local Government Act Section 611 Fees			
Local Government Act	Annual fee on rails, pipes etc. under or over public place  - Jemena Gas Networks (AGL)	R	0.75% of the average annual gross receipts from sale of gas in the LGA over the past 5 years.	
Local Government Act	- Other Utilities	R	As determined by General Manager.	
Development	Section 10.7 Planning Certificates (Sch 4, Part 9 REG) - Standard Certificate	S**	\$ 66.00	
Development  Development	- Standard Certificate - Certificate requiring additional information	S**	\$ 66.00 \$ 101.00	
Development	- Additional Urgent Fee (within 48hrs)	FC	\$ 202.00	±
Development	Planning Proposal		·	
Development	- Consistent with strategy	FC	\$ 11,232.00	
Development	- Inconsistent with strategy	FC	\$ 22,464.00	
Development  Development	General - Records Search of Building Records (per hour or part thereof)	Licor Pay	\$ 223.00	±
Development	- Written confirmation Development Consent has commenced	User Pay User Pay	\$ 223.00	±
Development	- Building Entitlement (Existing Holding Search)	User Pay	\$ 618.00	±
Development	Planning Advice for a property for sale (or about to be sold)  By owner prior to being placed on the market	,		
Development	- Minor Advice	PC	\$ 129.00	±
Development	- Major Advice	PC	\$ 618.00	±
Development	Clause 4.6 variation to Development Standard			
Development	- Less than 10%	FC	\$ 2,246.00	
Development	- Greater than 10%	FC	\$ 4,493.00	

Development - F  Erec (bas Fees are of giventhe of of Giv	Review of Council Decision  ction of a building or carrying out work sed on cost of development) (Sch 4, Part 7 REG) seet under Schedule 4 of the Environmental Planning and Assessment Regulation adjustable annually by advice from the Planning Secretary and public notice being an on an appropriate NSW Government Website. If such fees are adjusted following adoption of these fees and charges, then the adjusted fees prevail and Council's seand Charges document may changed without further public notice.  Development up to \$5,000 estimated cost  Development \$5,001 to \$50,000  Between \$50,001 to \$500,000  **Between \$250,001 to \$1,000,000	S**  S**  S**	\$ 138.00 \$138.00 \$212 + \$3.00 per \$1,000 (or part thereof) of the estimated cost \$442 + \$3.64 per \$1,000 (or part thereof) over \$50,001 \$1,455 + \$2.34 per \$1,000 (or part thereof) over \$50,001 \$1,455 + \$2.34 per \$1,000 (or part thereof) over \$1,000 (or part thereof) over \$250,001	Incl
Development - F  Erec (bas Fees are of giventhe of of Giv	Review of Council Decision  ction of a building or carrying out work sed on cost of development) (Sch 4, Part 7 REG) s set under Schedule 4 of the Environmental Planning and Assessment Regulation adjustable annually by advice from the Planning Secretary and public notice being en on an appropriate NSW Government Website. If such fees are adjusted following adoption of these fees and charges, then the adjusted fees prevail and Council's s and Charges document may changed without further public notice.  Development up to \$5,000 estimated cost  Development \$5,001 to \$50,000  Between \$50,001 to \$250,000  **Between \$250,001 to \$1,000,000	S**  S**  S**	the EP&A Regulation (Sch 4, Part 7)  \$ 138.00 \$212 + \$3.00 per \$1,000 (or part thereof) of the estimated cost \$442 + \$3.64 per \$1,000 (or part thereof) over \$50,001 \$1,455 + \$2.34 per \$1,000 (or part thereof) over \$250,001 \$2,190 + \$1.64 per \$1,000 (or part	
Development (a)  Development (b) I  Development (c)  Development (d)**  Development (f) **  Development (g) *  Development the component (missingly between the compo	sed on cost of development) (Sch 4, Part 7 REG) s set under Schedule 4 of the Environmental Planning and Assessment Regulation adjustable annually by advice from the Planning Secretary and public notice being en on an appropriate NSW Government Website. If such fees are adjusted following adoption of these fees and charges, then the adjusted fees prevail and Council's s and Charges document may changed without further public notice.  Development up to \$5,000 estimated cost  Development \$5,001 to \$50,000  Between \$50,001 to \$250,000  **Between \$250,001 to \$500,000	S**  S**  S**	\$212 + \$3.00 per \$1,000 (or part thereof) of the estimated cost \$442 + \$3.64 per \$1,000 (or part thereof) over \$50,001 \$1,455 + \$2.34 per \$1,000 (or part thereof) over \$250,001 \$2,190 + \$1.64 per \$1,000 (or part	
Development (b) I  Development (c)  Development (d)**  Development (f) **  Development (g) *  Development the complete implement (p) **  Development (p) **  Development (p) **  Development (p) **  Development (p) **  Pevelopment (p) **  Development (p) **  The constant (p) **  Development (p) **  Developm	Development \$5,001 to \$50,000  Between \$50,001 to \$250,000  *Between \$250,001 to \$500,000  *Between \$500,001 to \$1,000,000	S** S**	\$212 + \$3.00 per \$1,000 (or part thereof) of the estimated cost \$442 + \$3.64 per \$1,000 (or part thereof) over \$50,001 \$1,455 + \$2.34 per \$1,000 (or part thereof) over \$250,001 \$2,190 + \$1.64 per \$1,000 (or part	
Development (c)  Development (d)**  Development (e)**  Development (g) *  Development the complete implement (mp)  Development Development Development (constant)	Between \$50,001 to \$250,000  **Between \$250,001 to \$500,000  **Between \$500,001 to \$1,000,000	S**	\$1,000 (or part thereof) of the estimated cost \$442 + \$3.64 per \$1,000 (or part thereof) over \$50,001 \$1,455 + \$2.34 per \$1,000 (or part thereof) over \$250,001 \$2,190 + \$1.64 per \$1,000 (or part	
Development (d)**  Development (e)**  Development (g) *  Development the complete implement (e)**  Development (e)**  Development (e)**  ** If the complete implement (e) **  Development (e)**	*Between \$250,001 to \$500,000 *Between \$500,001 to \$1,000,000	S**	\$1,000 (or part thereof) over \$50,001 \$1,455 + \$2.34 per \$1,000 (or part thereof) over \$250,001 \$2,190 + \$1.64 per \$1,000 (or part	
Development (e)**  Development (f) **  Development (g) *  ** If the component implication	*Between \$500,001 to \$1,000,000		\$1,000 (or part thereof) over \$250,001 \$2,190 + \$1.64 per \$1,000 (or part	
Development (f) **  Development (g) *  ** If  Development the complete implement imple		S**	\$1,000 (or part	$\overline{}$
Development (g) *  ** If  Development the complete implement imple	*Between \$1,000,001 to \$10,000,000		\$500,001	
** If Development the complete implement Development Development Development Constitution (Inspire)		S**	\$3,281 + \$1.44 per \$1,000 (or part thereof) over \$1,000,001	
Development the of implement implement the of implement t	**Over \$10,000,000	S**	\$19,917 + \$1.19 per \$1,000 (or part thereof) over \$10,000,001	
Development Development Consults	NCLUDES an additional DA fee imposed by the State Government of 0.064 cents in dollar (or \$64.00 per \$100,000) on developments valued at over \$50,000 (for lementation of Planning NSW 'PLAN FIRST' scheme).			
Development Consults	elling House and not exceeding \$100,000 (Sch 4, Part 2 REG)	S**	\$ 571.00	
	relopment not involving building work or subdivision (Cl.250 REG) erral to Heritage Advisor (outside monthly visit) estruction Certificate File Maintenance and Compliance pection Fees Apply	S** PC	\$ 357.00	±
Development Subo	division of Land (EP & A Reg. Sch 4, Part 2)			
	i) Subdivision (opening of public road)	S**	\$ 834.00	
Development (iii	PLUS per additional lot	S**	\$ 65.00	
Development (ii Development	i) Subdivision (not involving opening of public road)  PLUS per additional lot	S** S**	\$ 414.00 \$ 53.00	
	Strata	S**	\$ 414.00	
	PLUS per additional lot	S**	\$ 65.00	
	Registration & Release fee	PC	\$ 177.00	
1 7	Subdivision and or strata certificate	PC	\$ 292.00	
	PLUS per lot numbered on the plan	PC	\$ 68.00	
	egrated Development (EP & A Reg. Sch 4, Part 3) egrated Development Referral fee (Per Agency) (EP & A Reg. Sch 4, Part 3)	S** S**	\$ 1,154.00 \$ 401.00	
Development <b>Con</b> o	currence Fee (Additional) (EP & A Reg. Sch 4, Part 3)	S**	\$ 401.00	
· · · · · · · · · · · · · · · · · · ·	cessing Fee (EP & A Sch 4, Part 3)	S**	\$ 176.00	
·	relopment requiring advertising or notification (EP & A Reg. Sch 4, Part 3)			
		S**	\$ 2,785.00	
	Designated Development		\$ 1,386.00	
	Designated Development Prohibited & Other Advertised Development	S**	\$ 1,386.00	_
Development (d) Development (e)	Designated Development	S** S** PC	\$ 213.00	

Function/ Activity	Fee Name	Pricing Principle	Total Fee 2024/25	GST Incl
Development	Section 4.55 Modification (EP & A Reg. Sch 4, Part 4) Application Fee			
Development	(a) Section 4.55(1) of the Act (EP & A REG Sch 4, Part 4) - Minor	S**	\$ 89.00	
Development	(b) Section4.55(1A) of the Act (Sch 4, Part 4 EPA REG) - involving minimal environmental impact	S**	Lesser of 50 % of the original fee OR \$809.00	
Development	(c) Section 4.55(2) or Section 4.56 of the Act (Sch 4, Part 4 EPA REG) - Major		·	
Development	(d) If original fee less than 1 fee unit under the EPA&A Regulations	S**	50% of original fee	
Development	(e) If the fee for the original application was 1 fee unit or more and the original development application did not involve the erection of a building, the carrying out of	S**	50% of original fee	
Development	a work or the demolition of a work or building  (f) If the fee for the original development application was 1 fee unit or more under the EP&A Regulations, and the original development application involved the erection of a dwelling house with an estimated cost of \$100,000 or less	S**	\$ 238.00	
Development	PLUS an additional amount if notice of the application is required to be given under Section 4.55(2) or 4.56 of the Act	S**	\$ 835.00	
Development	Section 4.55(2) or 4.56(1) that does not involve minimal environmental impact, if the fee for the original application was 1 fee unit or more and the application relates to an original development application, other than original development application specified in item 4.3 or 4.4 of Sch 4 part 4 of the Regulations	S**	See sliding scale in Schedule 4. Part 4 of the EP&A Regulations	
Development	Refund of Fees: DA, CC, CDC, s68	DC	No Dofund	
Development  Development	(a) After issue of consent or approval (No refund)  (b) After lodgement, but prior to issue of consent or approval	PC PC	No Refund Lesser of 50% or \$270	
Development	(c) Compliance Certificate fees where inspections are not carried out	PC	\$ 1.00	
Development	(d) Construction Certificate fee after lodgement, but prior to issue of construction certificate	PC	Lesser of 50% or \$270	
Development	(e) Septic Tank/Sewer after Approval (No refund)	PC	Nil	
Development	(f) Septic Tank/Sewer prior to Approval	PC	50%	
Development	(g) Compliance Certificate fees where inspections are not carried out	PC	100%	
Construction	Long Service Levy - Payable to Long Service Corporation	PC		
Construction	Construction Certificates (includes engineering construction certificates)  Note: The General Manager can authorise reduced fees for construction certificates and complying development on an individual basis where the value of development exceeds \$1,000,000			
Construction	(a) Less than \$12,000	FC	\$ 168.00	±
Construction	(b) Between \$12,001 and \$100,000 PLUS \$5.00 per \$1,000 over \$12,000 (c) Between \$100,001 and \$500,000	FC	\$ 225.00	±
Construction	(c) Between \$100,001 and \$500,000  PLUS \$20.00 per \$5,000 over \$100,000  (d) Between \$500,001 and \$1,000,000	FC	\$ 730.00	±
Construction	PLUS \$15.00 per \$5,000 over \$500,000  (e) Greater than \$1,000,000	FC	\$ 2,920.00	±
Construction	PLUS \$75.00 per \$50,000 over \$1,000,000  (f) Subdivision Works Certificate (minimum charge)	FC FC	\$ 5,841.00 \$ 449.00	±
Construction	(g) Alternate Solution	FC	By Assessment	
Construction	(h) Construction Certificate Modification after approval - minor change minimum charge	FC	\$ 124.00	±
Construction	(i) Construction Certificate Modification after approval- major change	FC	\$500 or 50% of original fee whichever is the greater	±
Construction	Complying Development Certificate			
Construction	(a) Less than \$12,000	FC	\$ 433.00	±
Construction	(b) Between \$12,001 and \$50,000	FC	\$ 735.00	±
Construction Construction	(c) Between \$50,001 and \$100,000 (d) Between \$100,001 and \$500,000	FC FC	\$ 1,460.00 \$ 2,246.00	±
Construction	(e) Between \$500,001 and \$1,000,000	FC	\$ 2,246.00	±
Construction	(f) Greater than \$1,000,001 and \$2,000,000	FC	\$ 5,616.00	±
Construction	(g) Greater than \$2,000,000	FC	By Assessment	
Construction	PLUS Compliance Certificate Fees			
Construction	(h) Modification after certificate issued - updated documents supplied (no reassessment involved)	PG	Nil	
Construction	(i) Modification after certificate issued - minor change	FC	\$ 168.00 \$500 or 50% of original fee	±
Construction	(j) Modification after certificate issued - major change	FC	whichever is the greater	±

Construction   (a) Per inspection - Council PCA   FC   \$ 25.00   ± Construction   (b) Package of 4 inspections   FC   \$ 742.00   ± Construction   (c) Re-Inspection   FC   \$ 275.00   ± Construction   (d) Per inspection - Private PCA   FC   \$ 449.00   ± Ry Assessment - hourly rate - in doubt into to any other applicable fee - Full cost recovery   Construction   (e) Inspection of a building to be relocated   FC   addition to any other applicable fee - Full cost recovery   Construction   Accredited Certifiers   - Ingagement of accredited certifiers from private sector or other councils to undertake Council Certification Functions   FC   Full Cost + 30%   Construction   - Private Certifier Fee (EP & A Reg. 263)   5**   \$ 36.00   \$ 3**   \$ 36.00   \$ 3**   \$ 36.0	Function/ Activity	Fee Name	Pricing Principle	Total Fee 2024/25	GST Incl
Construction   (c)   Package of 4 inspections   FC   \$ 742.00   ± Construction   (d)   Per Inspection - Private PCA   FC   \$ 225.00   ± Construction   (d)   Per Inspection - Private PCA   FC   \$ 444.00   ± Construction   (e)   Inspection of a building to be relocated   FC   \$ 444.00   ± Construction   (e)   Inspection of a building to be relocated   FC   S   444.00   ± Construction   (e)   Inspection of a building to be relocated   FC   S   444.00   ± Construction   (d)   Floor area of building area of 2.000m²   FC   \$ 281.00   Construction   (d)   Floor area of building area of 2.000m²   FC   \$ 281.00   Construction   Construction   Construction   (e)   Floor area of building area of 2.000m²   FC   \$ 281.00   Construction   PLUS: If 3.000m²   (e) Floor area of building area of 2.000m²   FC   \$ 281.00   Construction   PLUS: If 3.000m²   (e) Floor area of building area of 2.000m²   FC   \$ 281.00   Construction   PLUS: If 3.000m²   FC   \$ 281.00   Construction   PLUS: If 3.000m²   FC   \$ 1.300.00   Construction   PLUS: If 3.000m²   FC   \$ 1.300.00   Construction   PLUS: If 3.000m²   FC   \$ 1.300.00   Construction   Sewimming Pool Compliance Certificate Application   \$**   \$ 100.00   Construction   Construction   Registering Pool on Behalf of Country   FC   \$ 1.000   Construction   Construct	Construction	Construction Inspections		4	
Construction (d) Per Inspection - Private PCA					-
Construction (e) Inspection - Private PCA					
Construction  (e) Inspection of a building to be relocated  FC Submitted to any other applicable for politic to any other applicable for politic to the politic to any other applicable for council control and politic to any other applicable for council control and politic to any other applicable for council control and politic to any other applicable for council control and politic to any other applicable for council control and politic to any other applicable for council to undertable Council Certification Functions  Construction  Construction  Construction  (a) Floor area of building p part x 200m <sup>3</sup> FC \$ 281.00  Construction  (b) Floor area of building p apart x 200m <sup>3</sup> FC \$ 281.00  Construction  (c) Floor area > 2,000m <sup>3</sup> FC \$ 281.00  Construction  PLUS: if x 2000m <sup>3</sup> (per m <sup>3</sup> )  FC \$ 1,308.00  Construction  (d) Unauthorised building works  FC  Construction  (d) Unauthorised building works  FC  Construction  Construction  Construction  Construction  Construction  - swimming Pool Compliance Certificate Application  Construction  - segistering Pool on Behalf of Owner  Construction  - segistering Pool on Behalf of Owner  Construction  - segistering Pool on Behalf of Owner  Construction  - semipection fee resulting from initial inspection  Construction  - semipection fee resulting from initial inspection  For \$ 100.00  Construction  - semipection fee resulting from initial inspection  FC \$ 2.20 g. 20 g.		· ·			
Construction (a) Floor area of building or part < 200m² Construction (b) Floor area of building or part < 200m² Construction Construction Construction (c) Floor area of building or part < 200m² Construction Constr				By Assessment - hourly rate - In addition to any other applicable fee	
Construction	Construction				
Construction (a) Floor area of building promate 200m² FC \$ 281.00 (construction (b) Floor area of building or part < 200m² FC \$ 281.00 (construction (b) Floor area of building or part < 200m² FC \$ 281.00 (construction (c) Floor area > 2,000m² FC \$ 2.00.55 (construction (c) Floor area > 2,000m² FC \$ 3.05.05 (construction (c) Floor area > 2,000m² FC \$ 3.05.00 (construction (c) FC \$ 1,208.00 (construction (c) FC \$ 0.05.00 (constru	Construction		FC	Full Cost + 30%	
Construction (b) Floor area of building or part < 200m² FC \$ 281.00 (construction (b) Floor area of building > 200m² and < 2,000m² FC \$ 281.00 (construction (c) Floor area > 2,000m² FC \$ 0.55 (construction (c) Floor area > 2,000m² FC \$ 0.55 (construction (c) Floor area > 2,000m² FC \$ 0.55 (construction (c) Floor area > 2,000m² (ger m²) FC \$ 0.80 (construction (d) Unauthorised building works FC \$ 0.80 (construction (construction (d) Unauthorised building works FC \$ 0.80 (construction (con	Construction	- Private Certifier Fee (EP & A Reg. 263)	S**	\$ 36.00	
Construction   (b) Floor area of building > 200m² and < 2,000m²   FC   \$ 281.00	Construction	Building Information Certificate			
Construction   (b) Floor area of building > 200m² and < 2,000m²   FC   \$ 281.00	Construction	(a) Floor area of building or part < 200m <sup>2</sup>	FC	\$ 281.00	
Construction   PLUS: If > 200m² (per m²)   FC   \$ 0.55	Construction		FC	\$ 281.00	
Construction (c) Floor area > 2,000m² (per m²) FC \$ 1,308.00  Construction PLUS: If > 2000m² (per m²) FC \$ 0.80  Fee calculated using Construction Certificate Fee, using estimated value of construction Construction Construction Certificate Fee, using estimated value of construction Construction Construction Construction Construction Construction Swimming Pool Compliance Certificate Application S** \$ 150.00  Construction - Swimming Pool Compliance Certificate Application S** \$ 10.00  Construction - Registering Pool on Behalf of Owner S** \$ 10.00  Construction - Initial Inspection Fee S** \$ 10.00  Construction - Initial Inspection Fee S** \$ 10.00  Waste Management Semipaction Fee resulting from initial inspection S** \$ 10.00  Waste Management - Bag of Waste - per bag PC \$ 2.00 ± Maste Management PC S PC \$ 9.00 ± PC \$ 9	Construction		FC	\$ 0.55	
Construction  Construction  Construction  Construction  Construction  Construction  Construction  Construction  Construction  Swimming Pools  Construction  S** \$ 150.00  Construction  S** \$ 100.00  Construction  Construction  Construction  Construction  Construction  Construction  S** \$ 150.00  Construction  Construction  S** \$ 100.00  S** \$ 100.00  S** \$ 100.00  Construction  Construction  Construction  S** \$ 100.00  Construction  Construction  Construction  Construction  Construction  Construction  S** \$ 100.00	Construction		FC		
Construction  (d) Unauthorised building works  FC  Construction  Swimming Pools  Construction  Swimming Pool Compliance Certificate Application  Construction  Construction  Registering Pool on Behalf of Owner  Construction  - Registering Pool on Behalf of Owner  Construction  - Initial Inspection Fee  Construction  - Reinspection fee resulting from initial inspection  Waste Management  Waste Management  Waste Management  - 20L Drum  PC  S  - 3.00  # Waste Management  Waste Management  - Timber Waste (processed timber inc. builders timber and furniture  (per Xm)  Waste Management  - Timber Waste (processed timber inc. builders timber and furniture  (per Xm)  Waste Management  - Timber Waste (processed timber inc. builders timber and furniture  (per Xm)  Waste Management  - Sorted waste (processed timber inc. builders timber and furniture  (per Xm)  Waste Management  - Sorted waste (per m²)  Waste Management  - Bricks & Concrete (sorted no other waste)(per m²)  PC  S  - 3.00  # Waste Management  - Bricks & Concrete (sorted no other waste)(per m²)  PC  S  - 48.00  * Alation  Waste Management  - Bricks & Concrete (sorted no other waste)(per m²)  PC  S  - Residential Green Waste (per M²)  PC  S  - Residential Green					
Construction   -Swimming Pool Compliance Certificate Application   S**   \$ 150.00			FC	using Construction Certificate fee, using estimated value of	
Construction - Registering Pool on Behalf of Owner S** \$ 10.00 Construction - Initial Inspection Fee S** \$ 150.00 Construction - Reinspection Fee Sulting from initial inspection S** \$ 150.00 Construction - Reinspection fee resulting from initial inspection S** \$ 100.00 Construction S** \$ 100.00 Construc					
Construction - Initial Inspection Fee Construction - Reinspection fee resulting from initial inspection S** \$ 150.00 Construction - Reinspection fee resulting from initial inspection S** \$ 100.00 Construction - Residential and Small Business waste Construction - Residential and Small Business waste Construction - PC \$ 2.00 ± PC \$ 2.00 ± PC \$ 5.00 ± PC					
Construction   Reinspection fee resulting from initial inspection   S**   \$ 100.00			_	· ·	
Waste Management         Residential and Small Business waste         PC         \$ 2.00         ±           Waste Management         - 20L Drum         PC         \$ 2.00         ±           Waste Management         - Bag of Waste - per bag         PC         \$ 5.00         ±           Waste Management         - 240L wheelie bin         PC         \$ 9.00         ±           Waste Management         - Timber Waste (processed timber inc. builders timber and furniture (per ½m²)         PC         \$ 23.00         ±           Waste Management         - Timber Waste (processed timber inc. builders timber and furniture (per ½m²)         PC         \$ 11.00         ±           Waste Management         - Unsorted waste (processed timber inc. builders timber and furniture (per ½m²)         PC         \$ 5.00         ±           Waste Management         - Unsorted waste (per m³)         PC         \$ 5.00         ±           Waste Management         - Unsorted waste (per m³)         PC         \$ 69.00         ±           Waste Management         - Sorted waste (per m³)         PC         \$ 34.00         ±           Waste Management         - Skip Bin unsorted waste (per m³)         PC         \$ 34.00         ±           Waste Management         - Resource Recovery Items (provided they are not contaminated; already separated;		'	-		
Waste Management       - 20L Drum       PC       \$ 2.00       ±         Waste Management       - Bag of Waste - per bag       PC       \$ 5.00       ±         Waste Management       - 240L wheelie bin       PC       \$ 9.00       ±         Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per ™³)       PC       \$ 23.00       ±         Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per ½m³)       PC       \$ 11.00       ±         Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per ½m³)       PC       \$ 5.00       ±         Waste Management       - Unsorted waste (per m³)       PC       \$ 69.00       ±         Waste Management       - Unsorted waste (per m³)       PC       \$ 69.00       ±         Waste Management       - Sorted waste (per m³)       PC       \$ 34.00       ±         Waste Management       - Sorted waste (per m³)       PC       \$ 34.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 48.00       ±         Waste Management       - Residential Green Waste (organic material including grass clippings and branches etc.)       PG       Nil         Waste Management       - Clean		·	5**	\$ 100.00	
Waste Management       - Bag of Waste - per bag       PC       \$ 5.00       ±         Waste Management       - 240L wheelie bin       PC       \$ 9.00       ±         Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per /km²)       PC       \$ 23.00       ±         Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per /km²)       PC       \$ 11.00       ±         Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per /km²)       PC       \$ 5.00       ±         Waste Management       - Unsorted waste (per m³)       PC       \$ 69.00       ±         Waste Management       - Unsorted waste (per m³)       PC       \$ 34.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 34.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 48.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 48.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 48.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 48.00       ±         Waste Management			DC.	\$ 2.00	+
Waste Management       - 240L wheelie bin       PC       \$ 9.00 ±         Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per m³)       PC       \$ 23.00       ±         Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per ½m³)       PC       \$ 11.00       ±         Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per 250L/kg)       PC       \$ 5.00       ±         Waste Management       - Unsorted waste (per m³)       PC       \$ 69.00       ±         Waste Management       - Sorted waste (per m³)       PC       \$ 34.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 34.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 48.00       ±         Waste Management       - Resource Recovery Items (provided they are not contaminated; already separated; and do not go into landfill.)       PG       Nil         Waste Management       - Residential Green Waste (organic material including grass clippings and branches etc.)       PG       Nil         Waste Management       - Light and Heavy Steel       PG       Nil         Waste Management       - Jotor Vehicles       PG       Nil         Waste Man					
Waste Management   -Timber Waste (processed timber inc. builders timber and furniture (per m³)   PC   \$ 23.00 ± ±				-	
Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per ⅓m³)       PC       \$ 11.00       ±         Waste Management       - Timber Waste (processed timber inc. builders timber and furniture (per 250L/kg)       PC       \$ 5.00       ±         Waste Management       - Unsorted waste (per m³)       PC       \$ 69.00       ±         Waste Management       - Sorted waste (per m³)       PC       \$ 34.00       ±         Waste Management       - Bricks & Concrete (sorted no other waste)(per m³)       PC       \$ 34.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 34.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 34.00       ±         Waste Management       - Resource Recovery Items (provided they are not contaminated; already separated; and do not go into landfill.)       PG       Nil         Waste Management       - Clean Fill       PG       Nil         Waste Management       - Clean Fill       PG       Nil         Waste Management       - Light and Heavy Steel       PG       Nil         Waste Management       - Motor Vehicles       PG       Nil         Waste Management       - Aluminium Cans       PG       Nil         W		- Timber Waste (processed timber inc. builders timber and furniture			±
Waste Management   - Timber Waste (processed timber inc. builders timber and furniture (per 250L/kg)   ±	Waste Management	- Timber Waste (processed timber inc. builders timber and furniture	PC	\$ 11.00	±
Waste Management       - Sorted waste (per m³)       PC       \$ 34.00       ±         Waste Management       - Bricks & Concrete (sorted no other waste)(per m³)       PC       \$ 34.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 48.00       ±         Waste Management       - Resource Recovery Items (provided they are not contaminated; already separated; and do not go into landfill.)       PG       Nil         Waste Management       - Residential Green Waste (organic material including grass clippings and branches etc.)       PG       Nil         Waste Management       - Clean Fill       PG       Nil         Waste Management       - Light and Heavy Steel       PG       Nil         Waste Management       - Motor Vehicles       PG       Nil         Waste Management       - Glass containers       PG       Nil         Waste Management       - Aluminium Cans       PG       Nil         Waste Management       - Plastic Bottles       PG       Nil         Waste Management       - Cardboard and Paper       PG       Nil         Waste Management       - E-Waste Items (all computer, ancillary computer items and televisions)       PG       Nil	Waste Management	l "	PC	\$ 5.00	±
Waste Management       - Bricks & Concrete (sorted no other waste)(per m³)       PC       \$ 34.00       ±         Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 48.00       ±         Waste Management       - Resource Recovery Items (provided they are not contaminated; already separated; and do not go into landfill.)       PG       Nil         Waste Management       - Residential Green Waste (organic material including grass clippings and branches etc.)       PG       Nil         Waste Management       - Clean Fill       PG       Nil         Waste Management       - Light and Heavy Steel       PG       Nil         Waste Management       - Motor Vehicles       PG       Nil         Waste Management       - Glass containers       PG       Nil         Waste Management       - Aluminium Cans       PG       Nil         Waste Management       - Plastic Bottles       PG       Nil         Waste Management       - Cardboard and Paper       PG       Nil         Waste Management       - E-Waste Items (all computer, ancillary computer items and televisions)       PG       Nil	Waste Management	- Unsorted waste (per m³)	PC	\$ 69.00	±
Waste Management       - Skip Bin unsorted waste (per m³)       PC       \$ 48.00       ±         Waste Management       - Resource Recovery Items (provided they are not contaminated; already separated; and do not go into landfill.)       PG       Nil         Waste Management       - Residential Green Waste (organic material including grass clippings and branches etc.)       PG       Nil         Waste Management       - Clean Fill       PG       Nil         Waste Management       - Light and Heavy Steel       PG       Nil         Waste Management       - Motor Vehicles       PG       Nil         Waste Management       - Glass containers       PG       Nil         Waste Management       - Aluminium Cans       PG       Nil         Waste Management       - Plastic Bottles       PG       Nil         Waste Management       - Cardboard and Paper       PG       Nil         Waste Management       - E-Waste Items (all computer, ancillary computer items and televisions)       PG       Nil	Waste Management	- Sorted waste (per m³)	PC	\$ 34.00	±
Waste Management - Resource Recovery Items (provided they are not contaminated; already separated; and do not go into landfill.)  Waste Management - Residential Green Waste (organic material including grass clippings and branches etc.)  Waste Management - Clean Fill - Light and Heavy Steel - Motor Vehicles - Motor Vehicles - Motor Vehicles - Glass containers - Glass containers - Aluminium Cans - Aluminium Cans - PG - Nil Waste Management - Plastic Bottles - PG - Nil Waste Management - Cardboard and Paper - Cardboard and Paper - Cardboard and Paper - E-Waste Items (all computer, ancillary computer items and televisions) - PG - Nil Nil - Nil Waste Management - E-Waste Items (all computer, ancillary computer items and televisions)	Waste Management	- Bricks & Concrete (sorted no other waste)(per m <sup>3</sup> )	PC	\$ 34.00	±
- Resource Recovery Items (provided they are not contaminated; already separated; and do not go into landfill.)  - Residential Green Waste (organic material including grass clippings and branches etc.)  - Residential Green Waste (organic material including grass clippings and branches etc.)  - Clean Fill PG Nil  - Clean Fill PG Nil  - Light and Heavy Steel PG Nil  - Motor Vehicles PG Nil  - Motor Vehicles PG Nil  - Glass containers PG Nil  - Aluminium Cans PG Nil  - Plastic Bottles PG Nil  - Waste Management Plastic Bottles PG Nil  - Cardboard and Paper PG Nil  - Waste Management PG Nil  - Cardboard and Paper PG Nil  - E-Waste Items (all computer, ancillary computer items and televisions)  - Resource Recovery Items (provided they are not contaminated; already separated; and so not permitted in the permitted in	Waste Management	- Skip Bin unsorted waste (per m <sup>3</sup> )	PC	\$ 48.00	±
Waste Managementclippings and branches etc.)PGNilWaste Management- Clean FillPGNilWaste Management- Light and Heavy SteelPGNilWaste Management- Motor VehiclesPGNilWaste Management- Glass containersPGNilWaste Management- Aluminium CansPGNilWaste Management- Plastic BottlesPGNilWaste Management- Cardboard and PaperPGNilWaste Management- E-Waste Items (all computer, ancillary computer items and televisions)PGNil	Waste Management		PG	Nil	
Waste Management- Light and Heavy SteelPGNilWaste Management- Motor VehiclesPGNilWaste Management- Glass containersPGNilWaste Management- Aluminium CansPGNilWaste Management- Plastic BottlesPGNilWaste Management- Cardboard and PaperPGNilWaste Management- E-Waste Items (all computer, ancillary computer items and televisions)PGNil	Waste Management	1	PG	Nil	
Waste Management- Motor VehiclesPGNilWaste Management- Glass containersPGNilWaste Management- Aluminium CansPGNilWaste Management- Plastic BottlesPGNilWaste Management- Cardboard and PaperPGNilWaste Management- E-Waste Items (all computer, ancillary computer items and televisions)PGNil					
Waste Management       - Glass containers       PG       Nil         Waste Management       - Aluminium Cans       PG       Nil         Waste Management       - Plastic Bottles       PG       Nil         Waste Management       - Cardboard and Paper       PG       Nil         Waste Management       - E-Waste Items (all computer, ancillary computer items and televisions)       PG       Nil		·			
Waste Management       - Aluminium Cans       PG       Nil         Waste Management       - Plastic Bottles       PG       Nil         Waste Management       - Cardboard and Paper       PG       Nil         Waste Management       - E-Waste Items (all computer, ancillary computer items and televisions)       PG       Nil					
Waste Management       - Plastic Bottles       PG       Nil         Waste Management       - Cardboard and Paper       PG       Nil         Waste Management       - E-Waste Items (all computer, ancillary computer items and televisions)       PG       Nil					
Waste Management       - Cardboard and Paper       PG       Nil         Waste Management       - E-Waste Items (all computer, ancillary computer items and televisions)       PG       Nil					
Waste Management - E-Waste Items (all computer, ancillary computer items and televisions) PG Nil					
		·			
			, ,	1411	
			FC	\$ 33.00	±
				<u> </u>	±
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					±
Waste Management Tyres (Residential)					
			PC	\$ 17.00	±
Waste Management - Truck/small tractor PC \$ 33.00 ±			PC		±
					±
Waste Management - Tyre components (cut up tyres per m³) PC \$ 101.00   ±	Waste Management	- Tyre components (cut up tyres per m³)	PC	\$ 101.00	±

Function/ Activity	Fee Name	Pricing Principle		Total Fee 2024/25	G
Waste Management	Lounges & mattresses			2024/25	-
Waste Management	- Single lounge or mattress	PC	\$	12.00	
Waste Management	- Double lounge or mattress	PC	\$	20.00	:
Waste Management	Animals				
Waste Management	- Small carcasses (cats, dogs, sheep, goats)	PC	\$	17.00	:
Waste Management	- Large carcasses (cattle and horses)	PC	\$	79.00	_ :
Waste Management	Asbestos (must be triple wrapped in black plastic and sealed)				
Waste Management	- Minimal (no more than a wheel-barrow)	FC	\$	56.00	<u>_</u> :
Waste Management	- Within the local government area (per m³)	FC	\$	449.00	:
Waste Management	Waste generated from outside the Local Government Area	FC	as	Subject to ssessment	:
Waste Management	- Contaminated Material	FC		Subject to ssessment	:
Cemeteries	Monumental Works				
Cemeteries	Supply of plaques / interments are performed by Funeral Directors. Council only provides for allocation of plots / niches & keeps records of reservations / interments.				
Cemeteries	Cemetery Fees				
Cemeteries	- Reservation Fee (Fee deducted from final plot fee)	PC	\$	666.00	
Cemeteries	- Monument Burial Plot Permit and Grave Fee	PC	\$	3,387.00	L
Cemeteries	- Lawn Cemetery Burial Plot	PC	\$	3,387.00	
Cemeteries	- Re-Opening Fee	PC	\$	817.00	
Cemeteries	- Inspection Fee	PC	\$	385.00	
Cemeteries	- Interment of Child (under 16 years)	PC	\$	1,694.00	
Cemeteries	- Exhumation Administration Fees	PC	\$	8,176.00	
Cemeteries	- Niche Walls (Blayney, Carcoar, Hobbys Yards, Lyndhurst, Neville and Millthorpe)	PC	\$	666.00	
Cemeteries	- Internment of ashes into existing grave fee (max 4 per lot)		\$	666.00	
Cemeteries	- Ash Internment Levy	S**	\$	63.00	
Cemeteries	- Bodily Internment Levy	S**	\$	156.00	
Cemeteries	Search Fees				
Cemeteries	Cemetery Information required for Family Trees, locating graves, etc.				
Cemeteries	- Per hour	PC	\$	250.00	
Cemeteries	- Per 15 min (or part thereof)	PC	\$	61.00	
Sewerage Services	Liquid Trade Waste  Council will issue Category 1 and 2/2S trade waste usage every three months in				
Sewerage Services	- Application Fee	FC	\$	295.00	Н
Sewerage Services	- Application Fee  - Application Fee (Large Dischargers - Category 3)	FC	\$	497.00	$\vdash$
Sewerage Services	- Re-Inspection Fee	FC	\$	110.00	
Sewerage Services	- Trade Waste Usage Charges for Category 1 with Prescribed Pre-Treatment (per KL)	PG		Nil	
Sewerage Services	Total mass charges as calculated using individual parameter charges (U):				Н
Sewerage Services	- Aluminium	FC	\$	1.00	
Sewerage Services	- Ammonia (as Nitrogen)	FC	\$	3.00	
Sewerage Services	- Arsenic	FC	\$	110.00	$\vdash$
Sewerage Services	- Barium	FC	\$	55.00	Н
Sewerage Services	- Biochemical Oxygen Demand (BOD)	FC	\$	1.00	Н
Sewerage Services	- Boron	FC	\$	1.00	Н
Sewerage Services	- Bromine	FC	\$	23.00	$\vdash$
Sewerage Services	- Cadmium	FC	\$	512.00	Н
Sewerage Services	- Chloride	PG	<u> </u>	Nil	
Sewerage Services	- Chlorinated Hydrocarbons	FC	\$	53.00	
Sewerage Services	- Chlorinated phenolic	FC	\$	2,124.00	
Sewerage Services	- Chlorine	FC	\$	2,124.00	
Sewerage Services	- Chromium	FC	\$	37.00	
Sewerage Services	- Cobalt	FC	\$	23.00	
Sewerage Services	- Copper	FC	\$	23.00	
Sewerage Services	- Cyanide	FC	\$	111.00	
Sewerage Services	- Fluoride	FC	\$	5.00	
Sewerage Services	- Formaldehyde	FC	\$	2.00	
Sewerage Services	- Oil and Grease (Total O & G)	FC	\$	2.00	
Sewerage Services	- Herbicides/defoliants	FC	\$	1,106.00	
Sewerage Services	- Iron	FC	\$	2.00	
Sewerage Services	- Lead	FC	\$	55.00	
Sewerage Services	- Lithium	FC	\$	11.00	
Sewerage Services	- Manganese	FC	\$	11.00	
Sewerage Services	- Mercaptans	FC	\$	111.00	
Sewerage Services	- Mercury	FC	\$	3,682.00	
Sewerage Services	- Methylene Blue Active Substances	FC	\$	1.00	
Sewerage Services	- Molybdenum	FC	\$	1.00	
Sewerage Services	- Nickel	FC	\$	37.00	
	Nitro and the TVAL Table Waldeld Nitro	FC	\$	1.00	
Sewerage Services	- Nitrogen (as TKN – Total Kjeldahl Nitrogen)	l LC	۱ ۲	1.00	

 $<sup>{}^{\</sup>star\star}\text{Please Note: Statutory fee as advised by responsible authority are subject to change without notice}$ 

Function/ Activity	Fee Name	Pricing Principle		Total Fee 2024/25	lı
Sewerage Services	- Pesticides General (excludes organochlorines and organophosphates)	FC	\$	1,104.00	
Sewerage Services	- Petroleum Hydrocarbons (non-flammable)	FC	\$	3.00	
Sewerage Services	- Phenolic Compounds (non-chlorinated)	FC	\$	11.00	
Sewerage Services	- Phosphorous (Total Phosphorous)	FC	\$	2.00	┡
Sewerage Services	- Polynuclear aromatic hydrocarbons	FC	\$	23.00	
Sewerage Services	- Selenium	FC	\$	78.00	$\vdash$
Sewerage Services	- Silver	FC	\$	2.00	
Sewerage Services	- Sulphate (SO4)	FC	\$	1.00	
Sewerage Services	- Sulphide	FC	\$	2.00	
Sewerage Services	- Sulphite	FC FC	\$	2.00	
Sewerage Services	- Suspended Solids (SS)		\$	1.00	$\vdash$
Sewerage Services	- Thiosulphate	FC	_	1.00	
Sewerage Services	- Tin	FC	\$	11.00	
Sewerage Services	- Total Dissolved Solids (TDS)	FC	\$	0.05	$\vdash$
Sewerage Services	- Uranium	FC	\$	11.00	$\vdash$
Sewerage Services	- Zinc	FC	\$	23.00	₽
Sewerage Services	Liquid Trade Waste Excess Mass Charge (\$)  = (S - D) x Q x U 1000  Where:  S = Concentration (mg/L) of substance in sample.  D = Concentration (mg/L) of substance deemed to be present in domestic sewerage.  Q = Volume (kl) of liquid trade waste discharged to the sewerage system.  U = Unit prices (\$/kg) for disposal of substance to the sewerage system.				
C					
Sewerage Services	Non Compliance				H
Sewerage Services	Non compliance PH charge (K = pH coefficient)	FC		K = 0.5	
Sewerage Services	Food Waste Disposal Charge Where Blayney Shire Council has approved installation of a food waste disposal unit				┖
Sewerage Services	The following additional food waste disposal charge will be payable annually.  Food Waste Disposal  Charge (\$) = B x UF  Where:  B = Number of beds in hospital or nursing home.  UF = Annual unit price (\$/bed) for a food waste disposal unit at a hospital or nursing home.  Where:  UF = \$21.00/bed				
Sewerage Services	Treated Recycled Water				
Sewerage Services	- per kilolitre	FC	\$	4.00	т
Sewerage Services	Supply of Drainage Diagram				
Sewerage Services	- Domestic/Commercial Premises (Solicitor Enquiry Per Property)	PC	\$	94.00	Н
Sewerage Services	- Sewer Diagram (new)	PC	\$	175.00	
Sewerage Services	- Septic Tank (if required)	PC	\$	175.00	Н
					H
Sewerage Services	- Amendment to Drainage Diagram	PC	\$	175.00	
	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \				┰
Village Bore	Village Bore Access - Village bore user access charge - Paid upfront for 12 months	P.C	¢	1/15 00	
Village Bore	*	PC	\$	145.00	
	- Village bore user access charge - Paid upfront for 12 months	PC FC	\$	145.00 156.00	
Village Bore Village Bore Public Halls	<ul> <li>Village bore user access charge - Paid upfront for 12 months         (not pro-rata if key returned within 12 months)</li> <li>Village bore Key deposit – refundable on return of the key</li> <li>Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).         Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire. Community Centre furniture is not available for external hire.</li> </ul>	FC	\$	156.00	
Village Bore Village Bore Public Halls	<ul> <li>Village bore user access charge - Paid upfront for 12 months         (not pro-rata if key returned within 12 months)</li> <li>Village bore Key deposit – refundable on return of the key</li> <li>Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).         Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.</li> <li>Evening Hire (between 5.00pm &amp; 1.00am)</li> </ul>	FC PC	\$	156.00 375.00	
Village Bore Village Bore Public Halls Public Halls Public Halls	<ul> <li>Village bore user access charge - Paid upfront for 12 months         (not pro-rata if key returned within 12 months)</li> <li>Village bore Key deposit – refundable on return of the key</li> <li>Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.</li> <li>Evening Hire (between 5.00pm &amp; 1.00am)</li> <li>Day Hire (between 9.00am &amp; 5.00pm)</li> </ul>	PC PC	\$	375.00 206.00	
Village Bore Village Bore Public Halls	- Village bore user access charge - Paid upfront for 12 months (not pro-rata if key returned within 12 months)  - Village bore Key deposit – refundable on return of the key  Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.  - Evening Hire (between 5.00pm & 1.00am)  - Day Hire (between 9.00am & 5.00pm)  - School & Sporting Presentations	FC PC	\$	156.00 375.00	
Village Bore Village Bore Public Halls Public Halls Public Halls Public Halls Public Halls	<ul> <li>Village bore user access charge - Paid upfront for 12 months         (not pro-rata if key returned within 12 months)</li> <li>Village bore Key deposit – refundable on return of the key</li> <li>Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).         Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.         <ul> <li>Evening Hire (between 5.00pm &amp; 1.00am)</li> <li>Day Hire (between 9.00am &amp; 5.00pm)</li> <li>School &amp; Sporting Presentations</li> </ul> </li> <li>Community Centre Hire for balls, weddings, luncheons, dinners etc. where food and beverages are served (includes use of the kitchen, bar &amp; stage &amp; a maximum of 48 hours hire).         <ul> <li>Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.</li> </ul> </li> </ul>	PC PC PG	\$ \$	375.00 206.00 Nil	
Village Bore Village Bore  Public Halls  Public Halls  Public Halls  Public Halls  Public Halls  Public Halls	<ul> <li>Village bore user access charge - Paid upfront for 12 months         (not pro-rata if key returned within 12 months)</li> <li>Village bore Key deposit – refundable on return of the key</li> <li>Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.  - Evening Hire (between 5.00pm &amp; 1.00am)  - Day Hire (between 9.00am &amp; 5.00pm)  - School &amp; Sporting Presentations</li> <li>Community Centre Hire for balls, weddings, luncheons, dinners etc. where food and beverages are served (includes use of the kitchen, bar &amp; stage &amp; a maximum of 48 hours hire).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.  - Hire</li> </ul>	PC PC PG	\$ \$ \$	375.00 206.00 Nil	
Village Bore Village Bore Village Bore Public Halls Public Halls Public Halls Public Halls Public Halls Public Halls	<ul> <li>Village bore user access charge - Paid upfront for 12 months         (not pro-rata if key returned within 12 months)</li> <li>Village bore Key deposit – refundable on return of the key</li> <li>Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.  - Evening Hire (between 5.00pm &amp; 1.00am) - Day Hire (between 9.00am &amp; 5.00pm) - School &amp; Sporting Presentations</li> <li>Community Centre Hire for balls, weddings, luncheons, dinners etc. where food and beverages are served (includes use of the kitchen, bar &amp; stage &amp; a maximum of 48 hours hire).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire Hire - School Age Dances / Disco's</li> </ul>	PC PC PG	\$ \$	375.00 206.00 Nil	
Village Bore Village Bore Village Bore Public Halls	<ul> <li>Village bore user access charge - Paid upfront for 12 months         (not pro-rata if key returned within 12 months)</li> <li>Village bore Key deposit – refundable on return of the key</li> <li>Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.  - Evening Hire (between 5.00pm &amp; 1.00am) - Day Hire (between 9.00am &amp; 5.00pm) - School &amp; Sporting Presentations</li> <li>Community Centre Hire for balls, weddings, luncheons, dinners etc. where food and beverages are served (includes use of the kitchen, bar &amp; stage &amp; a maximum of 48 hours hire).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire Hire - School Age Dances / Disco's</li> <li>Community Centre Meeting Room Hire (per day)</li> </ul>	PC PC PC PC	\$ \$	375.00 206.00 Nil	
Village Bore Village Bore Village Bore Public Halls Public Halls Public Halls Public Halls Public Halls Public Halls	<ul> <li>Village bore user access charge - Paid upfront for 12 months         (not pro-rata if key returned within 12 months)</li> <li>Village bore Key deposit – refundable on return of the key</li> <li>Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.  - Evening Hire (between 5.00pm &amp; 1.00am) - Day Hire (between 9.00am &amp; 5.00pm) - School &amp; Sporting Presentations</li> <li>Community Centre Hire for balls, weddings, luncheons, dinners etc. where food and beverages are served (includes use of the kitchen, bar &amp; stage &amp; a maximum of 48 hours hire).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire Hire - School Age Dances / Disco's</li> </ul>	PC PC PG	\$ \$ \$	375.00 206.00 Nil	
Village Bore Village Bore Village Bore Public Halls	<ul> <li>Village bore user access charge - Paid upfront for 12 months         (not pro-rata if key returned within 12 months)</li> <li>Village bore Key deposit – refundable on return of the key</li> <li>Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.  - Evening Hire (between 5.00pm &amp; 1.00am) - Day Hire (between 9.00am &amp; 5.00pm) - School &amp; Sporting Presentations</li> <li>Community Centre Hire for balls, weddings, luncheons, dinners etc. where food and beverages are served (includes use of the kitchen, bar &amp; stage &amp; a maximum of 48 hours hire).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire Hire - School Age Dances / Disco's</li> <li>Community Centre Meeting Room Hire (per day)</li> </ul>	PC PC PC PC	\$ \$	375.00 206.00 Nil	
Village Bore Village Bore Village Bore Public Halls	- Village bore user access charge - Paid upfront for 12 months (not pro-rata if key returned within 12 months)  - Village bore Key deposit – refundable on return of the key  Community Centre Hire for Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. where NO door charge is made (does not incl. use of kitchen or bar).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.  - Evening Hire (between 5.00pm & 1.00am)  - Day Hire (between 9.00am & 5.00pm)  - School & Sporting Presentations  Community Centre Hire for balls, weddings, luncheons, dinners etc. where food and beverages are served (includes use of the kitchen, bar & stage & a maximum of 48 hours hire).  Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.  - Hire  - School Age Dances / Disco's  Community Centre Meeting Room Hire (per day)  - Meeting room (Chambers or Cadia Room)	PC PC PC PC	\$ \$ \$ \$	375.00 206.00 Nil 761.00 206.00	

 $<sup>{}^{\</sup>star\star}\text{Please Note: Statutory fee as advised by responsible authority are subject to change without notice}$ 

Function/ Activity	Fee Name	Pricing Principle	Total Fee 2024/25	GST Incl
Public Halls	Community Centre Meeting Room Hire (per annum)		·	
Public Halls	- Meeting room (Chambers or Cadia Room) - School terms only	PC	\$ 2,280.00	±
Public Halls	- Shire charitable organisations and Service Clubs	PC	\$ 627.00	±
Public Halls	Community Centre Hire of Other Areas (per day)			
Public Halls	- Kitchen Hire	PC	\$ 122.00	±
Public Halls	- Bar Hire	PC	\$ 60.00	±
Public Halls	Rehearsals & Prior Entry			
Public Halls	- Up to 4 hours	PC	\$ 49.00	±
Public Halls	- 4 to 8 hours	PC	\$ 60.00	±
Public Halls	Cleaning			
Public Halls	- Cleaning Cost chargeable if facility is not left in a clean state by the Hirer.	FC	\$ 532.00	±
Public Halls	Security Deposit - Refundable			
Public Halls	- Security Deposit (Excl. Shire Charitable Organisations/ Pensioner Groups/Schools) or as otherwise determined by the General Manager	FC	\$ 500.00	
Public Halls	- Security Deposit (Shire Charitable Organisations/ Pensioner Groups/Schools) or as	FC	\$ 100.00	
Public Halls	otherwise determined by the General Manager	FC	\$ 100.00	
Public Libraries	Blayney Library			
Public Libraries	Fees as recommended by Central West Libraries			
Public Libraries	- Photocopies B&W (per copy)	PC	\$ 0.20	±
Public Libraries	- Lost Borrower Card	PC	\$ 2.20	±
Public Libraries	- Lost or damaged material – replacement cost and processing fee	PC	\$ 25.00	±
Public Libraries	- Inter Library Loans: Search fee	PC	\$ 5.50	±
Public Libraries	- Local studies research - first hour free then per hour	PC	\$ 40.00	±
Public Libraries	- Exam Invigilation - per hour	PC	\$ 75.00	
CentrePoint	CentrePoint The General Manager has the authority to reduce fees for promotional campaigns			
CentrePoint	Casual Admission Fees			
CentrePoint	Casual Swim			
CentrePoint	- Adult	PC	\$ 7.00	±
CentrePoint	- Concession	PC	\$ 5.00	±
CentrePoint	- Child (under 18)	PC	\$ 5.00	±
CentrePoint	- Child (under 3 with a paying adult)	PG	No charge	
CentrePoint	- Family (Up to 2 adults and all children at one address)	PC	\$ 18.00	±
CentrePoint	Gym & Classes Casual Entry			
CentrePoint	- Adult	PC	\$ 16.00	±
CentrePoint	- Concession (Student & Senior)	PC	\$ 11.00	±
CentrePoint	- Healthy Life for Life & Gentle Tai Chi	PC	\$ 8.00	±
CentrePoint	Dry Courts Casual Entry			
CentrePoint	- All Ages per person	PC	\$ 4.00	±
CentrePoint	Gym Induction/Fitness Assessment			
CentrePoint	Complimentary when signing up - includes one 30 minute induction	PG		
CentrePoint	Gym Program & or PT (One Hour)			
CentrePoint	- All Ages	PC	\$ 68.00	±
CentrePoint	Group Training Rate - 60 Mins (max 4 clients)			
CentrePoint	- 2 Client (per person)	PC	\$ 33.00	±
CentrePoint	- 3 Client (per person)	PC	\$ 28.00	±
CentrePoint	- 4 Client (per person)	PC	\$ 23.00	±
CentrePoint	Crèche (per session)			
CentrePoint	- Per Child	PC	\$ 4.00	±
CentrePoint	Short Term Options (Valid to 30 June 2022)			
CentrePoint	Pool Access - Includes Aqua Aerobics			
CentrePoint	- Adult - 10 Visit Pass	PC	\$ 71.00	±
CentrePoint	- Concession (Child, Student & Senior)	PC	\$ 48.00	±
CentrePoint	Full Centre Access (Gym, Classes, Pool and Dry Courts)			
CentrePoint	- Adult - 10 Visit Pass	PC	\$ 163.00	±
CentrePoint	- Concession (Child, Student & Senior)	PC	\$ 118.00	±
CentrePoint	Gym & Class Access			
CentrePoint	- Adult - 10 Visit Pass	PC	\$ 118.00	±
CentrePoint	- Concession (Child, Student & Senior)	PC	\$ 96.00	±
CentrePoint	Concession - Class only membership			
CentrePoint	- Concession - 3 months	PC	\$ 146.00	±
CentrePoint	Memberships			
CentrePoint	Aquatic Membership - Includes Aqua Aerobics		A	
CentrePoint	- Concession (Child, Student & Senior) Upfront p.a	PC	\$ 584.00	±
CentrePoint	- Concession (Child, Student & Senior) FN Direct Debit	PC	\$ 23.00	±
CentrePoint	- Adult - Upfront	PC	\$ 697.00	±
CentrePoint	- Adult - FN Direct Debit	PC	\$ 27.00	±
	- Adult - FN Direct Debit - Family (2 adults and 3 children) Upfront p.a - Family (2 adults and 3 children) FN Direct Debit	PC PC PC	\$ 27.00 \$ 1,462.00 \$ 56.00	± ±

Function/ Activity	Fee Name	Pricing Principle	Total Fee 2024/25	GST Incl
CentrePoint	Fitness Membership (Gym and classes)			
CentrePoint	- Concession (Child, Student & Senior) Upfront p.a	PC	\$ 651.00	±
CentrePoint	- Concession (Child, Student & Senior) Direct Debit	PC	\$ 24.00	±
CentrePoint	- Adult - Upfront p.a	PC	\$ 809.00	±
CentrePoint	- Adult - FN Direct Debit	PC	\$ 31.00	±
CentrePoint	- Family (2 adults and 3 children) Upfront p.a	PC	\$ 1,629.00	±
CentrePoint	- Family (2 adults and 3 children) FN Direct Debit	PC	\$ 62.00	±
		PC	\$ 62.00	<u> </u>
CentrePoint	CentrePoint Membership (Gym, Pool, Classes, Dry Courts)		4 040.00	<b>.</b>
CentrePoint	- Concession (Child, Student & Senior) Upfront p.a	PC	\$ 842.00	±
CentrePoint	- Concession (Child, Student & Senior) FN Direct Debit	PC	\$ 31.00	±
CentrePoint	- Adult - Upfront p.a	PC	\$ 1,179.00	±
CentrePoint	- Adult - FN Direct Debit	PC	\$ 45.00	±
CentrePoint	- Family (2 adults and 3 children) Upfront p.a	PC	\$ 2,022.00	±
CentrePoint	- Family (2 adults and 3 children) FN Direct Debit	PC	\$ 79.00	±
CentrePoint	Joining Fee			
CentrePoint	- Fitness & CentrePoint Memberships	PC	\$ 23.00	±
CentrePoint	Fob fee & replacement Fob	FC	\$ 11.00	±
CentrePoint	Fitness Passport	10	7 11.00	+-
	'	DC.		-
CentrePoint	- Swim/Gym/Class per visit per holder	PC		±
CentrePoint	Swimming Lessons			
CentrePoint	Swimming Lessons (includes entry fee for child)			
CentrePoint	- Swimming Lessons - Per Child for 12 week block - Upfront	PC	\$ 215.00	±
CentrePoint	- Swimming Lessons - Per Child for 12 week block - FN Direct Debit	PC	\$ 36.00	±
CentrePoint	Swim Squad - School Term (12 weeks)			
CentrePoint	- 1 Session per week - Upfront	PC	\$ 108.00	±
CentrePoint	- 1 Session per week - FN Direct Debit	PC	\$ 18.00	±
CentrePoint	- 2 Sessions per week - Upfront	PC	\$ 215.00	±
CentrePoint	- 2 Sessions per week - FN Direct Debit	PC	\$ 36.00	±
	·	PC	\$ 30.00	<u>-</u>
CentrePoint	Private Lessons 1:1 (12 weeks)		4	
CentrePoint	- Learn to swim per half hour - Upfront	PC	\$ 606.00	±
CentrePoint	- Learn to swim per half hour - FN Direct Debit	PC	\$ 101.00	±
CentrePoint	Miscellaneous			
CentrePoint	Promotion / memberships specials - as approved by General Manager	PC		
CentrePoint	Instructors			
CentrePoint	- LTS instructor per hour	PC	\$ 56.00	±
CentrePoint	Venue Hire		,	
CentrePoint	Scout Hall and Aerobic Room Venue Hire			
		DC.	¢ 22.00	-
CentrePoint	- Per Hour	PC	\$ 33.00	±
CentrePoint	- Half Day (3-5hours)	PC	\$ 112.00	±
CentrePoint	- Full Day	PC	\$ 225.00	±
CentrePoint	Dry Courts Hire			
CentrePoint	- Per 1/2 Court per hour	PC	\$ 28.00	±
CentrePoint	- Per Court per hour	PC	\$ 56.00	±
CentrePoint	- Per Court per 1/2 day	PC	\$ 135.00	±
CentrePoint	- Per Court per full day	PC	\$ 225.00	±
CentrePoint	Lane Hire		Ţ	<del>  -</del>
CentrePoint	- 1 Lane per hour	PC	\$20 + Pool Entry	±
Centreronit		PC PC	320 + POOI EIILIY	+-
CentrePoint	CentrePoint Birthday Parties			
	Minimum 15 Children per Booking			
CentrePoint	- Catered per child	PC	\$ 25.00	±
CentrePoint	- Non catered per child	PC	\$ 18.00	±
CentrePoint	NSW Companion Card Entry			
CentrePoint	- Entry for person who shows NSW Companion Card	PG	No charge	
	NDIS Fees			
CentrePoint	11010100			_
		PG	I No charge	
CentrePoint	- Services and prices as per NDIS support catalogue	PG	No charge	
	- Services and prices as per NDIS support catalogue  Definitions	PG	No charge	
CentrePoint	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family,	PG	No charge	
CentrePoint CentrePoint CentrePoint	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age	PG	No charge	
CentrePoint CentrePoint	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card	PG	No charge	
CentrePoint CentrePoint CentrePoint CentrePoint	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must	PG	No charge	
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.	PG	No charge	
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds	PG	No charge	
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.	PG	No charge	
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds  All Schools	PG	No charge	±
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds Sporting Grounds Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds  All Schools  - St Joseph's Primary School			± ±
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds Sporting Grounds Sporting Grounds Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds  All Schools  - St Joseph's Primary School  - Heritage Schools Group	PC PC	\$ 280.00 \$ 280.00	±
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds Sporting Grounds Sporting Grounds Sporting Grounds Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds  All Schools  - St Joseph's Primary School  - Heritage Schools Group  - Blayney High School	PC PC PC	\$ 280.00 \$ 280.00 \$ 1,051.00	±
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds Sporting Grounds Sporting Grounds Sporting Grounds Sporting Grounds Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds  All Schools  - St Joseph's Primary School  - Heritage Schools Group  - Blayney High School  - Millthorpe Public School (Redmond Oval)	PC PC	\$ 280.00 \$ 280.00	±
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds  All Schools  - St Joseph's Primary School  - Heritage Schools Group  - Blayney High School  - Millthorpe Public School (Redmond Oval)  King George Oval Seasonal Hire	PC PC PC PC	\$ 280.00 \$ 280.00 \$ 1,051.00 \$ 563.00	± ± ±
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds  All Schools  - St Joseph's Primary School  - Heritage Schools Group  - Blayney High School  - Millthorpe Public School (Redmond Oval)  King George Oval Seasonal Hire  - Cricket	PC PC PC PC	\$ 280.00 \$ 280.00 \$ 1,051.00 \$ 563.00 \$ 785.00	± ± ±
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds  All Schools  - St Joseph's Primary School  - Heritage Schools Group  - Blayney High School  - Millthorpe Public School (Redmond Oval)  King George Oval Seasonal Hire  - Cricket  - Junior Rugby League	PC PC PC PC	\$ 280.00 \$ 280.00 \$ 1,051.00 \$ 563.00 \$ 785.00 \$ 1,058.00	± ± ±
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds  All Schools  - St Joseph's Primary School  - Heritage Schools Group  - Blayney High School  - Millthorpe Public School (Redmond Oval)  King George Oval Seasonal Hire  - Cricket	PC PC PC PC	\$ 280.00 \$ 280.00 \$ 1,051.00 \$ 563.00 \$ 785.00	± ± ±
CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint CentrePoint Sporting Grounds	- Services and prices as per NDIS support catalogue  Definitions  Family: Members must reside at the same address, must be immediate family, children must be under 18 years of age  Concession: Must hold and present a valid concession card  Student: A full time high school, tertiary/uni or TAFE student. Valid student card must be presented.  Sporting Grounds  All Schools  - St Joseph's Primary School  - Heritage Schools Group  - Blayney High School  - Millthorpe Public School (Redmond Oval)  King George Oval Seasonal Hire  - Cricket  - Junior Rugby League	PC PC PC PC	\$ 280.00 \$ 280.00 \$ 1,051.00 \$ 563.00 \$ 785.00 \$ 1,058.00	± ± ± ± ± ±

Function/	Fee Name	Pricing Principle		Total Fee	GST
Activity Sporting Grounds	Redmond Oval Seasonal Hire			2024/25	Incl
Sporting Grounds	- Senior Cricket	PC	\$	760.00	±
Sporting Grounds	- Junior Cricket	PC	\$	760.00	±
Sporting Grounds	- Junior Soccer	PC	\$	1,058.00	±
Sporting Grounds	- Senior Soccer	PC	\$	1,137.00	±
Sporting Grounds	- Millthorpe Junior Rugby Union (inc. Blayney based-Gala Day)	PC	\$	699.00	±
Sporting Grounds	Dakers/Napier Oval Seasonal Hire				
Sporting Grounds	Per facility (Dakers Oval or Napier Oval)				
Sporting Grounds	- Cricket	PC	\$	535.00	±
Sporting Grounds	- Junior Soccer	PC	\$	1,058.00	±
Sporting Grounds	- Senior Soccer	PC	\$	1,137.00	±
Sporting Grounds	Stillingfleet Courts Seasonal Hire		_		
Sporting Grounds	- Blayney Netball Association	PC	\$	1,121.00	±
Sporting Grounds	Blayney Tennis Courts Seasonal Hire	DC.	,	1 121 00	
Sporting Grounds	- Blayney Tennis Courts (Blayney Tennis Club)	PC	\$	1,121.00	±
Sporting Grounds	Millthorpe Tennis Courts	DC	۲	1 121 00	_
Sporting Grounds	- Millthorpe Tennis Courts (Millthorpe Tennis Club)	PC PC	\$	1,121.00	±
Sporting Grounds	- Coaching Clinics Seasonal Hire	PC	) >	1,520.00 Price at GM	±
Sporting Grounds	- Coaching Clinics Casual Hire	PC		Discretion	±
Sporting Grounds	Other Blayney Shire Recreation Grounds			Discretion	
	(Excludes Blayney and Millthorpe Grounds)				
Sporting Grounds	- Annual Fee per Ground	PC	\$	535.00	±
Sporting Grounds	Specific Event - Redmond Oval	20	_	2.000.00	
Sporting Grounds	- Millthorpe Markets Incl. cleaning of amenities, line marking etc.	PC	\$	2,666.00	±
Sporting Grounds	Casual Hire (per day or part thereof) Redmond Oval	200	_	702.00	
Sporting Grounds	- Casual Hire (incl. Toilets/Change rooms/Canteen)	PC 50	\$	703.00	±
Sporting Grounds	PLUS Cleaning Deposit	FC	\$	208.00	
Sporting Grounds	PLUS Key Deposit	FC	\$	100.00	
Sporting Grounds	PLUS Power & Lighting (as requested)	PC	\$	240.00	±
Sporting Grounds	King George Oval Casual Hire (per day or part thereof )	D.C.	_	704.00	
Sporting Grounds	- Casual Hire (inc Toilets/Change rooms/Canteen)	PC FC	\$	704.00	±
Sporting Grounds	PLUS Cleaning Deposit	FC	\$	208.00	
Sporting Grounds	PLUS Key Deposit	FC	\$	100.00	
Sporting Grounds	PLUS Power & Lighting (as requested)	PC	\$	240.00	±
Sporting Grounds	Napier Oval Casual Hire (per day or part thereof)	DC	۲	653.00	_
Sporting Grounds	- Casual Hire (incl. Toilets/Change rooms)	PC FC	\$	208.00	±
Sporting Grounds	PLUS Cleaning Deposit	FC	\$	100.00	
Sporting Grounds	PLUS Key Deposit PLUS Power & Lighting (as requested)	PC	\$	240.00	±
Sporting Grounds Sporting Grounds	Dakers Oval Casual Hire (per day or part thereof)	PC	7	240.00	<u> </u>
Sporting Grounds	- Casual Hire	PC	\$	520.00	±
Sporting Grounds	PLUS Cleaning Deposit	FC	\$	208.00	<u> </u>
Sporting Grounds	PLUS Key Deposit	FC	\$	100.00	
Sporting drounds	Blayney Shire Recreation Grounds Casual Hire (per day or part thereof)	PC PC	1	100.00	
Sporting Grounds	Excludes Blayney and Millthorpe Grounds				
Sporting Grounds	- Casual Hire (inc Toilets)	PC	\$	520.00	±
Sporting Grounds	PLUS Cleaning Deposit	FC	\$	100.00	_
Sporting Grounds	PLUS Key Deposit	FC	\$	100.00	
Sporting Grounds	All Recreational Facilities / Open Space e.g. Heritage Park	, ,			
Sporting Grounds	- Booking Cancellation Fee (all facilities)	PC	\$	116.00	±
	- Personal Training Facility Access Charge for all Parks, Gardens &				
Sporting Grounds	Outdoor Facilities (excluding King George Oval & Redmond Oval)	PC	\$	162.00	±
Sporting Grounds	PLUS Key Deposit	FC	\$	100.00	
Sporting Grounds	- Not for profit Community Service events (at GM discretion)	PC		Contract Price	±
	Fobs (Ving Coords Ovel Delvers Ovel CWELC & Dedmand Ovel)			52.00	±
Sporting Grounds	- Fobs (King George Oval, Dakers Oval, CWELC & Redmond Oval)	I [C	Ιċ	52.00	_ <u>_</u>
Sporting Grounds	also available for the tank to refill at the water recycle plant.	FC	\$		
Sporting Grounds	·	FC	\$		
Sporting Grounds	also available for the tank to refill at the water recycle plant.	FC	\$		
	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)	FC	\$		
Sporting Grounds  Blayney Showground	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.	FC	\$		
	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.  **Includes provision of one annual event so long as collectively this does not exceed	FC	\$		
Blayney Showground	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.  **Includes provision of one annual event so long as collectively this does not exceed the permitted number of days allowed under the user agreement. Other costs associated with provision of an annual event remain subject to additional costs if applicable in accordance with the scheduled fees below.				
	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.  **Includes provision of one annual event so long as collectively this does not exceed the permitted number of days allowed under the user agreement. Other costs associated with provision of an annual event remain subject to additional costs if	FC PC	\$	1,197.00	±
Blayney Showground	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.  **Includes provision of one annual event so long as collectively this does not exceed the permitted number of days allowed under the user agreement. Other costs associated with provision of an annual event remain subject to additional costs if applicable in accordance with the scheduled fees below.			1,197.00 1,969.00	±
Blayney Showground  Blayney Showground  Blayney Showground	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.  **Includes provision of one annual event so long as collectively this does not exceed the permitted number of days allowed under the user agreement. Other costs associated with provision of an annual event remain subject to additional costs if applicable in accordance with the scheduled fees below.  - Annual Hire Fee: Junior groups (includes Gator & Rake Fee) (to 30 June)**  - Annual Hire Fee: Senior Groups (includes Gator & Rake Fee) (to 30 June)**	PC	\$	·	
Blayney Showground  Blayney Showground  Blayney Showground  Blayney Showground	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.  **Includes provision of one annual event so long as collectively this does not exceed the permitted number of days allowed under the user agreement. Other costs associated with provision of an annual event remain subject to additional costs if applicable in accordance with the scheduled fees below.  - Annual Hire Fee: Junior groups (includes Gator & Rake Fee) (to 30 June)**	PC PC	\$ \$	1,969.00 314.00	± ±
Blayney Showground  Blayney Showground  Blayney Showground	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.  **Includes provision of one annual event so long as collectively this does not exceed the permitted number of days allowed under the user agreement. Other costs associated with provision of an annual event remain subject to additional costs if applicable in accordance with the scheduled fees below.  - Annual Hire Fee: Junior groups (includes Gator & Rake Fee) (to 30 June)**  - Annual Hire Fee: Senior Groups (includes Gator & Rake Fee) (to 30 June)**  - Blayney Harness Racing Trainers  - Individual/Group Horse Riders (per hour minimum 2 hours) for up to 5 Horse Riders	PC PC	\$	1,969.00	±
Blayney Showground  Blayney Showground  Blayney Showground  Blayney Showground	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.  **Includes provision of one annual event so long as collectively this does not exceed the permitted number of days allowed under the user agreement. Other costs associated with provision of an annual event remain subject to additional costs if applicable in accordance with the scheduled fees below.  - Annual Hire Fee: Junior groups (includes Gator & Rake Fee) (to 30 June)**  - Annual Hire Fee: Senior Groups (includes Gator & Rake Fee) (to 30 June)**  - Blayney Harness Racing Trainers  - Individual/Group Horse Riders (per hour minimum 2 hours) for up to 5 Horse Riders  PLUS Security Deposit at GM discretion	PC PC	\$ \$ \$	1,969.00 314.00	± ±
Blayney Showground  Blayney Showground  Blayney Showground  Blayney Showground  Blayney Showground	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.  **Includes provision of one annual event so long as collectively this does not exceed the permitted number of days allowed under the user agreement. Other costs associated with provision of an annual event remain subject to additional costs if applicable in accordance with the scheduled fees below.  - Annual Hire Fee: Junior groups (includes Gator & Rake Fee) (to 30 June)**  - Annual Hire Fee: Senior Groups (includes Gator & Rake Fee) (to 30 June)**  - Blayney Harness Racing Trainers  - Individual/Group Horse Riders (per hour minimum 2 hours) for up to 5 Horse Riders  PLUS Security Deposit at GM discretion (keys, cleaning, utilities or Damages)*	PC PC PC FC	\$ \$ \$ \$	1,969.00 314.00 116.00 Contract Price	± ±
Blayney Showground  Blayney Showground  Blayney Showground  Blayney Showground  Blayney Showground	also available for the tank to refill at the water recycle plant.  Blayney Showground Seasonal Hire (includes Pavilion)  *Security Deposit is refundable as per Conditions of Hire.  **Includes provision of one annual event so long as collectively this does not exceed the permitted number of days allowed under the user agreement. Other costs associated with provision of an annual event remain subject to additional costs if applicable in accordance with the scheduled fees below.  - Annual Hire Fee: Junior groups (includes Gator & Rake Fee) (to 30 June)**  - Annual Hire Fee: Senior Groups (includes Gator & Rake Fee) (to 30 June)**  - Blayney Harness Racing Trainers  - Individual/Group Horse Riders (per hour minimum 2 hours) for up to 5 Horse Riders  PLUS Security Deposit at GM discretion	PC PC PC	\$ \$ \$	1,969.00 314.00 116.00	± ±

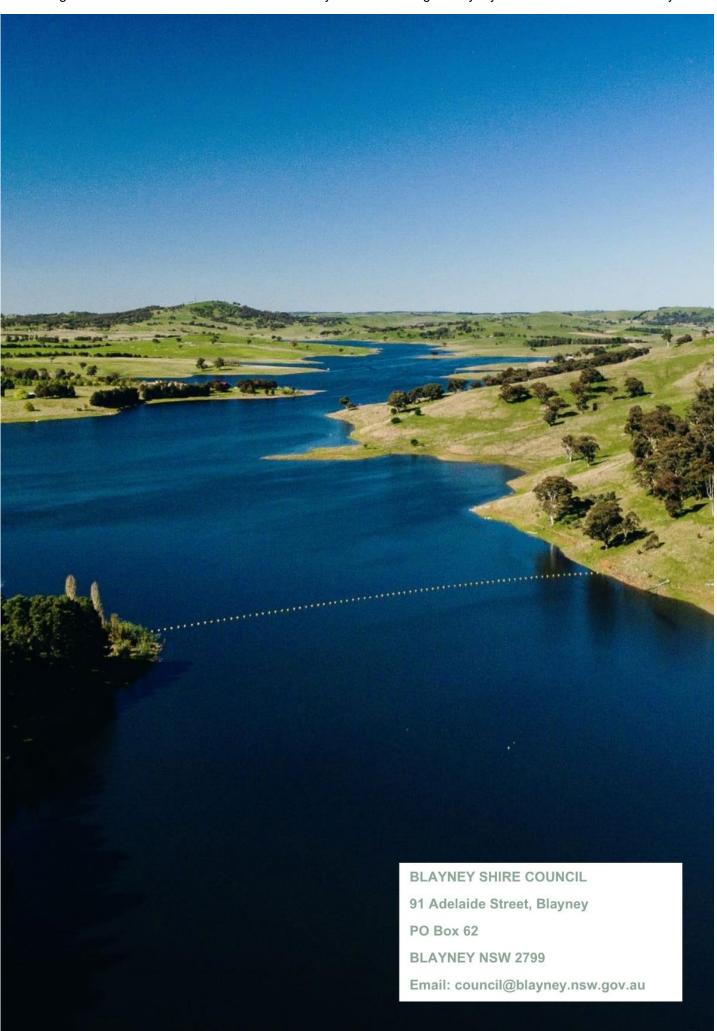
 $<sup>{}^{\</sup>star\star}\text{Please Note: Statutory fee as advised by responsible authority are subject to change without notice}$ 

Function/ Activity	Fee Name	Pricing Principle	Total Fee 2024/25	GST Incl
Blayney Showground	Casual Hire (per day of part thereof)		<b>,</b>	
Blayney Showground	Central West Equestrian and Livestock Centre			
Blayney Showground	- Livestock/Equestrian Sales and Shows	PC	\$ 2,634.00	±
Blayney Showground	- Individual Accredited Coaching Clinics	PC	\$ 301.00	±
Blayney Showground	- Individual/Group Horse Riders (Outdoor Arena's only)	PC	Contract Price	±
Blayney Showground	- Surface Preparation (Watering and Raking Only)	PC	\$ 602.00	±
Blayney Showground	- Surface (Fill, Refill, Spreading and Removal)	PC	Contract Price	±
Blayney Showground	- Hire of Gator (per hour)	PC	\$ 161.00	±
Blayney Showground	- Hire of Rake (per hour)	PC PC	\$ 36.00 \$ 47.00	±
Blayney Showground Blayney Showground	- Lights (per hour) - Pavilion Hire	PC	\$ 47.00 \$ 486.00	±
biayriey Silowground	PLUS Security Deposit at GM discretion	FC FC	\$ 480.00	
Blayney Showground	(keys, cleaning, utilities or Damages)*	FC	Contract Price	
Blayney Showground	Special Events	D.C.	ć 2.40F.00	
Blayney Showground	- Blayney A & P Association Show	PC	\$ 2,185.00	±
Blayney Showground	- Blayney Harness Racing	PC	\$ 993.00	±
Blayney Showground	- Special Events hosted by Seasonal Hire User Groups (Regional)	PC	\$ 2,185.00	±
Blayney Showground	PLUS Security Deposit at GM discretion	FC	Contract Price	±
Diament Channel	(keys, cleaning, utilities or Damages)*	D.C.	Countries of Duline	
Blayney Showground	- Other Events (National, State and Regional)	PC	Contract Price	±
All Ovals and Facilities	All Ovals and Facilities	PC		
All Ovals and Facilities	- Other Event (at GM Discretion)	PC	Contract Price	±
Mining, Manufacturing & Construction	Outstanding Notice s.735A Certificate			
Mining, Manufacturing & Construction	- Outstanding Notices Certificate	S**	\$ 120.00	
Transport & Communication	Contributions to Works – Council Programmed Works			
Transport & Communication	- Kerb & Guttering (per lineal metre)	R	50% of cost	
Transport & Communication	- Foot paving (per square metre)	R	50% of cost	
Transport &	Recovery of Costs from adjacent owners in accordance with s.217 of the Roads Act,			
Communication	1993.			
Transport & Communication	Road Opening Permit			
Transport & Communication	- Minor works (Standard Design & TGS)	PC	\$ 87.00	
Transport &	- When Council is PCA and applied for in conjunction other approval (plus 1	PC	\$ 87.00	
Communication Transport &	inspection)  - When applied for when Council is not PCA or not in conjunction with other	PC	\$ 175.00	
Communication Transport &	approval (plus 1 inspection)			
Communication Transport &	- Non-standard works (Design and TGS by others) plus 1 inspection	PC	\$ 168.00	
Communication	- Per Inspection / Re Inspection	PC	\$ 140.00	±
Transport & Communication	- Assessment of filming event request (minor)	FC	\$ 458.00	±
Transport & Communication	- Assessment of filming event request (major (more than 1 day))	FC	\$ 2,288.00	±
Transport & Communication	Restoration Charge - Minimum Charge 5m <sup>2</sup>			
Transport & Communication	- Concrete Road Pavements (per m²)	FC	\$ 501.00	
Transport & Communication	- Concrete Footpaths (per m²)	FC	\$ 201.00	
Transport &	- Residential Driveways (per m²)	FC	\$ 271.00	
Communication Transport &	- Bitumen surface on all bases (per m²)	FC	\$ 222.00	
Communication Transport &	- Gravel Roads / Footpaths (per m²)	FC	\$ 142.00	
Communication Transport &	- Kerb & Gutter (per m)	FC	\$ 222.00	
Communication Transport &				
Communication Transport &	- Turfed Footpaths (per m²)	FC	\$ 135.00	
Communication Economic Affairs	- Block paved Footpaths (per m²)  Visitor Information Centre Café (Per Lease Agreement)	FC FC	\$ 328.00 Market Rental	
Economic Arrairs	Visitor Information Centre Café (Per Lease Agreement)	rt.	ivial ket Kental	±

Function/ Activity	Fee Name	Pricing Principle	Total Fee 2024/25	GST Incl
	Private Works		<b>,</b>	
Economic Affairs	- Direct Costs including labour on-costs + 30% surcharge	FC	Full Cost + 30%	±
Economic Affairs	Gravel Sales			
Economic Affairs	- Uncrushed material (All Quarries)			
Economic Affairs	- Ex Pit (per tonne)	FC	\$ 15.00	±
Economic Affairs	- 0-9km (per tonne)	FC	\$ 24.00	±
Economic Affairs	- 10-19km (per tonne)	FC	\$ 30.00	±
Economic Affairs	- 20-29km (per tonne)	FC	\$ 35.00	±
	Crushed material inc. Rubble (Whites and Cadia)	10	33.00	<del>  -</del>
Economic Affairs	- Ex Pit (per tonne)	FC	\$ 27.00	±
Economic Affairs	- 0-9km (per tonne)	FC	\$ 35.00	±
Economic Affairs		FC	\$ 40.00	±
Economic Affairs	- 10-19km (per tonne)	FC	\$ 46.00	
	- 20-29km (per tonne)	FC	\$ 46.00	±
	Wet Plant Hire Rates for Private Works (per hour during normal hours)		<b>.</b> 200.00	
Economic Affairs	- Water Cart	FC	\$ 206.00	±
Economic Affairs	- Grader Cat 12 Series	FC	\$ 274.00	±
Economic Affairs	- Loader	FC	\$ 215.00	±
Economic Affairs	- Backhoe	FC	\$ 236.00	±
Economic Affairs	- Roller Dynapac	FC	\$ 218.00	±
Economic Affairs	- Roller Multi Tyred	FC	\$ 264.00	±
Economic Affairs	- 2.7 Tonne Excavator + trailer	FC	\$ 139.00	±
Economic Affairs	- 5 Tonne Excavator hire	FC	\$ 145.00	±
Economic Affairs	- Wing Mower (+tractor)	FC	\$ 192.00	±
Economic Affairs	- Flail (+tractor)	FC	\$ 163.00	±
Economic Affairs	- Slasher (+tractor)	FC	\$ 193.00	±
				_
Economic Affairs	- Tractor only	FC	•	±
Economic Affairs	- Front Deck Mower	FC	\$ 141.00	±
Economic Affairs	- Street Sweeper	FC	\$ 170.00	±
Economic Affairs	- Sewer Jetta (2 x Works Operators)	FC	\$ 363.00	±
Economic Affairs	- Pipe CTV Crawler (2x Works Operators)	FC	\$ 365.00	±
Economic Affairs	Truck Hire Rates			
Economic Affairs	- 12 Tonne Tipper	FC	\$ 220.00	±
Economic Affairs	- Truck + Dog Trailer (30tonne)	FC	\$ 263.00	±
	2013 Contributions Plan (repealed 13 January 2023. Only applies to developments where DA's were lodged prior to this date and contributions were imposed in the subsequent development consent)			
Developer Contributions	Section 7.11 Contributions			
Developer Contributions	- Residential accommodation development resulting in additional	СР	\$ 7,721.00	
Dovolonor Contributions	dwelling or lot (per new dwelling or allotment)			
	Heavy haulage developments			
Developer Contributions	- Regional Sealed Road (per ESA per km)	СР	\$ 0.25	
Developer Contributions	- Local Sealed Road (per ESA per km)	СР	\$ 0.56	
Developer Contributions	- Local Gravel Road (per ESA per km)	СР	\$ 0.28	
Developer Contributions	Section 7.12 Levies			
	- Development that is not type A or B and where the proposed cost of			
Developer Contributions	carrying out the development is more than \$100,000 and up to	СР	0.5% of that cost	
Developer continuations	and including \$200,000		0.570 01 11141 0051	
	- Development that is not type A or B and where the proposed cost of			
Developer Contributions		СР	1% of that cost	
	carrying out the development is more than \$200,000  2022 Contributions Plan (commenced 13 January 2023)			
	Note - 7.11 and Heavy Haulage Contributions are subject to change following			
	publication of the June Quarter CPI figures			
Developer Contributions	Section 7.11 Contributions			
	- Residential accommodation development resulting in additional			
	Nesidential accommodation development resulting in additional	1 00	4 0.577.00	
Developer Contributions	dwelling or lot (per new dwelling or allotment)	CP	\$ 9,677.00	

Function/ Activity	Fee Name	Pricing Principle	Total Fee 2024/25	GST Incl
Developer Contributions	Heavy haulage developments			
Developer Contributions	- Regional Sealed Road (per ESA per km)	СР	\$ 0.54	
Developer Contributions	- Local Sealed Road (per ESA per km)	СР	\$ 0.69	
Developer Contributions	- Local Gravel Road (per ESA per km)	СР	\$ 0.54	
Developer Contributions	Section 7.12 Levies			
Developer Contributions	- Development that is not type A or B and where the proposed cost of carrying out the development is more than \$100,000 and up to and including \$200,000	СР	0.5% of that cost	
Developer Contributions	<ul> <li>Development that is not type A or B and where the proposed cost of carrying out the development is more than \$200,000</li> </ul>	СР	1% of that cost	
Developer Contributions	LGA Sect. 64 - Water Management Act 2000 - s305 - Contributions for water supply Infrastructure			
Developer Contributions	<ul> <li>Developer Charges for Millthorpe Sewerage Scheme (per new dwelling or lot)</li> </ul>	СР	\$ 8,840.00	
Developer Contributions	- Developer Charges for Blayney Sewerage Scheme (per new dwelling or lot)	СР	\$ 5,303.00	
Developer Contributions	Notes to Developer Contributions  1. The development and implementation of a new Contribution Plan for Blayney Shire, under the provision of s.7.11 and s.7.12 of the Environmental Planning and Assessment Act 1979 was undertaken by Council in 2022.  - The Blayney Local Infrastructure Contribution Plan 2012 was adopted by Council on 12 September 2013.  - The Blayney Shire Local Infrastructure Contribution Plan 2022 was adopted by Council on 19 December 2022.			

This is Page No. 179 of the Attachments of the Ordinary Council Meeting of Blayney Shire Council held on 21 May 2024



This is Page No. 181 of the Attachments of the Ordinary Council Meeting of Blayney Shire Council held on 21 May 2024





Published by Blayney Shire Council

2024/25 – 2033/34 Long Term Financial Plan

Prepared XXX Adopted XXX More information: 91 Adelaide St PO Box 62 BLAYNEY NSW 2799 Phone 02 6368 2104

http://www.blayney.nsw.gov.au

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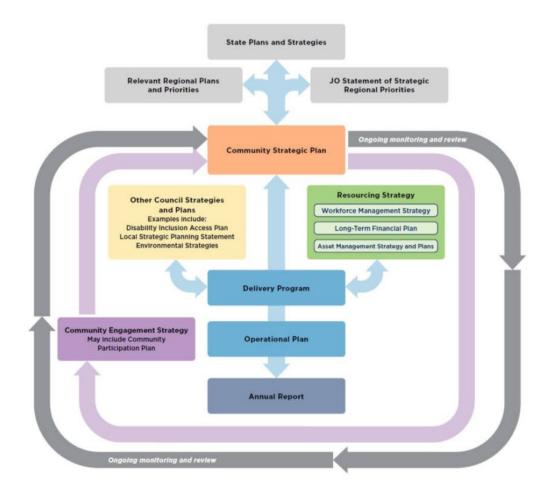
## 1. INTRODUCTION

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## 1.1 Objectives

The Long Term Financial Plan (LTFP) forms part of Council's Resourcing Strategy, together with the Asset Management Plan and Workforce Management Plan.

Council's LTFP provides a framework to assess its revenue building capacity to meet the activities and level of services outlined in its Community Strategic Plan (CSP).



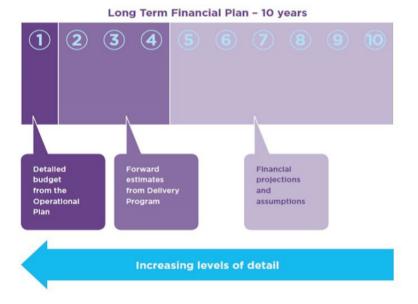
Blayney Shire Council's LTFP seeks to:

- establish greater transparency and accountability of Council to the community;
- provide an opportunity for early identification of financial issues and any likely impacts in the longer term;
- provide a mechanism to:
  - solve financial problems as a whole
  - see how various plans fit together
  - understand the impact of some decisions on other plans or strategies;
- provide a means of measuring Council's success in implementing strategies;
- compare the community wants to financial reality; and,
- confirm that Council can remain financially sustainable in the longer term.

#### 1.2 Timeframe

Council must prepare a LTFP for a minimum of 10 years. It must be updated annually as part of the Operational Plan preparation with adoption and detailed review every 4 years, as part of the Delivery Plan preparation and adoption and review of the CSP.

The Blayney Shire Council LTFP covers a time period spanning ten years from 2024/25 to 2033/34.



#### 2. PLANNING ASSUMPTIONS

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A LTFP is dependent on a number of planning assumptions. In preparing the LTFP Council considered a range of matters and made appropriate assumptions. These assumptions were used to model and formulate the plan, test a range of scenarios and ultimately form the basis of the agreed plan.

Key assumptions/variables reviewed as part of the setup of the LTFP are:

## Financial Assumptions as per below table:

Assumption/Variable	Calculation Basis	Year
Consumer Price Index (CPI)		3.50% Year 1 2.80% Year 2 2.50% Year 3-10
Rate Peg (Ordinary Rates)	Independent Pricing and Regulatory Tribunal (IPART) determination / recommendation	Base Case 5.70% Year 1 2.50% Years 2-10 Special Rate Variation 10.00% Years 1- 3 2.50% Years 4-10
Sewer Annual Charges Income	The SBP is being undertaken in 2024/25, therefore CPI plus marginal increase assumed throughout the life of the plan.	4.00% Year 1 3.50% Year 2-10
Waste Annual Charges Income	Based on reasonable cost estimate – cost of increase has been tied to increased cost of contractor charges (CPI)	4.00% Year 1 3.50% Year 2-10
Fees and Charges Income	User pay fees CPI + 0.5%	4.00% Year 1 3.50% Year 2-10
Interest Rate Income	Current average annual rate of return is 5.15% however interest rates have been conservatively forecast as the rates are subject to market volatility.	4.00%
Salaries and Employee On-costs	Award increase + 0.5% progressional based increase  Superannuation guarantee charges will increase by 0.50% per year until it reaches 12% in 2026. Increase in addition to % above.	4.50% Yr 1 4.00% Yr 2 3.50% Yrs 3-4 3.00% Yrs 5-10 0.50% Yr 1 0.50% Yr 2
Materials and Contracts		4.50% Yr 1 3.50% Yrs 2-10
Other Expenditure		3.50% Yr 1 2.50% Yrs 2-10
Interest Rate Expense	TCorp forecast – proposed loans (31Mar) Other Institutions – proposed loans  Rates are indicative – no proposed borrowings have been modelled	5.97% 6.97%
Depreciation	Existing Depreciation does not increase until revaluation of the asset class every 5 years (excludes plant & equipment and sewer)  Depreciation for new capital projects that have been identified will be in addition to annual increase.	2%

- Service Levels: Refer to Blayney Shire Council Community Strategic Plan (CSP).
- Population Growth: NSW Governments' Planning and Environment Department has the Blayney Shire population to increase by over 8% up to the year 2031.To forecast this impact is negligible as any increase in revenue maybe offset against any increase in costs servicing a greater population base. As a result, the LTFP has been prepared on the assumption of a constant population base.
- Economic Growth: Due to uncertainties in economic growth rates in regional NSW, the LTFP has been prepared on the assumption of a constant economic growth rate.

## 3. FINANCIAL SUSTAINABILITY

Over the last couple of years Council has sought to address its deteriorating financial sustainability. In June 2022, Council engaged an independent strategic financial review of Council's financial position and sustainability which identified 45 recommendations.

From this Council was able to action 25 of the recommendations during preparation of the 2023/24 Delivery Plan / Operational Plan however this was not enough to address the ongoing forecast financial position.

One of the remaining recommendations was to consider a special rate variation and in June 2023 Council resolved to commence the process of applying to IPART for a proposed special rate variation. The Council engaged Morrison Low to undertake a further independent financial assessment and to assist with determination of need for a special variation (SV) to rate income. From this assessment it was recommended that the Council consider a SV.

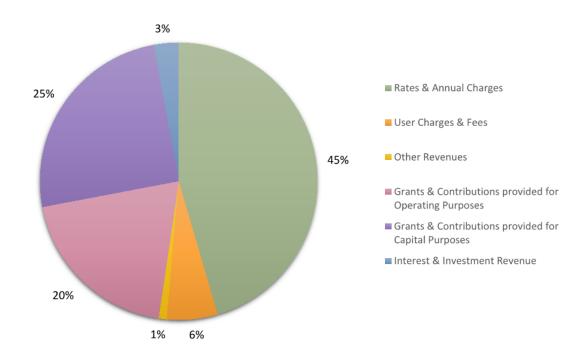
Council resolved on 9 November 2023 to commence community consultation for a proposed special variation of 10% for 3 years with a cumulative permanent increase of 33.1%. Following conclusion of the community consultation process Council resolved on 23 January 2024 to make application to IPART. A decision is still pending from IPART and therefore a scenario inclusive of the SV has been modelled in the LTFP.

The proposed SV seeks to not only address Council's ongoing deficits but also ensure that Council has sufficient funds to meet its maintenance and renewal requirements to address the infrastructure backlog as detailed in Council's Special Schedule 7.

## 4. REVENUE FORECASTS

The major sources of revenue for Council are:

- Rates and Annual Charges
- User Charges and Fees
- Grants & Contributions
- Investment Revenue
- Borrowings
- Other Revenues



## 4.1 Rates and Annual Charges

The major component of Council's income is generated via the levying of rates and annual charges, which accounts for 50% of total income.

Blayney Shire Council is proactive and determined to produce a fair balance between rates levied on the shire population and the level of services that can be provided. The amount that is required to be raised from rating is determined after considering Council's proposed capital works program whilst ensuring the long-term financial viability of the funds.

Council is limited on the percentage that it can increase its rating income known as the Rate Peg. Determined annually by IPART, the Rate Peg applies to both Ordinary & Special Rates.

Financial Year	Rate Peg
2019/20	2.70%
2020/21	2.60%
2021/22	2.00%
2022/23	2.50%
2023/24	3.70%
5 Year Average	2.70%
2024/25 Base Case	5.70%
2024/25 Special Rate Variation (Subject to Approval)	10.00%

For the 2024/25 financial year, IPART has determined the rate peg using the new rate peg methodology. The core rate peg for the 2024-25 financial year ranges from 4.50% and 5.50% and takes into account the Base Cost Change (BCC) by council group and an Emergency Services Levy (ESL) factor to reflect annual changes in each council's ESL contributions. The core rate peg for 2024/25 for Blayney was 4.5%.

In addition, a population factor based on each council's population growth is applied which ranges from 0.00% - 4.30%. Council received a 1.20% population index and therefore the general rate peg for 2024/25 is fixed at 5.70%.

Subject to approval by IPART Council has applied for an additional special rate variation up to 10.00% for the next 3 years inclusive of the rate peg of 5.70%. Two scenarios have been modeled throughout this plan known as the:

- Base Case
- Special Rate Variation

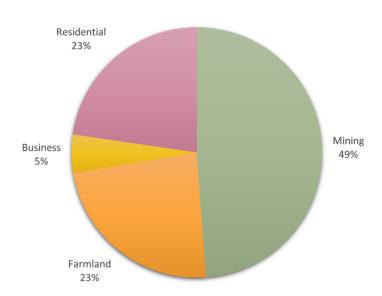
S.492 of the Local Government Act 1993 provides two types of rates: Ordinary rates and Special rates

#### 4.1.1 Ordinary Rates

By virtue of s.494 of the Act, Council is required to make and levy an ordinary rate for each year on all ratable land in its area. This is a mandatory requirement. Land is rated based upon the use of that land or the zoned use of that land. There are four main rating categories, within which Council can create additional sub-categories. The four categories provided by s.493 of the Act are:

- Farmland
- Residential
- Business
- Mining





All ratable land is classed within one of the four categories unless it is deemed non-ratable, such as a church or school or similar institution.

## 4.1.2 Special Rates

Council has discretion to levy special rates. Special rates must be made pursuant to s.495 of the Local Government Act 1993 but may be levied under either s.495 or the provisions of Division 2 of Part 5 of Chapter 15 of the Act. In the former instance, the special rates may be levied for works or services provided or proposed to be provided by Council (e.g. town improvement works benefiting a specific locality, tourism promotion benefiting a particular ratepayer sector) or for other specific purposes. It is important to note that these rates will usually apply to specific rating categories or specific rating areas. Special rates are also capable of application across all ratepayers. For example, all ratepayers in a Council area could be made subject to a special rate, intended to finance a project that will benefit the whole of the Council area. Special rates can also be raised to fund sewer, water supply and waste management projects.

## 4.1.3 Rate Pegging

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Rate pegging is a term that is commonly associated with s.506 and s.509 of the Local Government Act 1993. This term refers to the practice of limiting the amount of revenue a Council can raise from ordinary and special rates by setting a limit on the increase of these rates from previous years. It is important to note that this limit (in the form of a percentage cap) does not apply to an individual's rate levied but rather the total rate yield raised from ordinary and special rates. IPART advises Council of the allowable rate pegging limit in November / December each year.

## 4.1.4 Special Rate Variation

At the 23 January 2024 Council meeting, the Council resolved to make an application to IPART for a permanent Special Rate Variation of 10% for 3 years which represents a total cumulative increase of 33.1%. The application is still pending and therefore the Special Variation has been modelled as one of the scenarios in the LTFP.

Blayney Shire Council's LTFP Scenario models a Special Variation of 10% for the next 3 years (2024/25 – 2026/27) inclusive of the rate peg and equates to the following:

	2024/25	2025/26	2026/27
	\$000	\$000	\$000
Special Rate Variation	999	1,100	1,210

## 4.2 User Charges & Fees

In accordance with s.496, s.501 and s.502 of the Local Government Act 1993, Council is able to charge for the provision of sewerage and domestic waste services.

#### 4.2.1 Sewerage Charges

The NSW Best-Practice Management of Water Supply and Sewerage Framework requires Council to prepare and implement a sound 20 to 30 year strategic business plan and financial plan in accordance with the NSW Water and Sewerage Strategic Business Planning Guidelines

On 9 February 2015, Council adopted the Strategic Business Plan for Sewerage Services (SBP). The Sewer Strategic Plan demonstrates best practice management, which encourages the effective and efficient delivery of sewerage services.

It is recommended as best practice to review the SBP every five years to provide guidance for the future management of the Council's sewerage business. Council has engaged the Department of Public Works to review and update the SBP and it is anticipated that Council will adopt a new SBP in the coming financial year.

Council has set charges to provide sufficient funds to operate and maintain sewerage services, to repay existing loans and to generate additional reserves to provide capital works and upgrades in the future.

## For Residential Properties

A uniform sewerage charge will be applied to all residential customers in accordance with the Department of Environment, Climate Change and Water Best Practice sewer pricing guidelines.

## For Non-Residential Properties

A two-part tariff, being a connection charge and a usage charge will be applied. Non-residential properties include multiple occupancies, such as non-strata flats and units, and those properties, which are categorised as "business" for rating purposes.

The connection charge is determined by multiplying the access charge applicable to the water service connection size, by the sewerage discharge factor (SDF).

The usage charge is determined by multiplying the number of kilolitres of water consumed, by the SDF, and then by \$1.15.

Council will issue sewer usage charges every three months in arrears, which will be included on the rates instalment notice.

The SDF is a customer's estimated volume discharged into the sewerage system to the customers total water consumption. For non-residential properties, the SDF varies based on the usage requirements of a customer's enterprise. For the majority of customers, a SDF is applied within one of the five levels outlined in Council's revenue policy.

## **Future Sewerage Infrastructure Subsidy Charge**

Council has adopted a Sewerage Development Servicing Plan which informs Council of the Developer Charges to be applied to new development. The Developer Charges are levied under s.64 of the Local Government Act and contribute to funding future expansion of the sewerage infrastructure as a result of the new development.

The Development Servicing Plan is prepared in accordance with the 2016 Developer Charges Guidelines for Water Supply, Sewerage and Stormwater issued by the Minister for Lands and Water, pursuant to s.306(3) of the Water Management Act.

Council has elected to levy Developer Charges lower than the calculated Developer Charges for the 2 service areas, Blayney and Millthorpe. The Developer Charges have been set in consideration of financial, social and environmental factors to determine a Developer Charge which is balanced, fair and meets Council's objectives. The cross-subsidy, resulting from capping of Developer Charges, must be disclosed in Council's DSP, annual Operational Plan and Annual Report.

#### 4.2.2 Waste Management Charges

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The Local Government Act 1993 requires that Domestic Waste Management Charges must reflect the actual cost of providing those services. The service is provided to residents of Blayney, Millthorpe, Carcoar, Lyndhurst, Neville, Newbridge, Hobbys Yards, Barry, Forest Reefs and specific rural areas. The service includes a weekly garbage collection service and a fortnightly recycling collection service.

The Domestic Waste Strategy is supported by a ten-year financial strategy, as part of the LTFP, which determines the annual charge. The annual charge must reflect the reasonable cost of providing the service. The Council has in place a 10 year waste collection contract due for expiry in 2027/28. A new tender will be sought for commencement in the 2028/29 financial year that may impact on the LTFP. Any potential impact as a result of the above will be reflected in the future domestic waste user charges.

A Waste Management Levy is applied to all properties in the Blayney Shire to create an equitable contribution by all residents towards the operation of the Blayney Waste Facility, in particular management and processing of recycling and green waste, which will incur a significant increase in costs. Disposal of recycling and green waste is free to all residents

## 4.2.3 Statutory Charges

Council has no discretion to determine the amount of a fee for service when the amount is fixed by regulation or by another authority. Examples of statutory fees include development assessment fees and planning certificates.

The majority of statutory charges do not increase annually in line with CPI, however for the purposes of financial modelling these fees are assumed to increase in line with CPI over the long term.

#### 4.2.4 Other Fees

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User fees and charges include office fees (photocopying, binding etc.), fees for use of Council facilities and other statutory and regulatory fees.

No significant new user charge or fee opportunities have been identified as part of the development of the CSP.

#### 4.3 Grants & Contributions

In reviewing operational grants and contributions, it is considered prudent not to forecast an increase, other than for CPI, over the period of the plan. It is unlikely that there will be any increase in grants, or provision of new grants, for current services. Any reduction or discontinuance of grants will be offset by a corresponding reduction in expenditure.

Council receives a general purpose Financial Assistance Grant from the Commonwealth Government. Since 2016/17 a significant portion of this funding has been received in advance, with 100% of the Financial Assistance Grant for 2023/24 paid in 2022/23. It is not known when the advanced payments will cease therefore Council has forecast receipt of 100% of the Financial Assistance Grant annually over the term of this plan.

Any advanced payment of the financial assistance grant received is restricted as an internal allocation until the year in which it relates.

The Office of Local Government measures Council on their reliance on external funding through the Own Source Operating Revenue. The benchmark requires Council to be able to generate greater than 60% of total revenue without the reliance of external funding.

Capital grants and contributions fluctuate from year to year dependent on scheduled capital works programs and available funding programs. Dependent on the funding agreements Council may be required to match funding with monetary or in-kind contributions with a strong focus on upgrade or renewal of existing assets over new assets.

Major grant funding - accepted

major grant tarraing accopted				
Project	Funding \$	Project Total \$	Year	
Resources for Regions Round 9				
Hobbys Yards Road	2,000,000	2,000,000	24/25	
Richards Lane	2,150,000	2,200,000	24/25	
Browns Creek Road	600,000	600,000	24/25	
Forest Road Heavy Patching	309,927	309,927	24/25	
Heavy Patching Program	537,301	800,000	24/25	
<b>Stronger Country Communities Roun</b>	d 5			
Heritage Pavement for Millthorpe Village	280,644	280,644	24/25	
Flood Recovery Program				
Newbridge Road Culvert	233,543	233,543	24/25	
Regional and Local Roads Repair Program				
Tallwood Road Pavement Renewal	761,197	761,197	25/26	
Garland Road Heavy Patching	761,197	761,197	25/26	

Major grant funding - pending

Project	Funding \$	Project Total \$	Year
Fixing Country Bridges			
Coombing St Crossing	1,000,000	1,000,000	24/25

The following projects forecast are currently unfunded and subject to receipt of successful grant funding.

Project	Funding \$	Project Total \$	Year
Renewable Energy Projects			
<ul> <li>Community Centre</li> </ul>	20,000	20,000	25/26
<ul> <li>Blayney Showground</li> </ul>	30,000	30,000	26/27
Blayney Library	30,000	30,000	27/28
Napier Oval Kiosk Upgrade	150,000	150,000	26/27

Blake St/George Street Footpath			
AMP AD1	325,400	365,400	25/26
AMP AD11	81,417	91,417	26/27
Park St – Richards Lane Footpath			
AMP AD8	117,393	117,393	27/28
Newbridge Road	2,000,000	2,000,000	27/28
Spring Hill Road	1,500,000	1,500,000	27/28
	1,500,000	1,500,000	28/29
Regional Roads Upgrade	450,000	900,000	26/27
			onwards
Sewerage Treatment Plan – Capacity Upgrade	6,242,250	8,917,500	27/28

The s.7.11 Developer Contribution Plan aims to generate contributions that will support the maintenance of levels of service for new community infrastructure to the present standard of facilities per head of existing population.

The Blayney Shire Local Infrastructure Contributions Plan 2022 was adopted on 19 December 2022.

https://www.blayney.nsw.gov.au/ArticleDocuments/929/Blayney%20Shire%20Loca I%20Infrastructure%20Contributions%20Plan%202022.pdf.aspx

## 4.4 Investments Revenue

Council's investment strategy is to undertake investment of surplus funds, maximising earnings from authorised investments, whilst ensuring the security of Council funds.

Council's investment policy is conservative and limits investments to those covered, in part, by the Government Guarantee. Council's investment portfolio consists of predominately term deposits with major banks and institutions. Council's policy also limits the amount invested per institution ensuring a diversified investment mix and spreading of associated risks.

Forecast returns on Council's investment portfolio are based on the forecast 90 Day Bank Bill Swap Rate plus a small margin of 0.5% to reflect strategic investments in longer-term investment products where appropriate.

Council also aims to ensure there is sufficient liquidity to meet all reasonably anticipated cash flow requirements, as and when they fall due, without incurring significant costs due to the unanticipated sale of an investment.

## 4.5 Borrowings

I

Councils can finance some of their capital expenditure through use of borrowings. Typically, these are for expenditures on major infrastructure projects. Borrowing allows Council to spread the cost of these projects over a number of years in order to facilitate inter-generational equity particularly for those long life assets.

Borrowings can also be used to smooth out long-term expenditure peaks and troughs. In financial modelling scenarios, the strategy to address identified funding gaps includes the raising of loans to fund, or part fund, some of the capital projects included in the capital expenditure program.

Council continues to maintain a relatively low debt service cover ratio. However, the impact on this ratio and the ability to service proposed borrowings in the future should be assessed when borrowings are being considered to fill funding gaps.

There are currently no proposed borrowings modelled throughout this plan.

#### 4.6 Other Revenue

The majority of other revenues are generated by rental income on Council properties and various other sources.

Rentals will vary according to supply and demand, however forecast fluctuations in supply and demand over ten-year period, if available, are not considered reliable. Therefore, assuming rents will increase in line with CPI over the long term is considered a reasonable approach.

Given that 'other revenues' represent less than 1% of total revenues the potential margin of error of this assumption, and resultant impact on financial position, is considered immaterial.

#### 4.7 Cash Restrictions

I

An alternative to borrowing for expenditure peaks and troughs is to build up cash reserves in years when expenditure is lower, for use in years when higher expenditure will occur. The problem with cash reserves is that they can often be diverted to uses other than those originally intended, leaving the council short of funds for its other planned expenditures. Cash reserves need to be carefully managed to achieve optimum investment incomes and to be available when needed for planned expenditures.

## 5. EXPENDITURE FORECASTS

## 4.1 Salaries, Wages and Employee On-costs

Council's long-term forecast relating to staffing is contained in detail within the Workforce Management Plan. The Workforce Management Plan also identifies the human resources Blayney Shire Council requires to continue its strategic direction and deliver services in an efficient and effective manner.

Over the last few years, Council has completed an unprecedented number of major infrastructure works programs that have required additional resources which have been filled via a mix of existing and casual staff.

In 2021/22 Council undertook an Organisational Review to identify and address the gaps in resources for not only delivery of significant grant funded projects but also to address the increased levels of service to new and improved facilities. Whilst the longevity of these significant grant funded projects is unknown, it is not anticipated that the demand for these additional resources will reduce and therefore have been modelled throughout the entire plan.

For the purpose of projecting future salary, wage and ELE costs to Council a percentage increase equivalent to the anticipated award increase plus a allowance for progressional based increases (see Planning Assumptions).

The superannuation guarantee charge will incrementally increase from to 12% by 2025/26 which has been allowed for in addition to the annual increase.

Employee on-costs are assigned to labour hours to recover fixed employment costs such as workers compensation, employee leave entitlements, superannuation premiums, supervision and provision of tools and equipment. Further, the attribution of other organisation support costs, such as human resources or IT support, may be distributed based on number of staff or labour hours.

Other employee on-costs e.g. training, protective clothing and travel costs are separately allocated against functions.

Further details about Council's staff costs are included in the Workforce Management Plan.

## 4.2 Loans / Debt Service Costs

In financial modelling scenarios, the strategy to address identified funding gaps includes the raising of loans to fund, or part fund, some of the capital projects included in the capital works program.

Council's ability to service future debt is measured via the debt service cover ratio. Council has historically maintained a low level of borrowings which makes exceeding the industry benchmark of >2 achievable.

Where possible the term of the loan will be matched against the future economic benefit of the asset. This means that the asset/borrowing will be paid for by residents who will consume the services provided by the asset over its useful life.

With external factors impacting on inflation and a steep increase in the RBA cash rate for the first time in over 10 years the cost of borrowings is no longer as attractive with indicative rates for a 20 year loan now in excess of 6.95%.

Subsequently no new borrowings have been forecast throughout the life of this plan.

## 4.3 Materials, Contracts and Other Operating Costs

Expenditure on materials, contracts and other operating cost has been generally based on CPI. The exceptions to this are expenditures that are either:

- i) not recurrent every year;
- ii) have been identified as increasing by an amount different to CPI; or
- iii) a result of increased services or service levels.

## Examples of these expenditures include:

	\$	Year
Sale of Land for Unpaid Rates	53,000	2028/29
Sale of Land for Unpaid Rates	63,000	2033/34
Council Elections 2025/26	89,000	2024/25 - 2025/26
Council Elections 2029/30	94,000	2028/29 - 2029/30
Council Elections 2033/34	104,000	2032/33 - 2033/34
Infrastructure Contributions Plan	36,900	2028/29
BCO Strategy Review	100,000	2028/29
Blayney Shire Settlement Strategy	150,000	2029/30
Active Movement Strategy Review	40,000	2028/29

## 4.4 Asset Management

I

Infrastructure (assets) expenditure will progressively be mapped against maintenance and renewal programs recommended by respective asset management plans. In accordance with Council's asset management review, asset maintenance has been increased by CPI with a strong focus on asset renewals as opposed to construction of new assets.

Subject to available funding and resources, assets should be maintained and renewed in accordance with the respective asset management plans and agreed condition intervention levels.

Infrastructure asset classes are subject to revaluation no less than every 5 years or following a material increase in fair value of an asset class. Although no longer mandated through the Code of Accounting Practice, revaluations are generally undertaken in the following cycle.

Asset Class	Year
Transportation	2025/26
Open Space, Other Recreational Assets & Community Land	2026/27
Sewerage Infrastructure	2027/28
Buildings & Operational Land	2028/29

The revaluation process is undertaken by a mix of Council staff and specialised consultants, dependent on the complexity of the assets contained within each asset class.

The following details the proposed cost of consultants to be engaged:

	\$	Year
Road Condition Valuation	51,309	2024/25
Road Condition Valuation	48,000	2027/25
Road Condition Valuation	58,052	2029/30
Road Condition Valuation	64,363	2032/33
Building Valuation	14,941	2022/23
Building Valuation	16,905	2027/28
Building Valuation	20,078	2032/33
Sewer Complex Assets	10,881	2026/27
Sewer Complex Assets	12,923	2031/32



#### 5 SENSITIVITY ANALYSIS AND FINANCIAL MODELLING

The LTFP is based on a number of underlying assumptions. Sensitivity analysis identifies the impact on Council's financial position of changes in these assumptions and highlights the factors most likely to affect the outcomes of the plan.

Sensitivity analysis looks at "what if" scenarios. For example, what happens to Council's financial position if salary and wages increases are 1% higher than forecast; growth is half that forecast, or investment returns are 1% less than forecast in plan.

All sensitivity analysis was undertaken utilising the status quo of Council's financial position, the impacts were assessed by reference to the changes in the cash and investment balance over the 10 years of the LTFP and the impacts to Council's operating performance.

The major assumptions underpinning the LTFP have been subject to sensitivity analysis which has identified the following impacts:

# 6.1 Employee Costs

Employee costs make up 35% of projected operating expenditure forecast across the Long Term Financial Plan. This is reflective of the service based nature of a significant proportion of Council activities as well as the construction and maintenance of the considerable infrastructure owned by Council. As it makes up such a large proportion of the operating expenditure budget, and movements in rates of pay are determined through industry wide Award negotiations and market forces, the Council is sensitive to unplanned changes in employee costs. The LTFP assumes annual increases of between 3.0 and 4.5% to employee costs.

Due to the above factors an impact of a 1% increase in employee costs each year was modelled and resulted in an average annual increase of \$96k to operating costs over the life of the plan.

# 6.2 Rates and Annual Charges Revenue

Rates and Annual Charges revenue makes up close to 50% of the projected 2024/2025 operating revenue. Council cannot set the rate of increase but can only accept the rate pegging imposed on it without a Special Variation application.

The LTFP has been projected on the premise that current rating income collection patterns are maintained. Any financial shocks or changed economic conditions have the ability to impact ratepayer capacity to pay and in so doing will affect Council's cash flow from rating. Annual Charges, particularly domestic waste charges, are susceptible to significant cost increases as a result of legislative and contractual changes in this area of operation (due to Federal and State climate change policies and other regulations/collection and landfill contractual changes).

Currently Council receives half of its rating revenue from the mining category which is projected to increase to 60% subject to approval of the McPhillamy's Gold Project which is awaiting final approvals. This plan assumes a conservative level of additional mining rating income forecast throughout the plan. Should the project not receive final approval or further delays are encountered this could have a significant impact on the forecast assumptions in the LTFP scenarios. A third scenario is included excluding any additional mining income for information.

#### 6.3 Inflation

I

Given the considerable number of assets held, constructed and maintained by Council, variations in underlying inflation have the potential to have a significant impact on the LTFP. Council has considerable pressure from rising raw material costs including fuel and other construction materials. Any major unplanned hikes in these costs will impact the LTFP. Additionally, high constructions cost and other relevant indexes has the potential to impact depreciation expenses forecast with Council required to assess the fair value of its infrastructure assets and index annually and adjust where the there is a material increase between revaluation cycles.

#### 6.4 Investment Returns

Council's current approach is that interest earnings from investments are used to fund the operational budget. This source of revenue, however, is impacted by the various fluctuations of the investment market and is not necessarily a reliable source of revenue. The potential use of interest income as a source of revenue to balance the operational budget may in turn be impacted.

Council has seen increased volatility in interest returns over the last couple of years with the average annual rate of return in 2020/21 reaching a record low of just 0.82%. A steep increase in the RBA cash rate throughout 2023/24 has seen this benchmark recover to just below 5%.

The impact of both a reduction and increase in investment interest rates of 1% of the forecast rate was modelled. The impact over the term of the plan was on average \$202k per annum. The forecast interest rate of 4% is considered conservative in the current interest rate environment and therefore any potential impact is likely to be greater than what has been forecast.

#### 6.5 Grants

The Financial Assistance Grant is calculated using a formula that takes into account the population of the Local Government areas, road lengths and a number of other demographics. Given the complexity of the formula Council forecasts a CPI increase of 2.5% over the life of the plan.

The Financial Assistance Grant makes up 13% of Council's total income.

Since 2021/22 Council has received a portion of the Financial Assistance Grant paid in advance. To date there has been no indication that the advance payments will not continue and therefore this plan has been modelled on the basis that any future payments will be made as normal. Financial Assistance Grants are untied general purpose income recognised on receipt and therefore should be acknowledged that if the advance payments are ceased there will be a budgeted deficit of roughly \$3.6m.

Money provided under the Roads to Recovery Program is not intended to replace Council spending on roads but to assist Council in their local road construction and maintenance. The Roads to Recovery Program is scheduled to conclude in 2024. However, due to the heavy reliance of this program throughout NSW there has been much lobbying for the continuation of this program and the LTFP has been prepared with the assumption that the Roads to Recovery or similar Program will continue indefinitely.

Council has also submitted and in some instances been successful in application of a number of grant funded programs for the completion of a significant number of infrastructure and building projects which have been modelled throughout this plan. A summary of these funding programs can be found in section 3.3.

# 6 PERFORMANCE MEASURES

A number of key indicators are used to monitor performance against the LTFP to assess Council's long-term sustainability. These key performance indicators will provide clear targets against which the council can report its progress to the community.

# 6.1 Cash / Liquidity Position

Cash and cash management is vital for the short and long-term survival and of any business. The ability to convert an asset to cash quickly to meet current obligations/liabilities is an important part of managing Council's day to day business needs.

#### **Unrestricted Current Ratio**

#### **Definition:**

<u>Unrestricted Current Assets</u> Unrestricted Current Liabilities

## Description:

Measures the ability of council to pay its debts as and when they fall due.

# Target:

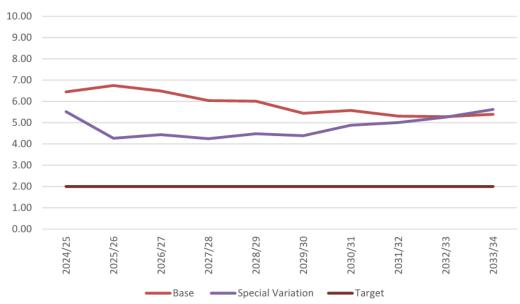
1

Council aims to maintain a ratio above 2.0 at all times.

# Projection:

Based on the current scenario this ratio remains above 2.0

# **Unrestricted Current Ratio**



# 7.2 Operating Result

#### Definition:

Result or surplus/deficit from operations after considering all income and expenditure.

## Description:

Council's operating result is normally regarded as an important criterion in measuring performance. The issue for Council is whether the operating results can be maintained and in particular if those operating results can sustain the current level of services into the future.

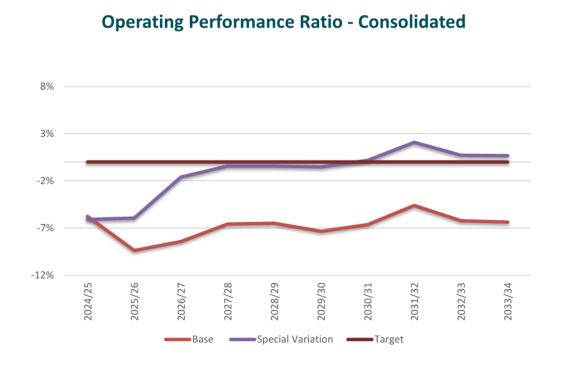
## Target:

To average an operating surplus over 10 years of the LTFP. It should be noted that this measure has not been achieved since 2018.

# Projection:

1

The following graph projects the estimated result for each year of the LTFP.



# 7.3 Debt Management

Prudent financial management dictates that a council does not over commit itself to debts that it cannot fulfil. It is important to assess the ongoing risk that is associated with meeting any debt and interest commitments to ensure there are sufficient funds available to meet any current and future liabilities of Council.

#### **Debt Service Cover Ratio**

#### Definition:

Operating result before capital, excluding interest & depreciation Principal repayments plus borrowing costs

# **Description:**

The ratio measures the availability of operating cash to service debt including principal & interest repayments.

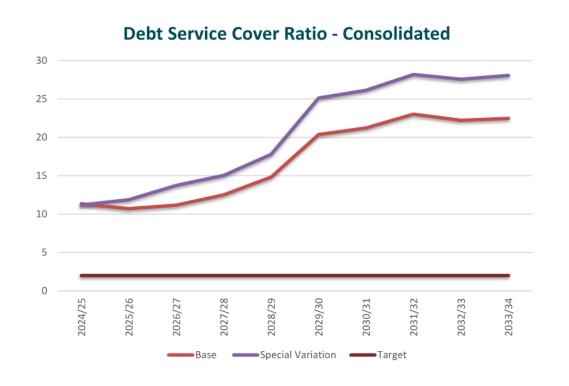
## Target:

1

Minimum >=2.00x

# Projection:

The following graph projects the estimated percentage throughout the LTFP which is favorable throughout the life of the plan due to repayment of existing borrowings.



# 7.4 Dependence on Revenue from Rates and Annual Charges

Councils throughout NSW have become dependent on Rating and Annual Charges Revenue to meet the various costs associated with servicing their communities. This dependence highlights the need for Council to look for new opportunities to ensure the long-term sustainability of the Shire.

## **Own Source Operating Revenue Ratio**

#### **Definition:**

<u>Total continuing operating revenue excluding grants &contributions</u> Total Income from continuing operations

## Description:

This ratio measures the degree of reliance on external funding sources such as operating grants and contributions.

#### Target:

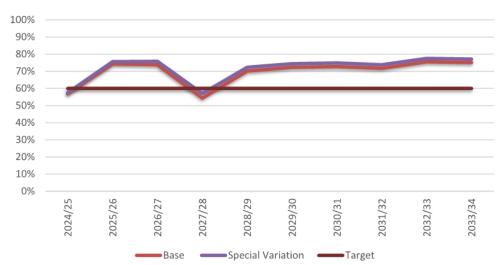
1

Minimum >=60.00%

#### Projection:

The following graph projects the estimated percentage of the LTFP. Whilst it does drop below the benchmark in 2027/28, this is a reflection of significant forecast grant funding in the Sewer Fund rather than a forecast reduction in own source revenue.





# 7.5 Building & Infrastructure Renewals – General Fund

Council maintains a significant portfolio of infrastructure assets which make up 90% of total infrastructure, property, plant and equipment. Council's need to ensure that they allocate sufficient resources to maintain those assets into the future.

### **Building & Infrastructure Asset Renewal Ratio**

#### Definition:

#### Asset renewals

Depreciation, amortisation and impairment

# Description:

This ratio assesses the rate at which Council's infrastructure assets are being renewed relative to the rate at which they are depreciating.

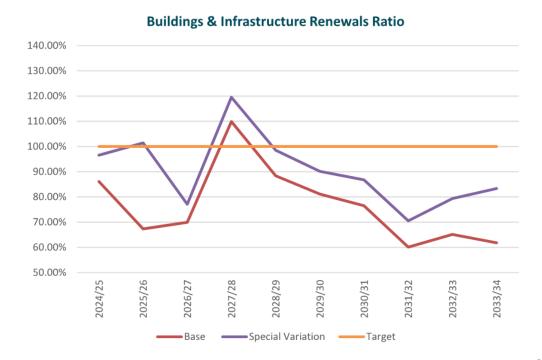
## Target:

I

Minimum >=100.00%

#### Projection:

The following graph projects the estimated percentage throughout the LTFP. Whilst it does drop below the benchmark the additional funds from the proposed special variation improve the ratio over the base case scenario. This ratio is heavily impacted by depreciation expense which fluctuates between revaluation cycles due to the requirement to assess the fair value of infrastructure annually. The transportation revaluation scheduled for completion in 2024/25 will allow Council to address this ratio through revision of the asset management plans.



# Infrastructure Backlog Ratio

#### **Definition:**

Estimated costs to bring assets to a satisfactory standard Net carrying amount of infrastructure assets

## Description:

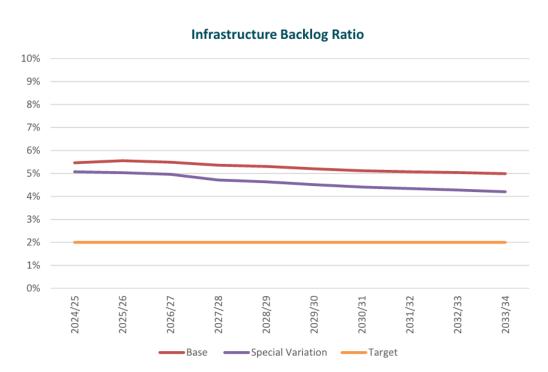
This ratio shows what proportion the backlog is against the total value of Council's infrastructure.

# Target:

Minimum >2.00%

# Projection:

The following graph projects the estimated percentage throughout the LTFP. Whilst it does not meet the benchmark the additional funds from the proposed special variation improve the ratio over the life of the plan.



#### 7 SCENARIOS

The Long Term Financial Plan spans for the next 10 years addressing Council's revenue streams, pricing policy, assumptions, risks and forecasts. A consolidated income statement, balance sheet & cash flow statement is tabled for each of the 3 scenarios shown below as follows:

- a. Base Case
- b. Special Variation
- c. Special Variation (Reduced Mining)

#### a. Base Case

The Base Case simulates Council's current environment using the service levels and resources in accordance with Council's Asset Management Plan and Workforce Management Plans. It applies the 5.7% rate peg as determined by IPART should application for the special variation not be approved. It assumes a conservative increase in revenue from mining for the McPhillamy's Gold Mine be granted from mid-way through 2025/26. Additional revenue is also anticipated through new development but has been modelled conservatively.

## b. Special Variation

The Special Variation scenario allows for an increase in Council's rating income and assumes approval of the current application to IPART of 10% for three years in total 33.1%. It then assumes a minimal increase to rate peg of 2.5% thereafter in line with IPART guidelines. In addition to trying to address Council's ongoing operating deficits, this model seeks to address Council's infrastructure backlog by increasing the funding available for both repairs and maintenance and capital renewal for infrastructure assets.

#### c. Special Variation (Reduced Mining)

The Special Variation model scenario excluding the increased mining income was modelled to demonstrate the reliance of Council on this future income stream which informed Council's decision of the percentage of special variation that was needed to improve and maintain financial sustainability.

The Mining rating category makes up 49% of Council's rate base and is likely to increase to upwards of 60% should the final stages of approval for the McPhillamy's Gold Mine be granted. Should approval not be granted or not to the level of income that has been modelled in the plan it is likely that Council will be required to apply for an additional special variation to address its future financial sustainability obligations.

# a. Base Case

Blayney Shire Council										
10 Year Financial Plan for the Years ending 30 June 2034										
INCOME STATEMENT - CONSOLIDATED					Projected	d Years				
Scenario: LTFP Base Case Adopted	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
occidence ETTT Base Gase Paopted	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	1	*	*	*	*	*	*	•	*	*
Revenue:										
Rates & Annual Charges	13,643,652	14,432,513	15,289,298	15,703,367	16,820,287	17,281,785	17,756,242	18,591,738	19,105,125	19,623,040
User Charges & Fees	1,771,697	1,892,705	1,921,637	2,093,426	2,098,958	2,256,307	2,265,160	2,389,228	2,149,852	2,217,606
Other Revenues	278,276	285,589	293,164	301,007	331,131	318,095	328,247	338,727	348,889	359,356
Grants & Contributions provided for Operating Purposes	5,907,034	5,189,082	5,321,959	5,455,747	5,603,284	5,762,141	5,920,152	6,082,850	6,260,981	6,444,455
Grants & Contributions provided for Capital Purposes	7,526,012	3,130,608	1,191,113	10,383,782	2,885,836	2,090,117	1,972,741	2,645,375	996,122	1,187,535
Interest & Investment Revenue	869,181	833,196	852,792	763,673	745,084	718,617	753,842	802,167	849,568	889,149
Other Income:	,	,	,	,		,		,	,	,
Net Gains from the Disposal of Assets	-	41,367	5,889	80,299	42,768	73,297	36,404	148,736	38,708	73,278
Fair value increment on investment properties	_	-	-,		-	-	-	-	-	
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	_
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	_
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Income from Continuing Operations	30,020,852	25,830,060	24,900,852	34,806,302	28,552,348	28,525,361	29,057,787	31,023,821	29,774,244	30,819,420
Expenses from Continuing Operations										
	8,248,858	9 616 E16	9 007 061	9,218,810	0.405.200	0.770.907	10 072 721	10 275 751	10 606 027	11 047 466
Employee Benefits & On-Costs		8,616,516	8,907,061		9,495,209	9,779,897	10,073,721	10,375,751	10,686,837	11,047,466
Borrowing Costs	172,631	155,764	138,599	120,584	106,283	95,456	86,213	76,645	66,742	56,490
Materials & Contracts	5,770,806	6,166,355	6,691,690	6,447,153	7,067,079	7,540,528	7,644,852	7,819,422	8,279,691	8,589,198
Depreciation & Amortisation	8,362,945	8,529,418	8,699,219	8,866,136	9,292,791	9,477,977	9,666,864	9,859,526	10,056,038	10,256,749
Impairment of investments	-	-	-	-	-	-	-	-	-	
Impairment of receivables	4 240 026	4 207 744	4 220 664	- 1 254 040	4 200 022	4 270 400	4 242 642	4 274 522	- 4 440 220	1 462 227
Other Expenses	1,210,836	1,287,711	1,238,661	1,264,040	1,298,823	1,378,480	1,343,643	1,371,522	1,410,328	1,463,337
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	5,246	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	23,771,322	24,755,764	25,675,229	25,916,723	27,260,186	28,272,337	28,815,293	29,502,867	30,499,637	31,413,240
Operating Result from Continuing Operations	6,249,529	1,074,295	(774,377)	8,889,579	1,292,163	253,024	242,494	1,520,954	(725,393)	(593,820)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	6,249,529	1,074,295	(774,377)	8,889,579	1,292,163	253,024	242,494	1,520,954	(725,393)	(593,820)
Net Operating Result before Grants and Contributions provided for										
Capital Purposes	(1,276,482)	(2,056,312)	(1,965,490)	(1,494,203)	(1,593,674)	(1,837,094)	(1,730,247)	(1,124,421)	(1,721,514)	(1,781,356)

Blayney Shire Council										
10 Year Financial Plan for the Years ending 30 June 2034										
INCOME STATEMENT - GENERAL FUND					Projected	l Years				
Scenario: LTFP Base Case Adopted	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
occinatio. ETTT base oase Adopted	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	<u> </u>	<u> </u>	•	*	<u> </u>	<u> </u>	*	<u> </u>	<u> </u>	Ψ
Revenue:										
Rates & Annual Charges	12,019,936	12,752,448	13,550,912	13,904,619	14,959,064	15,355,901	15,763,433	16,529,662	16,971,357	17,415,072
User Charges & Fees	1,407,071	1,500,317	1,485,516	1,582,041	1,569,674	1,668,498	1,656,778	1,759,553	1,498,138	1,543,082
Other Revenues	278,276	285,589	293,164	301,007	331,131	318,095	328,247	338,727	348,889	359,356
Grants & Contributions provided for Operating Purposes	5,907,034	5,189,083	5,321,960	5,455,748	5,603,285	5,762,142	5,920,152	6,082,850	6,260,981	6,444,456
Grants & Contributions provided for Capital Purposes	7,385,862	2,989,166	1,048,335	4,443,245	2,740,241	1,943,040	1,824,129	2,495,175	844,278	1,033,990
Interest & Investment Revenue	588,482	559,021	559,782	515,773	507,004	468,484	470,224	482,233	489,522	497,103
Other Income:	333, 132	000,022	000,102	010,770	55.755	.00, .0 .	., 0,	.02,200	.00,022	.0.,200
Net Gains from the Disposal of Assets	-	41,367	5,889	80,299	42,768	73,297	36,404	148,736	38,708	73,278
Fair value increment on investment properties	_	-	-	-	-	-	-		-	
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	_	_	_	-	_	_	-	-	_
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Income from Continuing Operations	27,611,662	23,341,991	22,290,557	26,307,732	25,778,167	25,614,457	26,024,366	27,861,935	26,476,873	27,391,336
Total moonie nom community operations	21,011,002	20,011,001	,,	20,001,102	20,110,101	20,011,101	20,02 1,000	21,001,000	20, 0,0.0	2.,00.,000
Expenses from Continuing Operations										
Employee Benefits & On-Costs	7,903,808	8,257,137	8,535,583	8,834,329	9,099,195	9,372,002	9,653,589	9,943,015	10,241,119	10,588,377
Borrowing Costs	151,246	140,081	129,160	117,898	106,283	95,456	86,213	76,645	66,742	56,490
Materials & Contracts	4,794,373	5,158,318	5,529,432	5,341,067	5,947,198	6,365,497	6,430,790	6,565,031	6,983,624	7,250,068
Depreciation & Amortisation	7,587,894	7,739,117	7,893,364	8,044,419	8,204,898	8,368,586	8,535,547	8,705,848	8,879,555	9,056,736
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	_	-	-	-	_
Other Expenses	1,210,836	1,287,711	1,238,661	1,264,040	1,298,823	1,378,480	1,343,643	1,371,522	1,410,328	1,463,337
Interest & Investment Losses	-	-	-	-	-	-	-	-	-,, -	-,,
Net Losses from the Disposal of Assets	5,246	-	-	-	-	-	-	-	-	_
Revaluation decrement/impairment of IPPE		-	-	-	-	-	-	-	-	_
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	_
Joint Ventures & Associated Entities - Loss	-	_	_	_	_	_	_	_	-	_
Total Expenses from Continuing Operations	21,653,403	22,582,363	23,326,200	23,601,754	24,656,397	25,580,020	26,049,782	26,662,062	27,581,369	28,415,007
Total Expenses from Continuing Operations	21,000,400	22,002,000	20,020,200	20,001,104	24,000,001	20,000,020	20,040,102	20,002,002	27,001,000	20,410,001
Operating Result from Continuing Operations	5,958,259	759,628	(1,035,643)	2,705,978	1,121,770	34,437	(25,416)	1,199,873	(1,104,497)	(1,023,671)
орогинид посин понгостиний дорогиноно	5,555,255	100,020	(1,000,010)	_,,,,,,,,,	.,,	0 .,	(20, 110)	1,100,010	(1,101,101)	(1,020,011)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,958,259	759,628	(1,035,643)	2,705,978	1,121,770	34,437	(25,416)	1,199,873	(1,104,497)	(1,023,671)
Not Operating Popult hofers Create and Contributions provided for										
Net Operating Result before Grants and Contributions provided for	(4.407.604)	(2.220.520)	(2.002.070)	(4.727.067)	(4 649 474)	(4.009.603)	(4.940.545)	(4.20E.204)	(4.049.774)	(2.0E7.004)
Capital Purposes	(1,427,604)	(2,229,538)	(2,083,978)	(1,737,267)	(1,618,471)	(1,908,603)	(1,849,545)	(1,295,301)	(1,948,774)	(2,057,661)

Blayney Shire Council										
10 Year Financial Plan for the Years ending 30 June 2034										
INCOME STATEMENT - SEWER FUND					Projected	l Years				
Scenario: LTFP Base Case Adopted	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
ocenano. En il base case Adopted	2024/23	2023/20	\$	\$	\$ \$	2029/30 ¢	2030/31	2031/32 ¢	2032/33	2033/34
Income from Continuing Operations	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ
Revenue:										
Rates & Annual Charges	1,623,716	1,680,065	1,738,386	1,798,748	1,861,223	1,925,884	1,992,809	2,062,076	2,133,768	2,207,968
User Charges & Fees	364,626	392,388	436,121	511,385	529,284	587,809	608,382	629,676	651,714	674,524
Other Revenues	-	-		-	323,204	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	_	-	-	-	-	_
Grants & Contributions provided for Capital Purposes	140,149	141,441	142,779	5,940,538	145,595	147,078	148,612	150,200	151,844	153,545
Interest & Investment Revenue	280,699	274,175	293,010	247,900	238,080	250,133	283,618	319,934	360,046	392,046
Other Income:	200,033	274,173	255,010	247,300	250,000	250,155	200,010	313,331	300,010	332,010
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	
Fair value increment on investment properties	-	-	-	-	_	-	-	_	-	_
Reversal of revaluation decrements on IPPE previously expensed	-	-	_	_	_	-	-	_	-	_
Reversal of impairment losses on receivables	-	-	-	-	_	-	-	-	-	_
Other Income	_	-	_	-	-	-	-	_	-	_
Joint Ventures & Associated Entities - Gain	_	_	_	_	_	-	_	_	-	_
Total Income from Continuing Operations	2,409,190	2,488,068	2,610,295	8,498,571	2,774,182	2,910,904	3,033,421	3,161,886	3,297,372	3,428,084
Total income from continuing operations	2,403,130	2,400,000	2,010,233	0,430,37 1	2,774,102	2,310,304	3,033,421	3,101,000	0,231,312	3,420,004
Expenses from Continuing Operations										
Employee Benefits & On-Costs	345,050	359,380	371,478	384,480	396,015	407,895	420,132	432,736	445,718	459,090
Borrowing Costs	21,385	15,683	9,439	2,686	-	-	-	-	-	-
Materials & Contracts	976,434	1,008,037	1,162,257	1,106,086	1,119,881	1,175,031	1,214,062	1,254,391	1,296,067	1,339,130
Depreciation & Amortisation	775,050	790,301	805,855	821,717	1,087,894	1,109,391	1,131,317	1,153,677	1,176,483	1,200,013
Impairment of investments		-	-	-	-	-	-	-		-
Impairment of receivables	-	-	-	-	-	-	-	-	-	_
Other Expenses	-	-	-	-	-	-	-	-	-	_
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	_
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	_
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	_	_
Joint Ventures & Associated Entities - Loss	-	-	-	_	_	-	-	-	_	_
Total Expenses from Continuing Operations	2,117,919	2,173,401	2,349,029	2,314,969	2,603,789	2,692,317	2,765,510	2,840,805	2,918,268	2,998,232
Total Expenses from Continuing Operations	2,117,010	2,110,401	2,040,020	2,014,000	2,000,700	2,002,011	2,100,010	2,040,000	2,510,200	2,000,202
Operating Result from Continuing Operations	291,271	314,667	261,266	6,183,601	170,393	218,587	267,911	321,081	379,104	429,851
								,		,
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	291,271	314,667	261,266	6,183,601	170,393	218,587	267,911	321,081	379,104	429,851
Net Operating Result before Grants and Contributions provided for										
	151 121	173 226	119 497	243 064	24 702	71 500	110 200	170 881	227 260	276,306
Net Operating Result before Grants and Contributions provided for Capital Purposes	151,121	173,226	118,487	243,064	24,798	71,509	119,299	170,881	227,260	

Blayney Shire Council 10 Year Financial Plan for the Years ending 30 June 2034										
BALANCE SHEET - CONSOLIDATED					Projecte	d Vaare				
Scenario: LTFP Base Case Adopted	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
occitatio. E111 Base Gase Adopted	\$	\$	\$	\$	\$	\$	\$	\$	\$	2000/0-
ASSETS	*	*	*	•	•	Ť	Ť	*	*	
Current Assets										
Cash & Cash Equivalents	3,767,204	4,316,265	5,014,493	2,246,858	3,630,706	4,543,665	6,934,741	8,363,694	9,976,315	10,856,218
Investments	20,902,024	23,404,672	23,640,595	23,640,595	23,640,595	23,444,792	23,444,792	23,444,792	24,298,847	24,298,847
Receivables	979,913	966,201	952,135	1,033,762	1,027,704	1,050,972	1,064,250	1,121,169	1,037,606	1,060,422
Inventories	1,653,480	1,742,836	1,833,477	1,793,019	1,938,446	2,039,917	2,058,690	2,093,741	2,195,597	2,261,878
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	103,000	110,356	115,778	113,414	123,936	132,167	132,893	135,743	143,344	148,737
Non-current assets classified as "held for sale"	27.405.621	20 540 221	21 556 470	- 20 027 640	20 201 207	21 211 512	22 625 267	- 2F 1F0 120	27.651.700	20 626 101
Total Current Assets	27,405,621	30,540,331	31,556,479	28,827,649	30,361,387	31,211,513	33,635,367	35,159,139	37,651,709	38,626,101
Non-Current Assets										
Investments	315,896	370,440	375,582	375,582	375,582	371,315	371,315	371,315	389,929	389,929
Receivables	12,871	13,655	14,510	14,889	16,018	16,443	16,879	17,700	18,173	18,648
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	391,225,093	388,740,912	386,547,967	397,679,781	397,135,184	396,345,458	393,889,477	393,633,247	390,155,079	388,325,639
Investment Property	-		- (04.450)	- (44.050)	(50.450)	(00.000)	- (400, 400)	(400.000)	- (444,450)	-
Intangible Assets	32,084	5,308	(21,468)	(41,968)	(62,468)	(82,968)	(103,468)	(123,968)	(144,468)	(164,968)
Right of use assets	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000
Investments Accounted for using the equity method Non-current assets classified as "held for sale"	35,100,000	35,125,000	35,150,000	35,175,000	35,200,000	35,225,000	35,250,000	35,275,000	35,300,000	35,325,000
Other	-	-	-	_		-	-	-		
Total Non-Current Assets	426,727,944	424,297,316	422,108,591	433,245,284	432,706,317	431,917,248	429,466,204	429,215,294	425,760,713	423,936,248
TOTAL ASSETS	454,133,564	454,837,647	453,665,070	462,072,933	463,067,704	463,128,761	463,101,570	464,374,433	463,412,422	462,562,349
LIABILITIES										
Current Liabilities										
Bank Overdraft	1 015 540	1 000 120	2 075 775	2.000.504	2 470 007	2 262 700	2 202 224	2 220 654	2 440 204	2 474 247
Payables Income received in advance	1,915,549	1,999,428	2,075,775	2,060,594	2,178,997	2,263,700	2,283,334	2,330,654	2,410,291	2,471,317
Contract liabilities	42,455	45,268	44,822	47,734	47,361	50,343	49,989	53,090	45,202	46,559
Lease liabilities	42,433	43,208	44,022	47,734	47,301	30,343	43,363	33,090	43,202	40,339
Borrowings	457,029	474,194	469,471	415,562	279,771	289,015	298,583	308,486	318,738	_
Employee benefit provisions	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378
Other provisions	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,651,432	4,755,290	4,826,467	4,760,290	4,742,529	4,839,457	4,868,306	4,928,630	5,010,631	4,754,275
Non-Current Liabilities	2 101	2 205	2 200	2 422	2.562	2.002	2 721	2 002	2.020	2.024
Payables Income received in advance	2,181	2,305	2,399	2,422	2,562	2,682	2,731	2,803	2,920	3,024
Contract liabilities	-	-	-	-		-	-	-		
Lease liabilities	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
Borrowings	4,453,064	3,978,870	3,509,399	3,093,837	2,814,066	2,525,051	2,226,468	1,917,982	1,599,244	1,599,244
Employee benefit provisions	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622
Other provisions	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	5,884,846	5,410,775	4,941,398	4,525,859	4,246,228	3,957,333	3,658,800	3,350,385	3,031,764	3,031,868
TOTAL LIABILITIES	10,536,278	10,166,065	9,767,865	9,286,149	8,988,757	8,796,790	8,527,106	8,279,015	8,042,396	7,786,143
Net Assets	443,597,287	444,671,582	443,897,205	452,786,784	454,078,947	454,331,970	454,574,465	456,095,419	455,370,026	454,776,206
EQUITY										
Retained Earnings	199,190,287	200,264,582	199,490,205	208,379,784	209,671,947	209,924,970	210,167,465	211,688,419	210,963,026	210,369,206
Revaluation Reserves	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000
Other Reserves	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Council Equity Interest	443,597,287	444,671,582	443,897,205	452,786,784	454,078,947	454,331,970	454,574,465	456,095,419	455,370,026	454,776,206
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	484 ==== ===
Total Equity	443,597,287	444,671,582	443,897,205	452,786,784	454,078,947	454,331,970	454,574,465	456,095,419	455,370,026	454,776,206

Blayney Shire Council 10 Year Financial Plan for the Years ending 30 June 2034										
BALANCE SHEET - GENERAL FUND					Projecte	d Years				
Scenario: LTFP Base Case Adopted	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
oscilario. Ett. Paco caco / acpica	\$	\$	\$	\$	\$	\$	\$	\$	\$	2000/0
ASSETS	*	•	<b>.</b>	*	,	•	•	•	*	
Current Assets										
Cash & Cash Equivalents	1,500,000	1,500,000	1,500,000	715,471	917,085	500,000	1,490,852	1,444,022	1,500,000	748,951
Investments	14,494,024	16,996,672	17,232,595	17,232,595	17,232,595	17,036,792	17,036,792	17,036,792	17,890,847	17,890,847
Receivables	941,791	926,756	911,321	991,531	984,005	1,005,755	1,017,462	1,072,755	987,508	1,008,582
Inventories	1,653,480	1,742,836	1,833,477	1,793,019	1,938,446	2,039,917	2,058,690	2,093,741	2,195,597	2,261,878
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	103,000	110,356	115,778	113,414	123,936	132,167	132,893	135,743	143,344	148,737
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	
Total Current Assets	18,692,294	21,276,620	21,593,171	20,846,030	21,196,067	20,714,631	21,736,690	21,783,053	22,717,296	22,058,995
Non-Current Assets										
Investments	315,896	370,440	375,582	375,582	375,582	371,315	371,315	371,315	389,929	389,929
Receivables	12,871	13,655	14,510	14,889	16,018	16,443	16,879	17,700	18,173	18,648
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	363,392,487	361,217,800	359,535,499	362,571,530	363,039,275	363,358,940	362,034,277	362,931,724	360,630,038	360,000,612
Investment Property	-		124 400	-	100 4001	(02.055)	- (400 400)	/422.000	- (144.460)	1464.000
Intangible Assets	32,084	5,308	(21,468)	(41,968)	(62,468)	(82,968)	(103,468)	(123,968)	(144,468)	(164,968
Right of use assets	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000
Investments Accounted for using the equity method Non-current assets classified as "held for sale"	35,100,000	35,125,000	35,150,000	35,175,000	35,200,000	35,225,000	35,250,000	35,275,000	35,300,000	35,325,000 -
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	398,895,337	396,774,204	395,096,124	398,137,034	398,610,408	398,930,730	397,611,003	398,513,771	396,235,672	395,611,220
TOTAL ASSETS	417,587,631	418,050,824	416,689,295	418,983,063	419,806,475	419,645,361	419,347,693	420,296,824	418,952,969	417,670,215
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	1,848,541	1,930,933	1,998,086	1,986,888	2,104,325	2,185,444	2,202,511	2,247,179	2,324,077	2,382,273
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	42,455	45,268	44,822	47,734	47,361	50,343	49,989	53,090	45,202	46,559
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	381,765	392,686	403,947	415,562	279,771	289,015	298,583	308,486	318,738	-
Employee benefit provisions	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378
Other provisions	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,509,161	4,605,287	4,683,255	4,686,584	4,667,857	4,761,201	4,787,483	4,845,155	4,924,417	4,665,231
Non-Current Liabilities										
Payables	2,181	2,305	2,399	2,422	2,562	2,682	2,731	2,803	2,920	3,024
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
Borrowings	4,306,032	3,913,346	3,509,399	3,093,837	2,814,066	2,525,051	2,226,468	1,917,982	1,599,244	1,599,244
Employee benefit provisions	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622
Other provisions	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale"  Total Non-Current Liabilities	5,737,814	5,345,251	4,941,398	4,525,859	4,246,228	3,957,333	3,658,800	3,350,385	3,031,764	3,031,868
TOTAL LIABILITIES	10,246,974	9,950,538	9,624,653	9,212,443	8,914,085	8,718,534	8,446,282	8,195,539	7,956,181	7,697,099
Net Assets	407,340,657	408,100,285	407,064,642	409,770,620	410,892,390	410,926,827	410,901,411	412,101,284	410,996,787	409,973,116
EQUITY										
Retained Earnings	187,732,657	188,492,285	187,456,642	190,162,620	191,284,390	191,318,827	191,293,411	192,493,284	191,388,787	190,365,116
Revaluation Reserves	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000
Other Reserves	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Council Equity Interest	407,340,657	408,100,285	407,064,642	409,770,620	410,892,390	410,926,827	410,901,411	412,101,284	410,996,787	409,973,116
Non-controlling equity interests		-100,100,203		-103,770,020	-10,032,330	-110,520,027	-10,501,411		-10,550,707	
Total Equity	407,340,657	408,100,285	407,064,642	409,770,620	410,892,390	410,926,827	410,901,411	412,101,284	410,996,787	409,973,116
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BALANCE SHEET - SEWER FUND					Projected					
Scenario: LTFP Base Case Adopted	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
	\$	\$	\$	\$	\$	\$	\$	\$	\$	
ASSETS										
Current Assets										
Cash & Cash Equivalents	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315	10,107,267
Investments	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000
Receivables	38,122	39,445	40,814	42,232	43,698	45,217	46,788	48,414	50,097	51,839
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	_
Total Current Assets	8,713,326	9,263,711	9,963,308	7,981,619	9,165,320	10,496,882	11,898,676	13,376,086	14,934,413	16,567,106
Non-Current Assets										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	_
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	_
Infrastructure, Property, Plant & Equipment	27,832,607	27,523,112	27,012,467	35,108,251	34,095,909	32,986,517	31,855,201	30,701,523	29,525,040	28,325,028
Investment Property	27,032,007	-1,323,112	27,012,707	-	34,033,303	52,500,517	31,033,201	-	23,323,040	20,323,020
Intangible Assets	-	-				-	-	-	-	
Right of use assets	-	-	-	-	-	-		-	-	
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"		-				-	-			-
	-	-	-	-	-	-	-	-	-	-
Other	- 27 022 607	- 27 522 442	- 27.042.467	- 25 400 254	24 005 000	22.006.547	24 055 204	- 20 704 522	20 525 040	20 225 020
Total Non-Current Assets	27,832,607	27,523,112	27,012,467	35,108,251	34,095,909	32,986,517	31,855,201	30,701,523	29,525,040	28,325,028
TOTAL ASSETS	36,545,933	36,786,823	36,975,775	43,089,870	43,261,229	43,483,399	43,753,877	44,077,610	44,459,453	44,892,134
LIABILITIES										
Current Liabilities										
Bank Overdraft	-		-				-			
Payables	67,008	68,494	77,689	73,706	74,672	78,256	80,823	83,475	86,214	89,044
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	75,264	81,508	65,524	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	142,272	150,002	143,213	73,706	74,672	78,256	80,823	83,475	86,214	89,044
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	147,032	65,524	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions .	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	_
Total Non-Current Liabilities	147,032	65,524	-	_	_	_	-	_	_	
TOTAL LIABILITIES	289,304	215,526	143,213	73,706	74,672	78,256	80,823	83,475	86,214	89,044
Net Assets	36,256,629	36,571,297	36,832,563	43,016,164	43,186,556	43,405,143	43,673,054	43,994,135	44,373,239	44,803,090
	2-,,	,,		,,	,,	,,	,,	,,,	,	,
EQUITY										
Retained Earnings	11,457,629	11,772,297	12,033,563	18,217,164	18,387,556	18,606,143	18,874,054	19,195,135	19,574,239	20,004,090
Revaluation Reserves	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000
Other Reserves	27,733,000	,755,000	,/55,000	24,733,000	2-1,755,000	,755,000	,/55,000	2-1,755,000	2-1,755,000	,,,,,,,,,,,
Council Equity Interest	36,256,629	36,571,297	36,832,563	43,016,164	43,186,556	43,405,143	43,673,054	43,994,135	44,373,239	44,803,090
	30,230,029	30,3/1,23/	30,032,303	45,010,104	43,100,330	45,405,145	45,075,054	43,334,133	44,373,233	44,003,030
Non-controlling equity interests  Total Equity	36,256,629	36,571,297	36,832,563	43,016,164	_43,186,556	43,405,143	43,673,054	43,994,135	44,373,239	44,803,090

10 Year Financial Plan for the Years ending 30 June 2034 CASH FLOW STATEMENT - CONSOLIDATED Scenario: LTFP Base Case Adopted Cash Flows from Operating Activities	2024/25	2025/26	2026/27		Projected	d Years				
Scenario: LTFP Base Case Adopted		2025/26	2026/27		-	a rears				
·		2020/20		2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
Cash Flows from Operating Activities	φ	\$	\$	\$	\$	\$	\$	\$	\$	2000/
Receipts:	42.540.545	11 110 000	45.007.000	45 700 000	46 004 005	17.005.101	17.750.700	10 500 505	10 100 011	40 505 70
Rates & Annual Charges	13,648,616	14,440,266	15,297,822	15,706,332	16,831,885	17,285,184	17,759,720	18,599,606	19,108,914	19,626,79
Jser Charges & Fees	1,790,017	1,869,182	1,925,371	2,069,076	2,102,078	2,231,377	2,268,117	2,363,302	2,215,799	2,206,26
nvestment & Interest Revenue Received	855,201	811,272	847,945	767,835	740,294	721,822	744,567	799,369	841,698	892,62
Grants & Contributions	11,718,737	8,320,743	6,513,445	15,838,803	8,489,441	7,852,390	7,892,884	8,728,053	7,257,406	7,631,91
Bonds & Deposits Received Other	314,540	357,177	319,080		353,085	325,984	327,711		373,503	252 22
Payments:	314,340	337,177	319,060	249,137	333,063	323,964	327,711	325,207	373,303	353,23
Employee Benefits & On-Costs	(8,248,858)	(8,616,516)	(8,907,061)	(9,218,810)	(9,495,209)	(9,779,897)	(10,073,721)	(10,375,751)	(10,686,837)	(11,047,46
Vaterials & Contracts	(5,635,743)	(6,199,972)	(6,732,949)	(6,427,395)	(7,134,805)	(7,578,383)	(7,655,761)	(7,831,042)	(8,323,370)	(8,613,32
Borrowing Costs	(174,705)	(157,827)	(140,753)	(122,655)	(107,876)	(96,529)	(87,321)	(77,790)	(67,925)	(57,71
Bonds & Deposits Refunded	(174,703)	(137,027)	(140,733)	(122,033)	(107,070)	(50,525)	(67,321)	(77,750)	(07,323)	(37,71
Other	(1,213,988)	(1,283,947)	(1,235,803)	(1,263,336)	(1,294,555)	(1,374,837)	(1,342,126)	(1,369,356)	(1,406,750)	(1,460,16
	(2/220/000)	(2)200)0	(1,200,000)	(1)200,000,	(2)20 1,000,	(2,0.1,00.1)	(2,0 .2,220)	(2,000,000)	(2) .00).00)	(2) .55)25
Net Cash provided (or used in) Operating Activities	13,053,818	9,540,378	7,887,095	17,598,988	10,484,337	9,587,113	9,834,070	11,161,596	9,312,438	9,532,17
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	-	-	-	-	200,071	-	-	-	
Sale of Investment Property	-	-	-	-	-	-	-	-	-	
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	
Sale of Infrastructure, Property, Plant & Equipment	497,536	1,624,143	508,888	802,991	427,678	732,974	364,039	1,487,361	387,084	732,780
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	
Payments:										
Purchase of Investment Securities	(255,122)	(2,557,193)	(241,065)	-	-	-	-	-	(872,668)	
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	
Purchase of Infrastructure, Property, Plant & Equipment	(11,372,844)	(7,601,237)	(6,982,496)	(20,700,143)	(9,112,605)	(9,327,428)	(7,518,019)	(10,921,421)	(6,905,746)	(9,066,312
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,130,430)	(8,534,287)	(6,714,673)	(19,897,152)	(8,684,927)	(8,394,383)	(7,153,980)	(9,434,060)	(7,391,330)	(8,333,532
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Cash Flows from Financing Activities Receipts:										
Proceeds from Borrowings & Advances	_	_	-	-	_	_	_			
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	
Other Financing Activity Receipts	-	-	-	-	-	_	_	-	_	
Payments:										
Repayment of Borrowings & Advances	(466,026)	(457,029)	(474,194)	(469,471)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	(,
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	
Net Cash Flow provided (used in) Financing Activities	(466,026)	(457,029)	(474,194)	(469,471)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738
Net Increase/(Decrease) in Cash & Cash Equivalents	1,457,362	549,061	698,228	(2,767,635)	1,383,848	912,959	2,391,075	1,428,953	1,612,621	879,903
olus: Cash & Cash Equivalents - beginning of year	2,309,842	3,767,204	4,316,265	5,014,493	2,246,858	3,630,706	4,543,665	6,934,741	8,363,694	9,976,315
Cash & Cash Equivalents - end of the year	3,767,204	4,316,265	5,014,493	2,246,858	3,630,706	4,543,665	6,934,741	8,363,694	9,976,315	10,856,218
, , , , , , , , , , , , , , , , , , , ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,000,000	_,,	2,000,000	.,,	.,,		.,,	
Cash & Cash Equivalents - end of the year	3,767,204	4,316,265	5,014,493	2,246,858	3,630,706	4,543,665	6,934,741	8,363,694	9,976,315	10,856,21
nvestments - end of the year	21,217,920	23,775,113	24,016,178	24,016,178	24,016,178	23,816,107	23,816,107	23,816,107	24,688,776	24,688,77
ivesuments - end of the year	24,985,124	28,091,378	29,030,671	26,263,036	27,646,884	28,359,772	30,750,848	32,179,801	34,665,091	35,544,99
	24,000,124		/	,,	,	, ,	,,		,	.,,
Cash, Cash Equivalents & Investments - end of the year	24,505,124									
Cash, Cash Equivalents & Investments - end of the year Representing:										
Cash, Cash Equivalents & Investments - end of the year  Representing:  External Restrictions	10,699,069	12,469,078	13,611,291	12,082,036	13,734,539	15,544,319	17,441,097	19,390,798	21,479,280	
Cash, Cash Equivalents & Investments - end of the year Representing:		12,469,078 6,329,807 9,292,493	13,611,291 6,372,694 9,046,686	12,082,036 6,030,428 8,150,572	13,734,539 5,988,218 7,924,127	15,544,319 6,037,749 6,777,704	17,441,097 6,165,281 7,144,469	19,390,798 6,292,813 6,496,190	21,479,280 6,401,845 6,783,966	23,505,45 6,529,37 5,510,16

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10 Year Financial Plan for the Years ending 30 June 2034										
CASH FLOW STATEMENT - GENERAL FUND					Projected	d Years				
Scenario: LTFP Base Case Adopted	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Receipts:										
Rates & Annual Charges	12,026,585	12,761,524	13,560,806	13,909,002	14,972,129	15,360,818	15,768,482	16,539,156	16,976,830	17,420,569
User Charges & Fees	1,425,391	1,476,794	1,489,250	1,557,691	1,572,794	1,643,568	1,659,734	1,733,626	1,564,084	1,531,744
Investment & Interest Revenue Received	574,502	537,097	554,935	519,935	502,214	471,689	460,949	479,435	481,652	500,580
Grants & Contributions	11,578,588	8,179,302	6,370,666	9,898,266	8,343,846	7,705,313	7,744,273	8,577,853	7,105,562	7,478,369
Bonds & Deposits Received	11,376,366	0,173,302	0,370,000	3,838,200	6,545,640	7,703,313	7,744,273	0,377,633	7,103,302	7,470,30.
Other	314,540	357,177	319,080	249,137	353,085	325,984	327,711	325,207	373,503	353,236
	314,540	357,177	319,080	249,137	353,085	323,984	327,711	325,207	3/3,503	353,23
Payments:	(7,000,000)	(0.257.427)	(0.535.503)	(0.024.220)	(0.000.105)	(0.272.002)	(0.CE3.E00)	(0.042.045)	(40.241.440)	/40 500 27
Employee Benefits & On-Costs	(7,903,808)	(8,257,137)	(8,535,583)	(8,834,329)	(9,099,195)	(9,372,002)	(9,653,589)	(9,943,015)	(10,241,119)	(10,588,37
Materials & Contracts	(4,662,606)	(5,194,021)	(5,580,535)	(5,317,848)	(6,015,891)	(6,406,936)	(6,444,266)	(6,579,302)	(7,030,043)	(7,277,02
Borrowing Costs	(152,766)	(141,545)	(130,666)	(119,447)	(107,876)	(96,529)	(87,321)	(77,790)	(67,925)	(57,71
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	
Other	(1,213,988)	(1,283,947)	(1,235,803)	(1,263,336)	(1,294,555)	(1,374,837)	(1,342,126)	(1,369,356)	(1,406,750)	(1,460,168
Net Cash provided (or used in) Operating Activities	11,986,438	8,435,245	6,812,149	10,599,070	9,226,551	8,257,069	8,433,847	9,685,812	7,755,794	7,901,221
· · · · · · · · · · · · · · · · · · ·								. ,		
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	-	-	-	-	200,071	-	-	-	
Sale of Investment Property	-	-	-	-	-	-	-	-	-	
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	
Sale of Infrastructure, Property, Plant & Equipment	497,536	1,624,143	508,888	802,991	427,678	732,974	364,039	1,487,361	387,084	732,780
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	(255,122)	(2,557,193)	(241,065)	-	-	-	-	-	(872,668)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(10,832,388)	(7,120,430)	(6,687,286)	(11,782,643)	(9,037,053)	(9,327,428)	(7,518,019)	(10,921,421)	(6,905,746)	(9,066,312
Purchase of Real Estate Assets		-	-	-	-	-	-	-		-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(10,589,974)	(8,053,480)	(6,419,463)	(10,979,652)	(8,609,375)	(8,394,383)	(7,153,980)	(9,434,060)	(7,391,330)	(8,333,532
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	
Payments:										
Repayment of Borrowings & Advances	(396,464)	(381,765)	(392,686)	(403,947)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738
Repayment of lease liabilities (principal repayments)	(000).0.,	-	-	-	-	-	-	-	(000, 100,	(0.00), 0.0
Distributions to non-controlling interests		-	-	-	-	-	-	-	-	
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	
other maneing receivity rayments										
Net Cash Flow provided (used in) Financing Activities	(396,464)	(381,765)	(392,686)	(403,947)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738
Net Increase/(Decrease) in Cash & Cash Equivalents	1,000,000	-	(0)	(784,529)	201,614	(417,085)	990,852	(46,831)	55,978	(751,049
plus: Cash & Cash Equivalents - beginning of year	500,000	1,500,000	1,500,000	1,500,000	715,471	917,085	500,000	1,490,852	1,444,022	1,500,000
Cash & Cash Equivalents - end of the year	1,500,000	1,500,000	1,500,000	715,471	917,085	500,000	1,490,852	1,444,022	1,500,000	748,951
Cash & Cash Equivalents - end of the year	1,500,000	1,500,000	1,500,000	715,471	917,085	500,000	1,490,852	1,444,022	1,500,000	748,95
Investments - end of the year	14,809,920	17,367,113	17,608,178	17,608,178	17,608,178	17,408,107	17,408,107	17,408,107	18,280,776	18,280,776
Cash, Cash Equivalents & Investments - end of the year	16,309,920	18,867,113	19,108,178	18,323,649	18,525,263	17,408,107	18,898,960	18,852,129	19,780,776	19,029,72
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Representing:										
- External Restrictions	2,023,865	3,244,812	3,688,798	4,142,648	4,612,918	5,092,654	5,589,209	6,063,126	6,594,965	6,990,18
- Internal Restrictions	6,360,724	6,329,807	6,372,694	6,030,428	5,988,218	6,037,749	6,165,281	6,292,813	6,401,845	6,529,37
- Unrestricted	7,925,331	9,292,493	9,046,686	8,150,572	7,924,127	6,777,704	7,144,469	6,496,190	6,783,966	5,510,16
										19,029,727

CASH FLOW STATEMENT - SEWER FUND	0004/05	2025/20	0000/07	0007/00	Projected		0000104	0004/00	0000/00	000010
Scenario: LTFP Base Case Adopted	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Receipts:										
Rates & Annual Charges	1,622,031	1,678,742	1,737,016	1,797,331	1,859,756	1,924,366	1,991,238	2,060,450	2,132,084	2,206,226
User Charges & Fees	364,626	392,388	436,121	511,385	529,284	587,809	608,382	629,676	651,714	674,524
Investment & Interest Revenue Received	280,699	274,175	293,010	247,900	238,080	250,133	283,618	319,934	360,046	392,046
Grants & Contributions	140,149	141,441	142,778	5,940,537	145,595	147,077	148,612	150,200	151,844	153,545
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	
Payments:										
Employee Benefits & On-Costs	(345,050)	(359,380)	(371,478)	(384,480)	(396,015)	(407,895)	(420,132)	(432,736)	(445,718)	(459,090
Materials & Contracts	(973,136)	(1,005,951)	(1,152,414)	(1,109,547)	(1,118,914)	(1,171,447)	(1,211,495)	(1,251,740)	(1,293,327)	(1,336,300
Borrowing Costs	(21,939)	(16,282)	(10,088)	(3,208)	-	-	-	-	-	
Bonds & Deposits Refunded		-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Net Cash provided (or used in) Operating Activities	1,067,380	1,105,132	1,074,946	6,999,918	1,257,786	1,330,044	1,400,223	1,475,784	1,556,643	1,630,951
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	_	-	-	-	-	-	-	-	-	
Sale of Investment Property	-	-	-			-	-	-	-	
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	
		-								-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(540,456)	(480,807)	(295,210)	(8,917,500)	(75,552)	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(540,456)	(480,807)	(295,210)	(8,917,500)	(75,552)	-	-	-	-	-
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(69,562)	(75,264)	(81,508)	(65,524)	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	
Net Cash Flow provided (used in) Financing Activities	(69,562)	(75,264)	(81,508)	(65,524)	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	457,362	549,061	698,228	(1,983,106)	1,182,234	1,330,044	1,400,223	1,475,784	1,556,643	1,630,951
		,								
plus: Cash & Cash Equivalents - beginning of year	1,809,842	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315
Cash & Cash Equivalents - end of the year	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315	10,107,267
Cash & Cash Equivalents - end of the year	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315	10,107,267
Investments - end of the year	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000
Cash, Cash Equivalents & Investments - end of the year	8,675,204	9,224,265	9,922,493	7,939,388	9,121,621	10,451,665	11,851,888	13,327,672	14,884,315	16,515,267
Representing:										
- External Restrictions	1,860,362	1,982,140	2,109,879	2,238,479	2,373,086	2,507,925	2,648,778	2,795,888	2,949,506	3,023,24
- Internal Restrictions	-	-	-	-	-	-	-	-	-	
- Unrestricted	6,814,842	7,242,125	7,812,614	5,700,909	6,748,535	7,943,740	9,203,110	10,531,785	11,934,809	13,492,023
	8,675,204	9,224,265	9,922,493	7,939,388	9,121,621	10,451,665	11,851,888	13,327,672	14,884,315	16,515,267

# b. Special Variation

Blayney Shire Council										
10 Year Financial Plan for the Years ending 30 June 2034										
INCOME STATEMENT - CONSOLIDATED					Projected	d Years				
Scenario: Proposed SV Model	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Container reposed or medo:	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	*	*	*	-	*	*	*	*	*	
Revenue:										
Rates & Annual Charges	14,055,036	15,667,613	17,451,154	17,919,744	19,092,547	19,611,326	20,144,495	21,040,171	21,614,769	22,195,425
User Charges & Fees	1,771,697	1,892,705	1,921,637	2,093,426	2,098,958	2,256,307	2,265,160	2,389,228	2,149,852	2,217,606
Other Revenues	278,276	285,589	293,164	301,007	331,131	318,095	328,247	338,727	348,889	359,356
Grants & Contributions provided for Operating Purposes	5,907,034	5,189,082	5,321,959	5,455,747	5,603,284	5,762,141	5,920,152	6,082,850	6,260,981	6,444,455
Grants & Contributions provided for Capital Purposes	6,526,012	3,130,608	1,191,113	10,383,782	2,885,836	2,090,117	1,972,741	2,645,375	996,122	1,187,535
Interest & Investment Revenue	863,181	818,196	797,792	738,673	735,084	733,617	783,842	876,167	944,568	1,024,149
Other Income:								·		, ,
Net Gains from the Disposal of Assets	-	41,367	5,889	80,299	42,768	73,297	36,404	148,736	38,708	73,278
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	_
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	_
Other Income	-	-	-	-	_	-	-	_	-	
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Income from Continuing Operations	29,426,236	27,050,160	27,007,708	36,997,679	30,814,608	30,869,902	31,476,040	33,546,254	32,378,889	33,526,805
Expenses from Continuing Operations										
Employee Benefits & On-Costs	8,248,858	8,616,516	8,907,061	9,218,810	9,495,209	9,779,897	10,073,721	10,375,751	10,686,837	11,047,466
Borrowing Costs	172,631	155,764	138,599	120,584	106,283	95,456	86,213	76,645	66,742	56,490
Materials & Contracts	6,271,806	6,678,355	7,214,690	7,152,335	7,784,261	8,100,528	8,216,852	8,403,422	8,876,691	9,199,198
Depreciation & Amortisation	8,362,945	8,529,418	8,699,219	8,866,136	9,292,791	9,477,977	9,666,864	9,859,526	10,056,038	10,256,749
Impairment of investments	0,302,343		8,099,219	0,000,130	9,292,791	3,477,377	3,000,004	9,639,320	10,030,036	10,230,743
Impairment of investments Impairment of receivables	-	-	-	-	-	-	-	-	-	
•	1 210 926	1 207 711		1 264 040	1 200 022	1 270 400	1 242 642	1 271 522	1 410 220	1 462 227
Other Expenses Interest & Investment Losses	1,210,836	1,287,711	1,238,661	1,264,040	1,298,823	1,378,480	1,343,643	1,371,522	1,410,328	1,463,337
	F 246	-	-	-	-	-	-	-	-	
Net Losses from the Disposal of Assets	5,246	-	-	-	-	-	-	-	-	
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	
Joint Ventures & Associated Entities			-	-			-			-
Total Expenses from Continuing Operations	24,272,322	25,267,764	26,198,229	26,621,905	27,977,368	28,832,337	29,387,293	30,086,867	31,096,637	32,023,240
Operating Result from Continuing Operations	5,153,913	1,782,396	809,479	10,375,774	2,837,241	2,037,564	2,088,747	3,459,388	1,282,252	1,503,565
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,153,913	1,782,396	809,479	10,375,774	2,837,241	2,037,564	2,088,747	3,459,388	1,282,252	1,503,565
Net Operating Result before Grants and Contributions provided for										
Capital Purposes	(1,372,098)	(1,348,212)	(381,634)	(8,008)	(48,596)	(52,553)	116,007	814,013	286,130	316,030
				,						

Blayney Shire Council										
10 Year Financial Plan for the Years ending 30 June 2034										
INCOME STATEMENT - GENERAL FUND					Projected	d Years				
Scenario: Proposed SV Model	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Container repeated of model	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	<u> </u>	-	*	<u> </u>	•	*	*		*	
Revenue:										
Rates & Annual Charges	12,431,320	13,987,548	15,712,769	16,120,996	17,231,324	17,685,441	18,151,686	18,978,095	19,481,001	19,987,457
User Charges & Fees	1,407,071	1,500,317	1,485,516	1,582,041	1,569,674	1,668,498	1,656,778	1,759,553	1,498,138	1,543,082
Other Revenues	278,276	285,589	293,164	301,007	331,131	318,095	328,247	338,727	348,889	359,356
Grants & Contributions provided for Operating Purposes	5,907,034	5,189,083	5,321,960	5,455,748	5,603,285	5,762,142	5,920,152	6,082,850	6,260,981	6,444,456
Grants & Contributions provided for Capital Purposes	6,385,862	2,989,166	1,048,335	4,443,245	2,740,241	1,943,040	1,824,129	2,495,175	844,278	1,033,990
Interest & Investment Revenue	582,482	544,021	504,782	490,773	497,004	483,484	500,224	556,233	584,522	632,103
Other Income:		2, - = =	.,	,	,	,		223,222	.,	,
Net Gains from the Disposal of Assets	_	41,367	5,889	80,299	42,768	73,297	36,404	148,736	38,708	73,278
Fair value increment on investment properties	_	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	_	-	-	-	-	-	-	-	-	_
Reversal of impairment losses on receivables	_	-	-	-	-	-	-	-	-	_
Other Income	_	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Income from Continuing Operations	27,017,046	24,562,092	24,397,413	28,499,108	28,040,427	27,958,998	28,442,619	30,384,369	29,081,517	30,098,721
Expenses from Continuing Operations										
Employee Benefits & On-Costs	7,903,808	8,257,137	8,535,583	8,834,329	9,099,195	9,372,002	9,653,589	9,943,015	10,241,119	10,588,377
Borrowing Costs	151,246	140,081	129,160	117,898	106,283	95,456	86,213	76,645	66,742	56,490
Materials & Contracts	5,295,373	5,670,318	6,052,432	6,046,249	6,664,380	6,925,497	7,002,790	7,149,031	7,580,624	7,860,068
Depreciation & Amortisation	7,587,894	7,739,117	7,893,364	8,044,419	8,204,898	8,368,586	8,535,547	8,705,848	8,879,555	9,056,736
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,210,836	1,287,711	1,238,661	1,264,040	1,298,823	1,378,480	1,343,643	1,371,522	1,410,328	1,463,337
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	5,246	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	22,154,403	23,094,363	23,849,200	24,306,936	25,373,579	26,140,020	26,621,782	27,246,062	28,178,369	29,025,007
Operating Result from Continuing Operations	4,862,643	1,467,728	548,213	4,192,173	2,666,848	1,818,978	1,820,837	3,138,307	903,148	1,073,714
Discontinued Countinue Desfit (Local)										
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,862,643	1,467,728	548,213	4,192,173	2,666,848	1,818,978	1,820,837	3,138,307	903,148	1,073,714
Net Operating Result before Grants and Contributions provided for										
Capital Purposes	(1,523,220)	(1,521,438)	(500,122)	(251,072)	(73,393)	(124,062)	(3,292)	643,132	58,870	39,724

INCOME STATEMENT - SEWER FUND					Projected	l Years				
Scenario: Proposed SV Model	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	1,623,716	1,680,065	1,738,386	1,798,748	1,861,223	1,925,884	1,992,809	2,062,076	2,133,768	2,207,968
User Charges & Fees	364,626	392,388	436,121	511,385	529,284	587,809	608,382	629,676	651,714	674,524
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Grants & Contributions provided for Capital Purposes	140,149	141,441	142,779	5,940,538	145,595	147,078	148,612	150,200	151,844	153,545
Interest & Investment Revenue	280,699	274,175	293,010	247,900	238,080	250,133	283,618	319,934	360,046	392,046
Other Income:										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,409,190	2,488,068	2,610,295	8,498,571	2,774,182	2,910,904	3,033,421	3,161,886	3,297,372	3,428,084
Expenses from Continuing Operations										
Employee Benefits & On-Costs	345,050	359,380	371,478	384,480	396,015	407,895	420,132	432,736	445,718	459,090
Borrowing Costs	21,385	15,683	9,439	2,686	-	-	-	-	-	-
Materials & Contracts	976,434	1,008,037	1,162,257	1,106,086	1,119,881	1,175,031	1,214,062	1,254,391	1,296,067	1,339,130
Depreciation & Amortisation	775,050	790,301	805,855	821,717	1,087,894	1,109,391	1,131,317	1,153,677	1,176,483	1,200,013
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,117,919	2,173,401	2,349,029	2,314,969	2,603,789	2,692,317	2,765,510	2,840,805	2,918,268	2,998,232
Operating Result from Continuing Operations	291,271	314,667	261,266	6,183,601	170,393	218,587	267,911	321,081	379,104	429,851
operating treatment community operations	201,271	011,001	201,200	0,100,001		210,001	201,011	021,001	0.0,.0.	120,001
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	291,271	314,667	261,266	6,183,601	170,393	218,587	267,911	321,081	379,104	429,851
Net Operating Result before Grants and Contributions provided for										
Capital Purposes	151,121	173,226	118,487	243,064	24,798	71,509	119,299	170,881	227,260	276,306

Blayney Shire Council										
10 Year Financial Plan for the Years ending 30 June 2034										
BALANCE SHEET - CONSOLIDATED					Projecte	ed Years				
Scenario: Proposed SV Model	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	•
ASSETS										
Current Assets										
Cash & Cash Equivalents	2,767,204	4,235,448	5,014,493	2,992,203	4,213,621	5,543,665	6,943,888	8,419,672	9,976,315	11,240,963
Investments	20,091,479	20,091,479	21,289,053	21,289,053	22,199,642	22,665,373	24,647,359	25,687,989	27,451,736	27,451,736
Receivables	957,528	959,159	968,824	1,057,113	1,058,063	1,090,956	1,113,394	1,180,107	1,104,459	1,131,325
Inventories	1,770,991	1,862,927	1,956,149	1,958,422	2,106,664	2,171,267	2,192,855	2,230,721	2,335,626	2,404,956
Contract assets and contract cost assets Other	111.050	110 502	12/ 192	124 745	125 460	1/1 165	1/2 095	1/5 127	152 027	158,538
Non-current assets classified as "held for sale"	111,050	118,583	124,182	124,745	135,460	141,165	142,085	145,127	152,937	150,550
Total Current Assets	25,698,252	27,267,597	29,352,701	27,421,535	29,713,450	31,612,426	35,039,581	37,663,615	41,021,073	42,387,518
Total Guirent Assets	23,030,232	21,201,331	25,552,701	27,421,333	25,715,450	31,012,420	33,033,361	37,003,013	41,021,073	42,307,310
Non-Current Assets										
Investments	298,230	298,230	324,331	324,331	344,177	354,328	397,525	420,205	458,646	458,646
Receivables	13,311	14,978	16,825	17,262	18,451	18,937	19,437	20,322	20,860	21,402
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	391,933,943	391,800,005	390,125,823	401,972,661	402,198,181	402,109,491	400,456,397	401,018,827	398,666,920	398,546,184
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	32,084	5,308	(21,468)	(41,968)	(62,468)	(82,968)	(103,468)	(123,968)	(144,468)	(164,968)
Right of use assets	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000
Investments Accounted for using the equity method	35,100,000	35,125,000	35,150,000	35,175,000	35,200,000	35,225,000	35,250,000	35,275,000	35,300,000	35,325,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	- 407.440.550	-	-	- 407 400 206	-	-	-	-	-	-
Total Non-Current Assets TOTAL ASSETS	427,419,569 <b>453,117,821</b>	427,285,520 <b>454,553,117</b>	425,637,511 <b>454,990,212</b>	437,489,286 <b>464,910,822</b>	437,740,341 <b>467,453,790</b>	437,666,788 469,279,215	436,061,890 <b>471,101,472</b>	436,652,386 <b>474,316,001</b>	434,343,958 <b>475,365,031</b>	434,228,264 476,615,782
TOTAL ASSETS	453,117,621	454,553,117	454,990,212	404,910,022	467,453,790	409,279,215	471,101,472	474,316,001	475,365,031	4/0,015,762
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	1,995,345	2,102,336	2,204,497	2,215,840	2,337,362	2,401,915	2,424,742	2,475,292	2,558,325	2,622,786
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	42,455	45,268	44,822	47,734	47,361	50,343	49,989	53,090	45,202	46,559
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	457,029	474,194	469,471	415,562	279,771	289,015	298,583	308,486	318,738	-
Employee benefit provisions	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378
Other provisions	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,731,229	4,858,198	4,955,189	4,915,536	4,900,893	4,977,672	5,009,713	5,073,268	5,158,665	4,905,744
Non-Commont Linkilities										
Non-Current Liabilities Payables	2,258	2,383	2,478	2,529	2,671	2,767	2,819	2,892	3,011	3,117
Income received in advance	2,230	2,303	2,476	2,329	2,071	2,707	2,019	2,092	3,011	5,117
Contract liabilities	-	-			_		_	-		
Lease liabilities	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
Borrowings	4,453,064	3,978,870	3,509,399	3,093,837	2,814,066	2,525,051	2,226,468	1,917,982	1,599,244	1,599,244
Employee benefit provisions	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622
Other provisions	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978
Investments Accounted for using the equity method	-,,	-	-,,	-	-	-	-	-	-	-,,
Liabilities associated with assets classified as "held for sale"	-	-	-	-	_	-	-	-	-	-
Total Non-Current Liabilities	5,884,922	5,410,853	4,941,478	4,525,967	4,246,338	3,957,418	3,658,887	3,350,474	3,031,855	3,031,961
TOTAL LIABILITIES	10,616,150	10,269,051	9,896,667	9,441,502	9,147,231	8,935,091	8,668,600	8,423,742	8,190,520	7,937,706
Net Assets	442,501,671	444,284,066	445,093,545	455,469,319	458,306,560	460,344,124	462,432,871	465,892,259	467,174,511	468,678,076
FOULTY										
EQUITY  Patained Farnings	100 004 674	100 977 000	200 696 545	211 062 210	212 000 500	215 027 124	210 025 074	221 405 250	222 767 511	22/1 271 070
Retained Earnings	198,094,671	199,877,066	200,686,545	211,062,319	213,899,560	215,937,124	218,025,871	221,485,259	222,767,511	224,271,076
Revaluation Reserves Other Reserves	244,352,000 55,000	244,352,000 55,000	244,352,000 55,000	244,352,000 55,000	244,352,000 55,000	244,352,000 55,000	244,352,000 55,000	244,352,000 55,000	244,352,000 55,000	244,352,000 55,000
Council Equity Interest	442,501,671	444,284,066	445,093,545	455,469,319	458,306,560	460,344,124	462,432,871	465,892,259	467,174,511	468,678,076
Non-controlling equity interests	2,301,0/1	,204,000	-	755,403,313		-100,344,124	702,432,0/1	-03,032,233		
Total Equity	442,501,671	444,284,066	445,093,545	455,469,319	458,306,560	460,344,124	462,432,871	465,892,259	467,174,511	468,678,076
	,,	,,,	,	,,	,,	,		,,	,,	,,

10 Year Financial Plan for the Years ending 30 June 2034										
BALANCE SHEET - GENERAL FUND					Projecte	d Years				
Scenario: Proposed SV Model	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/
ASSETS	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Current Assets										
Cash & Cash Equivalents	500,000	1,419,183	1,500,000	1,460,815	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,133,69
Investments	13,683,479	13,683,479	14,881,053	14,881,053	15,791,642	16,257,373	18,239,359	19,279,989	21,043,736	21,043,73
Receivables	919,406	919,714	928,010	1,014,881	1,014,364	1,045,740	1,066,606	1,131,693	1,054,361	1,079,48
Inventories	1,770,991	1,862,927	1,956,149	1,958,422	2,106,664	2,171,267	2,192,855	2,230,721	2,335,626	2,404,95
Contract assets and contract cost assets	1,770,991	1,802,927	1,930,149	1,930,422	2,100,004	2,171,207	2,192,633	2,230,721	2,333,020	2,404,93
Other	111,050	118,583	124,182	124,745	135,460	141,165	142,085	145,127	152,937	158,53
Non-current assets classified as "held for sale"	111,030	110,505	124,102	124,743	155,400	141,103	142,003	143,127	132,337	130,33
Total Current Assets	16,984,926	18,003,886	19,389,393	19,439,916	20,548,130	21,115,545	23,140,905	24,287,529	26,086,660	25,820,41
Total Gallette Assets	10,504,520	10,003,000	15,505,555	15,455,510	20,5-10,150	21,113,543	23,140,303	24,207,323	20,000,000	23,020,41
Non-Current Assets										
Investments	298,230	298,230	324,331	324,331	344,177	354,328	397,525	420,205	458,646	458,64
Receivables	13,311	14,978	16,825	17,262	18,451	18,937	19,437	20,322	20,860	21,40
Inventories	-	-	-	-	-	-	-	-	-	,
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	
Infrastructure, Property, Plant & Equipment	364,101,337	364,276,892	363,113,356	366,864,411	368,102,272	369,122,974	368,601,196	370,317,303	369,141,880	370,221,15
Investment Property	-	-	-	-	-	-	-	-	-	, ,
Intangible Assets	32,084	5,308	(21,468)	(41,968)	(62,468)	(82,968)	(103,468)	(123,968)	(144,468)	(164,96
Right of use assets	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,00
Investments Accounted for using the equity method	35,100,000	35,125,000	35,150,000	35,175,000	35,200,000	35,225,000	35,250,000	35,275,000	35,300,000	35,325,00
Non-current assets classified as "held for sale"	-			-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Total Non-Current Assets	399,586,962	399,762,408	398,625,043	402,381,036	403,644,432	404,680,271	404,206,689	405,950,862	404,818,918	405,903,23
TOTAL ASSETS	416,571,888	417,766,294	418,014,437	421,820,952	424,192,562	425,795,815	427,347,595	430,238,391	430,905,578	431,723,64
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	
Payables	1,928,337	2,033,842	2,126,808	2,142,134	2,262,689	2,323,659	2,343,918	2,391,817	2,472,110	2,533,74
Income received in advance	-	-	-	-	-	-	-	-	-	
Contract liabilities	42,455	45,268	44,822	47,734	47,361	50,343	49,989	53,090	45,202	46,55
Lease liabilities	-	-	-	-	-	-	-	-	-	
Borrowings	381,765	392,686	403,947	415,562	279,771	289,015	298,583	308,486	318,738	
Employee benefit provisions	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,37
Other provisions	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,02
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	
Total Current Liabilities	4,588,957	4,708,196	4,811,977	4,841,830	4,826,221	4,899,416	4,928,890	4,989,793	5,072,450	4,816,70
Non Comment Linkilities										
Non-Current Liabilities	2,258	2,383	2 470	2,529	2 671	2 767	2.010	2 002	2.011	2 11
Payables Income received in advance	2,236	2,363	2,478	2,323	2,671	2,767	2,819	2,892	3,011	3,11
Contract liabilities	-	-	-	-	-	-	-	-	-	
Lease liabilities	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,00
Borrowings	4,306,032	3,913,346	3,509,399	3,093,837	2,814,066	2,525,051	2,226,468	1,917,982	1,599,244	1,599,24
Employee benefit provisions	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,62
Other provisions	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,97
Investments Accounted for using the equity method	1,312,978	1,312,976	1,312,376	1,312,376	1,312,378	1,312,976	1,312,376	1,312,976	1,312,376	1,312,37
Liabilities associated with assets classified as "held for sale"	-	-	-	_	_	_	-	_	_	
Total Non-Current Liabilities	5,737,890	5,345,329	4,941,478	4,525,967	4,246,338	3,957,418	3,658,887	3,350,474	3,031,855	3,031,96
TOTAL LIABILITIES	10,326,847	10,053,525	9,753,454	9,367,796	9,072,558	8,856,834	8,587,777	8,340,267	8,104,306	7,848,66
Net Assets	406,245,041	407,712,770	408,260,983	412,453,155	415,120,004	416,938,981	418,759,818	421,898,124	422,801,272	423,874,98
EQUITY										
Retained Earnings	186,637,041	188,104,770	188,652,983	192,845,155	195,512,004	197,330,981	199,151,818	202,290,124	203,193,272	204,266,98
Revaluation Reserves	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,00
Other Reserves	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,00
Council Equity Interest	406,245,041	407,712,770	408,260,983	412,453,155	415,120,004	416,938,981	418,759,818	421,898,124	422,801,272	423,874,98
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	
Total Equity	406,245,041	407,712,770	408,260,983	412,453,155	415,120,004	416,938,981	418,759,818	421,898,124	422,801,272	423,874,98

BALANCE SHEET - SEWER FUND	0004/05	000=100	0000/07	0007/00	Projected		0000/04	0004/00	0000/00	000015
Scenario: Proposed SV Model	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	
ASSETS										
Current Assets										
Cash & Cash Equivalents	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315	10,107,267
Investments	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000
Receivables	38,122	39,445	40,814	42,232	43,698	45,217	46,788	48,414	50,097	51,839
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,713,326	9,263,711	9,963,308	7,981,619	9,165,320	10,496,882	11,898,676	13,376,086	14,934,413	16,567,106
Non-Current Assets										
Investments	_				-				_	
		-	-	-		-	-	-		-
Receivables	-	-	-	-	-	-	-	-	-	
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	27,832,607	27,523,112	27,012,467	35,108,251	34,095,909	32,986,517	31,855,201	30,701,523	29,525,040	28,325,028
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	27,832,607	27,523,112	27,012,467	35,108,251	34,095,909	32,986,517	31,855,201	30,701,523	29,525,040	28,325,028
TOTAL ASSETS	36,545,933	36,786,823	36,975,775	43,089,870	43,261,229	43,483,399	43,753,877	44,077,610	44,459,453	44,892,134
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	_	-	-	-	-	-	_
Payables	67,008	68,494	77,689	73,706	74,672	78,256	80,823	83,475	86,214	89,044
Income received in advance	07,008	00,434	77,069	73,700	74,072	78,230	80,823	63,473	80,214	63,044
Contract liabilities	-	-	-	-	-	-	-	-	-	
Lease liabilities				-		-		-		-
	75.264	- 01 500	-	-	-	-	-	-	-	-
Borrowings	75,264	81,508	65,524	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	- 442.272	- 450,000	- 142.242	- 72.706	- 74 672	- 70.056	-		- 06.24.4	-
Total Current Liabilities	142,272	150,002	143,213	73,706	74,672	78,256	80,823	83,475	86,214	89,044
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	147,032	65,524	_	_	-	-	_	-	_	_
Employee benefit provisions		-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	
Investments Accounted for using the equity method	-	-	-	_	-	-	-	-	-	_
Liabilities associated with assets classified as "held for sale"	_	_	_	_	_	_	_	_	_	_
Total Non-Current Liabilities	147,032	65,524	_	_	-	_	_	_	_	
TOTAL LIABILITIES	289,304	215,526	143,213	73,706	74,672	78,256	80,823	83,475	86,214	89,044
	36,256,629	36,571,297	36,832,563	43,016,164	43,186,556	43,405,143	43,673,054	43,994,135	44,373,239	44,803,090
Net Assets	30,230,029	00,011,001								
Net Assets	30,230,029	00,011,001	. ,	ĺ						
Net Assets EQUITY										
Net Assets  EQUITY Retained Earnings	11,457,629	11,772,297	12,033,563	18,217,164	18,387,556	18,606,143	18,874,054	19,195,135	19,574,239	20,004,090
				18,217,164 24,799,000	18,387,556 24,799,000	18,606,143 24,799,000	18,874,054 24,799,000	19,195,135 24,799,000	19,574,239 24,799,000	20,004,090 24,799,000
Net Assets  EQUITY Retained Earnings Revaluation Reserves	11,457,629	11,772,297	12,033,563 24,799,000 -		24,799,000		24,799,000	24,799,000	24,799,000	24,799,000
Net Assets  EQUITY Retained Earnings	11,457,629	11,772,297	12,033,563							
Net Assets  EQUITY Retained Earnings Revaluation Reserves Other Reserves	11,457,629 24,799,000	11,772,297 24,799,000 -	12,033,563 24,799,000 -	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000

10 Year Financial Plan for the Years ending 30 June 2034										
CASH FLOW STATEMENT - CONSOLIDATED	Projected Years									
Scenario: Proposed SV Model	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
Scenario. Proposed SV Model	2024/25	\$	\$	\$	2020/29	\$	\$	\$	2032/33	
Cash Flows from Operating Activities	Ψ	φ	Ψ	•	4	¥	Ψ	Ą		
Receipts:										
Rates & Annual Charges	14,065,098	15,685,572	17,471,161	17,923,385	19,104,837	19,615,434	20,148,701	21,048,785	21,619,317	22,199,958
User Charges & Fees	1,790,017	1,869,182	1,925,371	2,069,076	2,102,078	2,231,377	2,268,117	2,363,302	2,215,799	2,206,268
Investment & Interest Revenue Received	862,351	805,921	781,037	736,870	723,999	727,927	766,157	864,343	929,564	1,024,376
Grants & Contributions	10,718,943	8,320,537	6,513,445	15,838,803	8,489,441	7,852,390	7,892,884	8,728,053	7,257,406	7,631,914
Bonds & Deposits Received	10,718,943	6,320,337	0,313,443	13,838,803	6,465,441	7,832,330	7,032,004	6,726,033	7,237,400	7,031,91
Other	328,818	342,900	319,080	249,137	353,085	325,984	327,711	325,207	373,503	353,236
	520,010	342,900	319,000	249,157	333,063	323,364	327,711	323,207	3/3,303	555,250
Payments:	(0.240.050)	(0.646.546)	(0.007.001)	(0.210.010)	(0.405.200)	(0.770.007)	(40.072.724)	(40.275.754)	(10,000,027)	/11 047 46/
Employee Benefits & On-Costs	(8,248,858)	(8,616,516)	(8,907,061)	(9,218,810)	(9,495,209)	(9,779,897)	(10,073,721)	(10,375,751)	(10,686,837)	(11,047,466
Materials & Contracts	(6,195,543)	(6,713,263)	(7,257,240)	(7,153,959)	(7,853,396)	(8,119,935)	(8,229,169)	(8,416,450)	(8,921,896)	(9,224,847
Borrowing Costs	(174,705)	(157,827)	(140,753)	(122,655)	(107,876)	(96,529)	(87,321)	(77,790)	(67,925)	(57,712
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	
Other	(1,211,663)	(1,283,896)	(1,235,752)	(1,262,491)	(1,294,499)	(1,375,566)	(1,342,071)	(1,369,301)	(1,406,689)	(1,460,107
Net Cash provided (or used in) Operating Activities	11,934,458	10,252,609	9,469,286	19,059,356	12,022,459	11,381,187	11,671,287	13,090,397	11,312,241	11,625,620
Cash Flows from Investing Activities										
Receipts:										
•	F72.000									
Sale of Investment Securities	573,088	-	-	-	-	-	-	-	-	
Sale of Investment Property	-	-	-	-	-	-	-	-	-	
Sale of Real Estate Assets	-	-		-	-			-		
Sale of Infrastructure, Property, Plant & Equipment	497,536	1,624,143	508,888	802,991	427,678	732,974	364,039	1,487,361	387,084	732,780
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	(1,223,675)	-	(930,435)	(475,881)	(2,025,183)	(1,063,310)	(1,802,188)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,081,694)	(9,951,480)	(7,501,260)	(21,415,167)	(9,882,721)	(10,028,465)	(8,320,905)	(11,740,081)	(8,032,008)	(10,775,015
Purchase of Real Estate Assets		-	-	-	-	-			-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	_
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	
other investing / tearrity / ayments										
Net Cash provided (or used in) Investing Activities	(11,011,070)	(8,327,337)	(8,216,047)	(20,612,176)	(10,385,478)	(9,771,372)	(9,982,049)	(11,316,030)	(9,447,111)	(10,042,235
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(466,026)	(457,029)	(474,194)	(469,471)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738
Repayment of lease liabilities (principal repayments)		-	-	-	-	-	-	- 1	-	
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	
o the Financing Flourity Fayments										
Net Cash Flow provided (used in) Financing Activities	(466,026)	(457,029)	(474,194)	(469,471)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738
. , , ,	` ' '	, , ,	` ' '		, , ,		` ′ ′	· / /	` ′ ′	
Net Increase/(Decrease) in Cash & Cash Equivalents	457,362	1,468,244	779,046	(2,022,291)	1,221,419	1,330,044	1,400,223	1,475,784	1,556,643	1,264,647
plus: Cash & Cash Equivalents - beginning of year	2,309,842	2,767,204	4,235,448	5,014,493	2,992,203	4,213,621	5,543,665	6,943,888	8,419,672	9,976,315
Cash & Cash Equivalents - end of the year	2,767,204	4,235,448	5,014,493	2,992,203	4,213,621	5,543,665	6,943,888	8,419,672	9,976,315	11,240,963
Cash & Cash Equivalents - end of the year	2,767,204	4,235,448	5,014,493	2,992,203	4,213,621	5,543,665	6,943,888	8,419,672	9,976,315	11,240,963
Investments - end of the year	20,389,709	20,389,709	21,613,384	21,613,384	22,543,819	23,019,700	25,044,884	26,108,194	27,910,381	27,910,381
Cash, Cash Equivalents & Investments - end of the year	23,156,913	24,625,157	26,627,878	24,605,587	26,757,440	28,563,365	31,988,772	34,527,866	37,886,697	39,151,344
D										
Representing:										
- External Restrictions	10,699,069	12,469,078	13,611,291	12,082,036	13,734,539	15,544,319	17,441,097	19,390,798	21,479,280	23,505,454
- Internal Restrictions	6,360,724	6,329,807	6,372,694	6,030,428	5,988,218	6,037,749	6,165,281	6,292,813	6,401,845	6,529,37
- Unrestricted	6,097,121	5,826,272	6,643,893	6,493,123	7,034,684	6,981,297	8,382,393	8,844,255	10,005,572	9,116,514
	23,156,913	24,625,157	26,627,878	24,605,587	26,757,440	28,563,365	31,988,772	34,527,866	37,886,697	39,151,344

Blayney Shire Council										
10 Year Financial Plan for the Years ending 30 June 2034										
CASH FLOW STATEMENT - GENERAL FUND					Projecte	d Years				
Scenario: Proposed SV Model	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Receipts:										
Rates & Annual Charges	12,443,066	14,006,830	15,734,145	16,126,054	17,245,081	17,691,068	18,157,463	18,988,335	19,487,233	19,993,732
User Charges & Fees	1,425,391	1,476,794	1,489,250	1,557,691	1,572,794	1,643,568	1,659,734	1,733,626	1,564,084	1,531,744
Investment & Interest Revenue Received	581,652	531,745	488,027	488,969	485,918	477,794	482,539	544,409	569,518	632,330
Grants & Contributions	10,578,794	8,179,096	6,370,666	9,898,266	8,343,846	7,705,313	7,744,273	8,577,853	7,105,562	7,478,369
Bonds & Deposits Received	10,578,754	6,173,030	0,370,000	3,636,200	0,343,040	7,703,313	7,744,273	0,377,033	7,103,302	7,476,303
Other	328,818	342,900	319,080	249,137	353,085	325,984	327,711	325,207	373,503	353,236
Payments:	320,010	342,500	319,060	249,137	333,063	323,364	327,711	323,207	373,303	333,230
Employee Benefits & On-Costs	(7,903,808)	(0.257.127)	(8,535,583)	(8,834,329)	(9,099,195)	(9,372,002)	(9,653,589)	(9,943,015)	(10.241.110)	(10,588,377
		(8,257,137)							(10,241,119)	
Materials & Contracts	(5,222,406)	(5,707,312)	(6,104,826)	(6,044,412)	(6,734,481)	(6,948,488)	(7,017,675)	(7,164,711)	(7,628,569)	(7,888,547
Borrowing Costs	(152,766)	(141,545)	(130,666)	(119,447)	(107,876)	(96,529)	(87,321)	(77,790)	(67,925)	(57,712
Bonds & Deposits Refunded					-				- (4 455 555)	
Other	(1,211,663)	(1,283,896)	(1,235,752)	(1,262,491)	(1,294,499)	(1,375,566)	(1,342,071)	(1,369,301)	(1,406,689)	(1,460,107
Net Cash provided (or used in) Operating Activities	10,867,078	9,147,477	8,394,340	12,059,438	10,764,673	10,051,143	10,271,064	11,614,613	9,755,597	9,994,668
Cook Flour from Investing Activities										
Cash Flows from Investing Activities										
Receipts:	572.000									
Sale of Investment Securities	573,088	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	<del>-</del>
Sale of Infrastructure, Property, Plant & Equipment	497,536	1,624,143	508,888	802,991	427,678	732,974	364,039	1,487,361	387,084	732,780
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	(1,223,675)	-	(930,435)	(475,881)	(2,025,183)	(1,063,310)	(1,802,188)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(11,541,238)	(9,470,673)	(7,206,050)	(12,497,667)	(9,807,169)	(10,028,465)	(8,320,905)	(11,740,081)	(8,032,008)	(10,775,015
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
N ( 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(10, 170, 614)	(7.04C F20)	(7,020,027)	(44.504.675)	(40, 200, 026)	(0.774.272)	(0.002.040)	(44.246.020)	(0.447.444)	/40 042 225
Net Cash provided (or used in) Investing Activities	(10,470,614)	(7,846,530)	(7,920,837)	(11,694,676)	(10,309,926)	(9,771,372)	(9,982,049)	(11,316,030)	(9,447,111)	(10,042,235
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(396,464)	(381,765)	(392,686)	(403,947)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(396,464)	(381,765)	(392,686)	(403,947)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738
Net Increase/(Decrease) in Cash & Cash Equivalents	0	919,183	80,817	(39,185)	39,185	-	-	0	-	(366,304
Net increase/(Decrease) in Cash & Cash Equivalents	U	919,103	00,017	(33,103)	39,103	-	-	U	-	(300,304
plus: Cash & Cash Equivalents - beginning of year	500,000	500,000	1,419,183	1,500,000	1,460,815	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Cash & Cash Equivalents - end of the year	500,000	1,419,183	1,500,000	1,460,815	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,133,696
•										
				1,460,815	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,133,696
Cash & Cash Equivalents - end of the year	500,000	1,419,183	1,500,000	1,400,013						
Cash & Cash Equivalents - end of the year Investments - end of the year						16,611,700	18,636,884	19,700,194		
Cash & Cash Equivalents - end of the year Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	500,000 13,981,709 14,481,709	1,419,183 13,981,709 15,400,892	1,500,000 15,205,384 16,705,384	15,205,384 16,666,199	16,135,819 17,635,819	16,611,700 18,111,700	18,636,884 <b>20,136,884</b>	19,700,194 <b>21,200,194</b>	21,502,381 23,002,381	21,502,381
Investments - end of the year  Cash, Cash Equivalents & Investments - end of the year	13,981,709	13,981,709	15,205,384	15,205,384	16,135,819				21,502,381	21,502,381
Investments - end of the year  Cash, Cash Equivalents & Investments - end of the year  Representing:	13,981,709 14,481,709	13,981,709 15,400,892	15,205,384 16,705,384	15,205,384 16,666,199	16,135,819 17,635,819	18,111,700	20,136,884	21,200,194	21,502,381 23,002,381	21,502,381 <b>22,636,077</b>
Investments - end of the year  Cash, Cash Equivalents & Investments - end of the year  Representing: - External Restrictions	13,981,709 14,481,709 2,023,865	13,981,709 15,400,892 3,244,812	15,205,384 16,705,384 3,688,798	15,205,384 16,666,199 4,142,648	16,135,819 17,635,819 4,612,918	5,092,654	<b>20,136,884</b> 5,589,209	<b>21,200,194</b> 6,063,126	21,502,381 23,002,381 6,594,965	21,502,381 22,636,077 6,990,187
Investments - end of the year  Cash, Cash Equivalents & Investments - end of the year  Representing:	13,981,709 14,481,709	13,981,709 15,400,892	15,205,384 16,705,384	15,205,384 16,666,199	16,135,819 17,635,819	18,111,700	20,136,884	21,200,194	21,502,381 23,002,381	21,502,381 22,636,077 6,990,187 6,529,377 9,116,514

CASH FLOW STATEMENT - SEWER FUND	2024/25	2025/26	2026/27	2027/20	Projected 2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
Scenario: Proposed SV Model	2024/25	2025/26 \$	\$	2027/28 \$	2028/29	2029/30 \$		2031/32	2032/33 \$	2033/3
Cash Flows from Operating Activities	\$	<b>a</b>	•	\$	\$	\$	\$	•	\$	
Receipts:										
	1 622 021	1,678,742	1 727 016	1 707 221	1,859,756	1 024 266	1,991,238	2.060.450	2 122 004	2 206 226
Rates & Annual Charges	1,622,031		1,737,016	1,797,331	, ,	1,924,366		2,060,450	2,132,084	2,206,226
User Charges & Fees	364,626	392,388	436,121	511,385	529,284	587,809	608,382	629,676	651,714	674,524
Investment & Interest Revenue Received	280,699	274,175	293,010	247,900	238,080	250,133	283,618	319,934	360,046	392,046
Grants & Contributions	140,149	141,441	142,778	5,940,537	145,595	147,077	148,612	150,200	151,844	153,545
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Payments:										
Employee Benefits & On-Costs	(345,050)	(359,380)	(371,478)	(384,480)	(396,015)	(407,895)	(420,132)	(432,736)	(445,718)	(459,090
Materials & Contracts	(973,136)	(1,005,951)	(1,152,414)	(1,109,547)	(1,118,914)	(1,171,447)	(1,211,495)	(1,251,740)	(1,293,327)	(1,336,300
										(1,330,300
Borrowing Costs	(21,939)	(16,282)	(10,088)	(3,208)	-	-	-	-	-	
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Net Cash provided (or used in) Operating Activities	1,067,380	1,105,132	1,074,946	6,999,918	1,257,786	1,330,044	1,400,223	1,475,784	1,556,643	1,630,951
Cash Flows from Investing Activities										
Receipts:										
•										
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	_
Payments:										
Purchase of Investment Securities			-		-	-	-	-	-	
	-									
Purchase of Investment Property	(5.10.455)	- (400.007)	(205.240)	(0.047.500)	(75.550)	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(540,456)	(480,807)	(295,210)	(8,917,500)	(75,552)	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(540,456)	(480,807)	(295,210)	(8,917,500)	(75,552)	-	-	-	-	-
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	_
Payments:										
Repayment of Borrowings & Advances	(69,562)	(75,264)	(81,508)	(65,524)						
					-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(69,562)	(75,264)	(81,508)	(65,524)	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	457,362	549,061	698,228	(1,983,106)	1,182,234	1,330,044	1,400,223	1,475,784	1,556,643	1,630,951
plus: Cash & Cash Equivalents - beginning of year	1,809,842	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315
Cash & Cash Equivalents - end of the year	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315	10,107,267
Cash & Cash Equivalents - end of the year	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315	10,107,267
Investments - end of the year	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000
Cash, Cash Equivalents & Investments - end of the year	8,675,204	9,224,265	9,922,493	7,939,388	9,121,621	10,451,665	11,851,888	13,327,672	14,884,315	16,515,267
Representing:										
	1.000.303	1 002 140	2 100 070	2 220 470	2 272 000	2 507 025	2 (40 770	2 705 000	2.040.500	2.022.24
- External Restrictions	1,860,362	1,982,140	2,109,879	2,238,479	2,373,086	2,507,925	2,648,778	2,795,888	2,949,506	3,023,244
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-
- Unrestricted	6,814,842	7,242,125	7,812,614	5,700,909	6,748,535	7,943,740	9,203,110	10,531,785	11,934,809	13,492,023
	8,675,204	9,224,265	9,922,493	7,939,388	9,121,621	10,451,665	11,851,888	13,327,672	14,884,315	16,515,267

# c. Special Variation - Reduced Mining

Blayney Shire Council										
10 Year Financial Plan for the Years ending 30 June 2034										
INCOME STATEMENT - CONSOLIDATED					Projected	d Years				
Scenario: Proposed SV Model - Reduced Mining	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
<b>.</b>	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Income from Continuing Operations	*	*	*	*	•	*	*	•	*	
Revenue:										
Rates & Annual Charges	14,055,036	15,213,758	16,511,674	16,947,382	17,394,755	17,854,111	18,325,777	18,810,089	19,306,634	19,806,505
User Charges & Fees	1,771,697	1,892,705	1,921,637	2,093,426	2,098,958	2,256,307	2,265,160	2,389,228	2,149,852	2,217,606
Other Revenues	278,276	285,589	293,164	301,007	331,131	318,095	328,247	338,727	348,889	359,356
Grants & Contributions provided for Operating Purposes	5,907,034	5,189,082	5,321,959	5,455,747	5,603,284	5,762,141	5,920,152	6,082,850	6,260,981	6,444,455
Grants & Contributions provided for Capital Purposes	6,526,012	3,130,608	1,191,113	10,383,782	2,885,836	2,090,117	1,972,741	2,645,375	996,122	1,187,535
Interest & Investment Revenue	863,181	818,196	797,792	738,673	735,084	683,617	693,842	731,167	749,568	749,149
Other Income:	000,202	010,100	701,702	, , , , , ,	700,001	000,02.	555,512	702,207	7 .0,000	, 10,210
Net Gains from the Disposal of Assets	_	41,367	5,889	80,299	42,768	73,297	36,404	148,736	38,708	73,278
Fair value increment on investment properties		+1,507	5,005	-	42,700	73,237	30,404	140,730	50,700	73,270
Reversal of revaluation decrements on IPPE previously expensed					_		-	_		
Reversal of impairment losses on receivables	-	_		-	_	-	-			
Other Income	-	-	-	-	-	-	-	-	-	
Joint Ventures & Associated Entities - Gain	25 000	25 000	35,000	35,000	35,000	2F 000	25 000	2F 000	35,000	25 000
	25,000 <b>29,426,236</b>	25,000 <b>26,596,305</b>	25,000	25,000 <b>36,025,317</b>	25,000 <b>29,116,816</b>	25,000 <b>29,062,687</b>	25,000 <b>29,567,322</b>	25,000 <b>31,171,172</b>	25,000 <b>29,875,754</b>	25,000 <b>30,862,885</b>
Total Income from Continuing Operations	29,420,230	20,590,505	26,068,228	36,025,317	29,110,010	29,002,007	29,567,322	31,171,172	29,675,754	30,002,003
Expenses from Continuing Operations										
Employee Benefits & On-Costs	8,248,858	8,616,516	8,907,061	9,218,810	9,495,209	9,779,897	10,073,721	10,375,751	10,686,837	11,047,466
Borrowing Costs	172,631	155,764	138,599	120,584	106,283	95,456	86,213	76,645	66,742	56,490
Materials & Contracts	6,271,806	6,678,355	7,214,690	7,152,335	7,784,261	8,100,528	8,216,852	8,403,422	8,876,691	9,199,198
Depreciation & Amortisation	8,362,945	8,529,418	8,699,219	8,866,136	9,292,791	9,477,977	9,666,864	9,859,526	10,056,038	10,256,749
Impairment of investments	8,302,343	0,323,410	0,055,215	8,800,130	5,232,731	5,477,577	3,000,804	5,655,520	10,030,038	10,230,743
Impairment of investments Impairment of receivables				-		_	-			
Other Expenses	1,210,836	1,287,711	1,238,661	1,264,040	1,298,823	1,378,480	1,343,643	1,371,522	1,410,328	1,463,337
Interest & Investment Losses	1,210,630	1,207,711	1,230,001	1,204,040	1,290,023	1,370,400	1,343,643	1,3/1,522	1,410,526	1,403,337
	E 246	-	-	-	-	-		-	-	-
Net Losses from the Disposal of Assets	5,246	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	
Joint Ventures & Associated Entities - Loss							-		- 04 000 007	
Total Expenses from Continuing Operations	24,272,322	25,267,764	26,198,229	26,621,905	27,977,368	28,832,337	29,387,293	30,086,867	31,096,637	32,023,240
Operating Result from Continuing Operations	5,153,913	1,328,541	(130,001)	9,403,412	1,139,449	230,349	180,029	1,084,306	(1,220,883)	(1,160,355
Discontinued Operations Profit/(Loss)										
Discontinued Operations - Profit/(Loss)  Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	
Net Pronu(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,153,913	1,328,541	(130,001)	9,403,412	1,139,449	230,349	180,029	1,084,306	(1,220,883)	(1,160,355
Net Operating Result before Grants and Contributions provided for										
Capital Purposes	(1,372,098)	(1,802,067)	(1,321,114)	(980,370)	(1,746,388)	(1,859,768)	(1,792,711)	(1,561,069)	(2,217,005)	(2,347,890

Blayney Shire Council										
10 Year Financial Plan for the Years ending 30 June 2034										
INCOME STATEMENT - GENERAL FUND					Projected	d Years				
Scenario: Proposed SV Model - Reduced Mining	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	,
Income from Continuing Operations	·	· ·		· ·	•	· ·				
Revenue:										
Rates & Annual Charges	12,431,320	13,533,693	14,773,289	15,148,634	15,533,532	15,928,226	16,332,968	16,748,013	17,172,866	17,598,537
User Charges & Fees	1,407,071	1,500,317	1,485,516	1,582,041	1,569,674	1,668,498	1,656,778	1,759,553	1,498,138	1,543,082
Other Revenues	278,276	285,589	293,164	301,007	331,131	318,095	328,247	338,727	348,889	359,356
Grants & Contributions provided for Operating Purposes	5,907,034	5,189,083	5,321,960	5,455,748	5,603,285	5,762,142	5,920,152	6,082,850	6,260,981	6,444,456
Grants & Contributions provided for Capital Purposes	6,385,862	2,989,166	1,048,335	4,443,245	2,740,241	1,943,040	1,824,129	2,495,175	844,278	1,033,990
Interest & Investment Revenue	582,482	544,021	504,782	490,773	497,004	433,484	410,224	411,233	389,522	357,103
Other Income:	,	,	,	,	,	,	,	,	,	,
Net Gains from the Disposal of Assets	-	41,367	5,889	80,299	42,768	73,297	36,404	148,736	38,708	73,278
Fair value increment on investment properties	-		-	-	-		-		-	
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	_	-	-	-	-	-	-	_
Other Income	-	-	-	-	-	-	-	-	-	_
Joint Ventures & Associated Entities - Gain	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Total Income from Continuing Operations	27,017,046	24,108,237	23,457,933	27,526,746	26,342,635	26,151,783	26,533,901	28,009,287	26,578,382	27,434,801
Total modific from Continuing Operations	27,017,040	24,100,201	20,401,000	21,020,140	20,042,000	20,101,700	20,000,001	20,000,201	20,070,002	21,404,001
Expenses from Continuing Operations										
Employee Benefits & On-Costs	7,903,808	8,257,137	8,535,583	8,834,329	9,099,195	9,372,002	9,653,589	9,943,015	10,241,119	10,588,377
Borrowing Costs	151,246	140,081	129,160	117,898	106,283	95,456	86,213	76,645	66,742	56,490
Materials & Contracts	5,295,373	5,670,318	6,052,432	6,046,249	6,664,380	6,925,497	7,002,790	7,149,031	7,580,624	7,860,068
Depreciation & Amortisation	7,587,894	7,739,117	7,893,364	8,044,419	8,204,898	8,368,586	8,535,547	8,705,848	8,879,555	9,056,736
Impairment of investments	7,307,034	7,733,117	7,055,504	0,044,413	0,204,030	0,300,300	0,333,347	0,703,048	0,075,555	3,030,730
Impairment of investments		_			-	_	-	_		
Other Expenses	1,210,836	1,287,711	1,238,661	1,264,040	1,298,823	1,378,480	1,343,643	1,371,522	1,410,328	1,463,337
Interest & Investment Losses	1,210,630	1,207,711	1,238,001	1,204,040	1,230,623	1,378,480	1,343,043	1,3/1,322	1,410,328	1,403,337
Net Losses from the Disposal of Assets	5,246	-	-	-	-	-	-	-	-	
Revaluation decrement/impairment of IPPE	5,240	-	-	-	-	-	-	-	-	
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	_
	22.454.402	22 004 262	22 040 200	24 206 026	- 25 272 570	26 440 020		27 246 062	20 470 260	20 025 007
Total Expenses from Continuing Operations	22,154,403	23,094,363	23,849,200	24,306,936	25,373,579	26,140,020	26,621,782	27,246,062	28,178,369	29,025,007
Operating Result from Continuing Operations	4,862,643	1,013,873	(391,267)	3,219,811	060.056	11,763	(87,881)	763,225	(1,599,987)	(1,590,206
Operating Result from Continuing Operations	4,002,043	1,013,673	(391,207)	3,219,611	969,056	11,763	(07,001)	703,223	(1,599,967)	(1,590,200
Discontinued Operations - Profit/(Loss)	-	_	_	-	_	_	_	-	_	
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	
Net From (Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,862,643	1,013,873	(391,267)	3,219,811	969,056	11,763	(87,881)	763,225	(1,599,987)	(1,590,206
Net Operating Result before Grants and Contributions provided for										
Capital Purposes	(1,523,220)	(1,975,293)	(1,439,602)	(1,223,434)	(1,771,185)	(1,931,277)	(1,912,010)	(1,731,950)	(2,444,265)	(2,624,196

INCOME STATEMENT - SEWER FUND					Projected	Years				
Scenario: Proposed SV Model - Reduced Mining	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	1,623,716	1,680,065	1,738,386	1,798,748	1,861,223	1,925,884	1,992,809	2,062,076	2,133,768	2,207,968
User Charges & Fees	364,626	392,388	436,121	511,385	529,284	587,809	608,382	629,676	651,714	674,524
Other Revenues		-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Grants & Contributions provided for Capital Purposes	140,149	141,441	142,779	5,940,538	145,595	147,078	148,612	150,200	151,844	153,545
Interest & Investment Revenue	280,699	274,175	293,010	247,900	238,080	250,133	283,618	319,934	360,046	392,046
Other Income:										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	_	-		_	-	-	-	-	_
Total Income from Continuing Operations	2,409,190	2,488,068	2,610,295	8,498,571	2,774,182	2,910,904	3,033,421	3,161,886	3,297,372	3,428,084
Expenses from Continuing Operations										
Employee Benefits & On-Costs	345,050	359,380	371,478	384,480	396,015	407,895	420,132	432,736	445,718	459,090
Borrowing Costs	21,385	15,683	9,439	2,686	330,013	407,033	720,132	432,730	443,710	455,050
Materials & Contracts	976,434	1,008,037	1,162,257	1,106,086	1,119,881	1,175,031	1,214,062	1,254,391	1,296,067	1,339,130
Depreciation & Amortisation	775,050	790,301	805,855	821,717	1,087,894	1,109,391	1,131,317	1,153,677	1,176,483	1,200,013
Impairment of investments	773,030	790,301	803,833	021,717	1,007,034	1,109,391	1,131,317	1,133,077	1,170,463	1,200,013
Impairment of investments Impairment of receivables	-	_	-	-	-	-	-	-	-	
Other Expenses	-	-	-	-	-	-	-	-	-	
Interest & Investment Losses	-	-			-	-	-	-	-	
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
·	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	
Joint Ventures & Associated Entities - Loss		- 0.470.404							- 0.040.000	
Total Expenses from Continuing Operations	2,117,919	2,173,401	2,349,029	2,314,969	2,603,789	2,692,317	2,765,510	2,840,805	2,918,268	2,998,232
Operating Result from Continuing Operations	291,271	314,667	261,266	6,183,601	170,393	218,587	267,911	321,081	379,104	429,851
Discontinued Operations - Profit/(Loss)		_	-	_	_	-	-	-	-	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	
Net From (Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	291,271	314,667	261,266	6,183,601	170,393	218,587	267,911	321,081	379,104	429,851
Net Operating Result before Grants and Contributions provided for										
Capital Purposes	151,121	173,226	118,487	243,064	24,798	71,509	119,299	170,881	227,260	276,306

10 Year Financial Plan for the Years ending 30 June 2034										
BALANCE SHEET - CONSOLIDATED					Projecte	d Years				
Scenario: Proposed SV Model - Reduced Mining	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
	\$	\$	\$	\$	\$	\$	\$	\$	\$	
ASSETS										
Current Assets										
Cash & Cash Equivalents	2,767,204	3,781,332	4,847,798	2,031,388	3,213,621	4,543,665	6,074,839	7,419,672	8,976,315	10,607,267
Investments	20,091,479	20,091,479	20,091,479	19,924,184	19,218,615	17,928,999	17,928,999	16,788,241	16,120,811	13,175,051
Receivables	957,528	948,007	942,234	1,022,394	997,876	1,015,665	1,022,070	1,063,237	966,656	971,229
Inventories	1,770,991	1,862,927	1,956,149	1,958,422	2,106,664	2,171,267	2,192,855	2,230,721	2,335,626	2,404,956
Contract assets and contract cost assets Other	111.050	110 500	124 192	124 745	125 460	1/1 165	142.005	145 127	152 027	150 520
Non-current assets classified as "held for sale"	111,050	118,583	124,182	124,745	135,460	141,165	142,085	145,127	152,937	158,538
Total Current Assets	25,698,252	26,802,328	27,961,841	25,061,132	25,672,236	25,800,761	27,360,848	27,646,998	28,552,345	27,317,041
Total Galletin Assets	23,030,232	20,002,320	27,501,041	25,001,152	23,072,230	25,000,701	27,300,040	27,040,330	20,332,343	27,517,041
Non-Current Assets										
Investments	298,230	298,230	298,230	294,584	279,206	251,099	251,099	226,236	211,690	147,487
Receivables	13,311	14,492	15,819	16,221	16,633	17,056	17,489	17,934	18,389	18,844
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	391,933,943	391,800,005	390,125,823	401,972,661	402,198,181	402,109,491	400,456,397	401,018,827	398,666,920	398,546,184
Investment Property	-	-	- (04.450)	- (44.000)	- (50, 450)	(00.000)	(400,450)	(400.050)	- (4444 455)	-
Intangible Assets	32,084	5,308	(21,468)	(41,968)	(62,468)	(82,968)	(103,468)	(123,968)	(144,468)	(164,968
Right of use assets	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000
Investments Accounted for using the equity method Non-current assets classified as "held for sale"	35,100,000	35,125,000	35,150,000	35,175,000	35,200,000	35,225,000	35,250,000	35,275,000	35,300,000	35,325,000
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	427,419,569	427,285,034	425,610,404	437,458,498	437,673,552	437,561,678	435,913,517	436,456,029	434,094,530	433,914,547
TOTAL ASSETS	453,117,821	454,087,363	453,572,245	462,519,630	463,345,787	463,362,438	463,274,365	464,103,027	462,646,875	461,231,588
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	1,995,345	2,090,437	2,179,865	2,190,346	2,292,847	2,355,843	2,377,057	2,416,822	2,497,808	2,560,151
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	42,455	45,268	44,822	47,734	47,361	50,343	49,989	53,090	45,202	46,559
Lease liabilities			-			-		-		-
Borrowings	457,029	474,194	469,471	415,562	279,771	289,015	298,583	308,486	318,738	- 2 4 4 4 2 7 0
Employee benefit provisions	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378
Other provisions Liabilities associated with assets classified as "held for sale"	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022
Total Current Liabilities	4,731,229	4,846,298	4,930,557	4,890,042	4,856,379	4,931,600	4,962,029	5,014,798	5,098,148	4,843,110
Total Current Liabilities	4,731,229	4,040,290	4,930,337	4,690,042	4,650,579	4,931,000	4,962,029	3,014,796	3,096,146	4,043,110
Non-Current Liabilities										
Payables	2,258	2,383	2,478	2,529	2,671	2,767	2,819	2,892	3,011	3,117
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
Borrowings	4,453,064	3,978,870	3,509,399	3,093,837	2,814,066	2,525,051	2,226,468	1,917,982	1,599,244	1,599,244
Employee benefit provisions	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622
Other provisions	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"			- 4 044 470	4 525 067	- 4 246 220	- 2.057.440	- 2 650 007	2 250 474	- 2 024 055	- 2 024 064
Total Non-Current Liabilities TOTAL LIABILITIES	5,884,922	5,410,853 <b>10,257,152</b>	4,941,478	4,525,967	4,246,338	3,957,418	3,658,887	3,350,474 <b>8,365,272</b>	3,031,855	3,031,961
Net Assets	10,616,150 442,501,671	443,830,211	9,872,035 443,700,210	9,416,008 453,103,622	9,102,717 454,243,071	8,889,018 454,473,420	8,620,915 454,653,449	455,737,755	8,130,004 454,516,872	7,875,071 453,356,517
	772,001,011	770,000,211	770,700,210	700,100,022	707,270,011	707,710,720	707,000,773	400,101,100	707,010,012	400,000,017
EQUITY										
Retained Earnings	198,094,671	199,423,211	199,293,210	208,696,622	209,836,071	210,066,420	210,246,449	211,330,755	210,109,872	208,949,517
Revaluation Reserves	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000	244,352,000
Other Reserves	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Council Equity Interest	442,501,671	443,830,211	443,700,210	453,103,622	454,243,071	454,473,420	454,653,449	455,737,755	454,516,872	453,356,517
Non-controlling equity interests  Total Equity	442,501,671	443,830,211	443,700,210	453,103,622	454,243,071	454,473,420	454,653,449	455,737,755	454,516,872	453,356,517

10 Year Financial Plan for the Years ending 30 June 2034										
BALANCE SHEET - GENERAL FUND					Projecte	d Years				
Scenario: Proposed SV Model - Reduced Mining	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
	\$	\$	\$	\$	\$	\$	\$	\$	\$	
ASSETS										
Current Assets										
Cash & Cash Equivalents	500,000	965,066	1,333,304	500,000	500,000	500,000	630,951	500,000	500,000	500,000
Investments	13,683,479	13,683,479	13,683,479	13,516,184	12,810,615	11,520,999	11,520,999	10,380,241	9,712,811	6,767,051
Receivables	919,406	908,562	901,419	980,162	954,178	970,448	975,282	1,014,823	916,558	919,390
Inventories	1,770,991	1,862,927	1,956,149	1,958,422	2,106,664	2,171,267	2,192,855	2,230,721	2,335,626	2,404,956
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	
Other	111,050	118,583	124,182	124,745	135,460	141,165	142,085	145,127	152,937	158,538
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	10 = 10 00
Total Current Assets	16,984,926	17,538,618	17,998,533	17,079,513	16,506,916	15,303,879	15,462,172	14,270,912	13,617,932	10,749,934
Non-Current Assets										
Investments	298,230	298,230	298,230	294,584	279,206	251,099	251,099	226,236	211,690	147,487
Receivables	13,311	14,492	15,819	16,221	16,633	17,056	17,489	17,934	18,389	18,844
Inventories	-	-	-	-	-	-	-	-	-	
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	
Infrastructure, Property, Plant & Equipment	364,101,337	364,276,892	363,113,356	366,864,411	368,102,272	369,122,974	368,601,196	370,317,303	369,141,880	370,221,156
Investment Property	-	-	-	-	-	-	-	-	-	
Intangible Assets	32,084	5,308	(21,468)	(41,968)	(62,468)	(82,968)	(103,468)	(123,968)	(144,468)	(164,968
Right of use assets	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000
Investments Accounted for using the equity method	35,100,000	35,125,000	35,150,000	35,175,000	35,200,000	35,225,000	35,250,000	35,275,000	35,300,000	35,325,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Total Non-Current Assets	399,586,962	399,761,922	398,597,936	402,350,247	403,577,643	404,575,160	404,058,316	405,754,505	404,569,490	405,589,519
TOTAL ASSETS	416,571,888	417,300,540	416,596,470	419,429,761	420,084,559	419,879,039	419,520,488	420,025,417	418,187,422	416,339,454
LIADULITIES										
LIABILITIES										
Current Liabilities										
Bank Overdraft	4 000 007			- 2 446 640	- 2 240 475			- 222 247		2 474 40
Payables	1,928,337	2,021,942	2,102,176	2,116,640	2,218,175	2,277,587	2,296,234	2,333,347	2,411,594	2,471,107
Income received in advance	- 10.155	- 45.000	-	- 47.704	47.064		-	-	-	40.55
Contract liabilities	42,455	45,268	44,822	47,734	47,361	50,343	49,989	53,090	45,202	46,559
Lease liabilities		-	-	-			-	-	-	
Borrowings	381,765	392,686	403,947	415,562	279,771	289,015	298,583	308,486	318,738	
Employee benefit provisions	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378	2,144,378
Other provisions	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022	92,022
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	
Total Current Liabilities	4,588,957	4,696,296	4,787,344	4,816,336	4,781,707	4,853,344	4,881,205	4,931,323	5,011,934	4,754,066
Non-Current Liabilities										
Payables	2,258	2,383	2,478	2,529	2,671	2,767	2,819	2,892	3,011	3,117
Income received in advance	-	-	-	-	-	-	-	-	-	
Contract liabilities	-	-	-	-	-	-	-	-	-	
Lease liabilities	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
Borrowings	4,306,032	3,913,346	3,509,399	3,093,837	2,814,066	2,525,051	2,226,468	1,917,982	1,599,244	1,599,244
Employee benefit provisions	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622	73,622
Other provisions	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978	1,312,978
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	
Total Non-Current Liabilities	5,737,890	5,345,329	4,941,478	4,525,967	4,246,338	3,957,418	3,658,887	3,350,474	3,031,855	3,031,961
TOTAL LIABILITIES	10,326,847	10,041,625	9,728,822	9,342,302	9,028,044	8,810,762	8,540,092	8,281,796	8,043,789	7,786,027
Net Assets	406,245,041	407,258,915	406,867,648	410,087,458	411,056,515	411,068,277	410,980,396	411,743,620	410,143,633	408,553,427
EQUITY										
Retained Earnings	186,637,041	187,650,915	187,259,648	190,479,458	191,448,515	191,460,277	191,372,396	192,135,620	190,535,633	188,945,427
Revaluation Reserves	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000	219,553,000
Other Reserves	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	
Other reserves	55,000									55,000
Council Equity Interest	406 245 041	<u>4</u> ∩7 252 015 □	406 867 648 I	<u> </u>	411 056 515 I	411 NGR 277	71U asu sae	411 743 620	710 173 633	40x 552 /17
Council Equity Interest Non-controlling equity interests	406,245,041	407,258,915	406,867,648	410,087,458	411,056,515	411,068,277	410,980,396	411,743,620	410,143,633	408,553,427

BALANCE SHEET - SEWER FUND					Projecte	d Years				
Scenario: Proposed SV Model - Reduced Mining	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315	10,107,267
Investments	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000
Receivables	38,122	39,445	40,814	42,232	43,698	45,217	46,788	48,414	50,097	51,839
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	_
Other	-	-	-	-	-	-	-	-	-	_
Non-current assets classified as "held for sale"	-	-	_	_	_	-	-	-	-	
Total Current Assets	8,713,326	9,263,711	9,963,308	7,981,619	9,165,320	10,496,882	11,898,676	13,376,086	14,934,413	16,567,106
Non-Current Assets										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	27,832,607	27,523,112	27,012,467	35,108,251	34,095,909	32,986,517	31,855,201	30,701,523	29,525,040	28,325,028
Investment Property		-			-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	_
Right of use assets	-	-	_	_	_	-	-	-	-	
Investments Accounted for using the equity method	-	_	_	_	_	_	_	_	_	
Non-current assets classified as "held for sale"	_	_	-	_	_	_	_	_	-	
Other	-	-	-	-	-	-	-	-	-	
Total Non-Current Assets	27,832,607		27,012,467	25 100 251			31,855,201			28,325,028
		27,523,112		35,108,251	34,095,909	32,986,517	43,753,877	30,701,523	29,525,040	
TOTAL ASSETS	36,545,933	36,786,823	36,975,775	43,089,870	43,261,229	43,483,399	43,753,877	44,077,610	44,459,453	44,892,134
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	_	-	_	-	-	-	_
Payables	67,008	68,494	77,689	73,706	74,672	78,256	80,823	83,475	86,214	89,044
Income received in advance		08,434	77,065	73,700	74,072	78,230	80,823	65,475		85,044
Contract liabilities	-	-	-	-	-	-	-	-	-	
				-						
Lease liabilities	75.264	- 01 500	-	-	-	-	-	-	-	
Borrowings	75,264	81,508	65,524	-	-	-	-	-	-	
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	142,272	150,002	143,213	73,706	74,672	78,256	80,823	83,475	86,214	89,044
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	
Income received in advance	-	-	-	_	-	-	-	-	-	
Contract liabilities	-	-	-		-		-	-	-	_
Lease liabilities	-	-	-		-	-		-	-	
Borrowings		- -	-	-	-	-	-	-	-	
	147,032	65,524		-		-	-	-		
Employee benefit provisions	-	-	-	-	-	-	-	-	-	
Other provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	147,032	65,524	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	289,304	215,526	143,213	73,706	74,672	78,256	80,823	83,475	86,214	89,044
Net Assets	36,256,629	36,571,297	36,832,563	43,016,164	43,186,556	43,405,143	43,673,054	43,994,135	44,373,239	44,803,090
EQUITY										
Retained Earnings	11,457,629	11,772,297	12,033,563	18,217,164	18,387,556	18,606,143	18,874,054	19,195,135	19,574,239	20,004,090
Revaluation Reserves	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000	24,799,000
Other Reserves	26.256.628	26 574 207	26 022 562	42.046.464	42 400 550	42.405.442	42.672.054	42.004.425	- 44 272 222	44.002.002
Council Equity Interest	36,256,629	36,571,297	36,832,563	43,016,164	43,186,556	43,405,143	43,673,054	43,994,135	44,373,239	44,803,090
Non-controlling equity interests	-	-	-	-	-	- 40.405.446	-	-	-	-
Total Equity	36,256,629	36,571,297	36,832,563	43,016,164	43,186,556	43,405,143	43,673,054	43,994,135	44,373,239	44,803,090

10 Year Financial Plan for the Years ending 30 June 2034 CASH FLOW STATEMENT - CONSOLIDATED						d V				
						d Years				
Scenario: Proposed SV Model - Reduced Mining	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
Cash Flows from Operating Activities	Ψ	4	•	Ψ.	•	•	Ψ	Ψ.	Ψ	
Receipts:										
Rates & Annual Charges	14,065,098	15,226,094	16,525,664	16,950,615	17,398,057	17,857,483	18,329,221	18,813,606	19,310,215	19,810,037
User Charges & Fees	1,790,017	1,869,182	1,925,371	2,069,076	2,102,078	2,231,377	2,268,117	2,363,302	2,215,799	2,206,268
Investment & Interest Revenue Received	862,351	811,283	790,280	744,578	740,212	692,274	691,404	739,641	754,502	770,638
Grants & Contributions	10,718,943	8,320,537	6,513,445	15,838,803	8,489,441	7,852,390	7,892,884	8,728,053	7,257,406	7,631,914
Bonds & Deposits Received	10,710,545	0,320,337	0,313,443	13,030,003	0,405,441	7,032,330	7,032,004	0,720,033	7,237,400	7,031,314
Other	328,818	342,900	319,080	249,137	353,085	325,984	327,711	325,207	373,503	353,236
	328,818	342,900	319,080	249,137	353,085	325,984	327,711	325,207	3/3,503	353,230
Payments:	(0.240.050)	(0.646.546)	(0.007.064)	(0.240.040)	(0.405.200)	(0.770.007)	/40.072.724\	(40.075.754)	(40,000,007)	/44.047.466
Employee Benefits & On-Costs	(8,248,858)	(8,616,516)	(8,907,061)	(9,218,810)	(9,495,209)	(9,779,897)	(10,073,721)	(10,375,751)	(10,686,837)	(11,047,466
Materials & Contracts	(6,195,543)	(6,713,263)	(7,257,240)	(7,153,959)	(7,853,396)	(8,119,935)	(8,229,169)	(8,416,450)	(8,921,896)	(9,224,847
Borrowing Costs	(174,705)	(157,827)	(140,753)	(122,655)	(107,876)	(96,529)	(87,321)	(77,790)	(67,925)	(57,712
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(1,211,663)	(1,283,896)	(1,235,752)	(1,262,491)	(1,294,499)	(1,375,566)	(1,342,071)	(1,369,301)	(1,406,689)	(1,460,107
Net Cash provided (or used in) Operating Activities	11,934,458	9,798,493	8,533,032	18,094,295	10,331,892	9,587,583	9,777,055	10,730,515	8,828,076	8,981,961
Cash Flows from Investing Activities										
Receipts:	572.000			170.042	720.047	4 247 722		4.465.600	604 077	2 000 002
Sale of Investment Securities	573,088	-	-	170,942	720,947	1,317,723	-	1,165,620	681,977	3,009,963
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	497,536	1,624,143	508,888	802,991	427,678	732,974	364,039	1,487,361	387,084	732,780
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	
Purchase of Investment Property	_	-	_	-	-	-	-	_	-	
Purchase of Infrastructure, Property, Plant & Equipment	(12,081,694)	(9,951,480)	(7,501,260)	(21,415,167)	(9,882,721)	(10,028,465)	(8,320,905)	(11,740,081)	(8,032,008)	(10,775,015)
Purchase of Real Estate Assets	(12,001,054)	(3,331,460)		(21,413,107)	(3,002,721)	(10,028,403)	(8,320,303)	(11,740,001)		(10,773,013)
	-	-	-	-	-		-	-	-	
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	
Net Cash provided (or used in) Investing Activities	(11,011,070)	(8,327,337)	(6,992,372)	(20,441,234)	(8,734,096)	(7,977,768)	(7,956,866)	(9,087,099)	(6,962,947)	(7,032,272)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	_	-	-	-	-	-	-	
Proceeds from Finance Leases		-	_	-	_	_	_	-	-	_
Other Financing Activity Receipts			-	_		-	-		-	
	-	-	-	-	-	-	-	-	-	
Payments:	(466.026)	(457.020)	(474 404)	(460 474)	(445.563)	(270 774)	(200.045)	(200 502)	(200, 400)	/240 720
Repayment of Borrowings & Advances	(466,026)	(457,029)	(474,194)	(469,471)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	
Net Cash Flow provided (used in) Financing Activities	(466,026)	(457,029)	(474,194)	(469,471)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738)
Net Increase/(Decrease) in Cash & Cash Equivalents	457,362	1,014,128	1,066,466	(2,816,410)	1,182,234	1,330,044	1,531,174	1,344,833	1,556,643	1,630,951
				` ' '						
plus: Cash & Cash Equivalents - beginning of year	2,309,842	2,767,204	3,781,332	4,847,798	2,031,388	3,213,621	4,543,665	6,074,839	7,419,672	8,976,315
Cash & Cash Equivalents - end of the year	2,767,204	3,781,332	4,847,798	2,031,388	3,213,621	4,543,665	6,074,839	7,419,672	8,976,315	10,607,267
Cash & Cash Equivalents - end of the year	2,767,204	3,781,332	4,847,798	2,031,388	3,213,621	4,543,665	6,074,839	7,419,672	8,976,315	10,607,267
Investments - end of the year	20,389,709	20,389,709	20,389,709	20,218,768	19,497,820	18,180,097	18,180,097	17,014,477	16,332,500	13,322,538
Cash, Cash Equivalents & Investments - end of the year	23,156,913	24,171,041	25,237,507	22,250,155	22,711,442	22,723,763	24,254,937	24,434,149	25,308,816	23,929,804
Representing:										
- External Restrictions	10,699,069	12,469,078	13,611,291	12,082,036	13,734,539	15,544,319	17,441,097	19,390,798	21,479,280	23,505,454
- Internal Restrictions	6,360,724	6,329,807	6,372,694	6,030,428	5,988,218	6,037,749	6,165,281	6,292,813	6,401,845	6,529,377
- Unrestricted	6,097,121	5,372,156	5,253,522				648,558	(1,249,462)	(2,572,309)	(6,105,026)
- Omesuicteu	23,156,913	24,171,041	25,237,507	4,137,691	2,988,685	1,141,694	24,254,937	24,434,149	25,308,816	23,929,804
	Z3. 130.913	24.1/1.041	ZD.Z31.50/				Z4.Z34.93/	24.434.149	73 3UK 816	23.929.80/

Blayney Shire Council										
10 Year Financial Plan for the Years ending 30 June 2034										
CASH FLOW STATEMENT - GENERAL FUND					Projected	d Years				
Scenario: Proposed SV Model - Reduced Mining	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Receipts:										
Rates & Annual Charges	12,443,066	13,547,352	14,788,648	15,153,284	15,538,301	15,933,117	16,337,983	16,753,156	17,178,130	17,603,811
User Charges & Fees	1,425,391	1,476,794	1,489,250	1,557,691	1,572,794	1,643,568	1,659,734	1,733,626	1,564,084	1,531,744
Investment & Interest Revenue Received	581,652	537,108	497,270	496,678	502,132	442,141	407,786	419,706	394,456	378,592
Grants & Contributions	10,578,794	8,179,096	6,370,666	9,898,266	8,343,846	7,705,313	7,744,273	8,577,853	7,105,562	7,478,369
Bonds & Deposits Received	10,576,754	-	-	5,050,200	0,545,640	7,703,313	7,744,273	0,577,055	7,103,302	7,470,303
Other	328,818	342,900	319,080	249,137	353,085	325,984	327,711	325,207	373,503	353,236
Payments:	320,010	3 12,300	313,000	2 15,157	333,003	323,301	327,711	323,207	373,303	333,230
Employee Benefits & On-Costs	(7,903,808)	(8,257,137)	(8,535,583)	(8,834,329)	(9,099,195)	(9,372,002)	(9,653,589)	(9,943,015)	(10,241,119)	(10,588,377
Materials & Contracts	(5,222,406)	(5,707,312)	(6,104,826)	(6,044,412)	(6,734,481)	(6,948,488)	(7,017,675)	(7,164,711)	(7,628,569)	(7,888,547
Borrowing Costs	(152,766)	(141,545)	(130,666)	(119,447)	(107,876)	(96,529)	(87,321)	(77,790)	(67,925)	(57,712
Bonds & Deposits Refunded	(132), (00)	(112,515)	(130,000)	(113) ,	(107,070)	(30,323)	(07,322)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(07,323)	(37)712
Other	(1,211,663)	(1,283,896)	(1,235,752)	(1,262,491)	(1,294,499)	(1,375,566)	(1,342,071)	(1,369,301)	(1,406,689)	(1,460,107
	(=,===,===,	(2,200,000,	(=,===,:==,	(=,===, :==,	(2,20 1, 100)	(=,=,=,===,	(=,= :=,=:=,	(=,===,===,	(=,,,	(=,, =:
Net Cash provided (or used in) Operating Activities	10,867,078	8,693,361	7,458,086	11,094,377	9,074,106	8,257,539	8,376,832	9,254,731	7,271,433	7,351,010
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	573,088	-	-	170,942	720,947	1,317,723	-	1,165,620	681,977	3,009,963
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	497,536	1,624,143	508,888	802,991	427,678	732,974	364,039	1,487,361	387,084	732,780
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(11,541,238)	(9,470,673)	(7,206,050)	(12,497,667)	(9,807,169)	(10,028,465)	(8,320,905)	(11,740,081)	(8,032,008)	(10,775,015)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(10,470,614)	(7,846,530)	(6,697,162)	(11,523,734)	(8,658,544)	(7,977,768)	(7,956,866)	(9,087,099)	(6,962,947)	(7,032,272)
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(396,464)	(381,765)	(392,686)	(403,947)	(415,562)	(279,771)	(289,015)	(298,583)	(308,486)	(318,738)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
	(206.464)	(201 765)	(202,696)	(402.047)	(A1E EC)	(270 771)	(200.015)	(200 502)	(200,406)	(210 720)
· · · · · · · ·										(318,738)
Net Increase/(Decrease) in Cash & Cash Equivalents	0	465,066	368,238	(833,304)	0	0	130,951	(130,951)	0	(0)
plus: Cash & Cash Equivalents - beginning of year	500,000	500,000	965,066	1,333,304	500,000	500,000	500,000	630,951	500,000	500,000
Cash & Cash Equivalents - end of the year	500,000	965,066	1,333,304	500,000	500,000	500,000	630,951	500,000	500,000	500,000
		,			,	,	, i			
cash & Cash Equivalents - end of the year	500,000	965,066	1,333,304	500,000	500,000	500,000	630,951	500,000	500,000	500,000
Cook 9 Cook Equiplents	F00 000	005.000	1 222 204	F00.000	F00 000	F00 000	620.054	F00 000	F00 000	F00 000
Cash & Cash Equivalents - end of the year	500,000	965,066	1,333,304 13,981,709	500,000 13,810,768	500,000 13,089,820	500,000 11,772,097	630,951	500,000 10,606,477	500,000 9,924,500	500,000
Investments - end of the year  Cash, Cash Equivalents & Investments - end of the year	13,981,709 14,481,709	13,981,709 14,946,775	15,315,014	14,310,768	13,089,820	12,272,097	11,772,097 <b>12,403,049</b>	11,106,477	10,424,500	6,914,538 <b>7,414,538</b>
	, , , , , , , ,	,	,	, , , , , , ,	, ,	. ,	,,	,	. ,	, -,
Representing:	2 022 055	2 244 242	2 502 705	4 4 4 2 5 4 5	4 642 046	F 002 6F 6	F F00 000	6.062.126	6 501 065	6 000 100
- External Restrictions	2,023,865	3,244,812	3,688,798	4,142,648	4,612,918	5,092,654	5,589,209	6,063,126	6,594,965	6,990,187
- Internal Restrictions	6,360,724	6,329,807	6,372,694	6,030,428	5,988,218	6,037,749	6,165,281	6,292,813	6,401,845	6,529,377
- Unrestricted	6,097,121	5,372,156	5,253,522	4,137,691	2,988,685	1,141,694	648,558	(1,249,462)	(2,572,309)	(6,105,026)
	14,481,709	14,946,775	15,315,014				12,403,049	11,106,477	10,424,500	7,414,

CASH FLOW STATEMENT - SEWER FUND					Projected		0000101	0004/00	0000/00	0000:-
Scenario: Proposed SV Model - Reduced Mining	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/3
Ocale Floure from One and the state of the	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	1,622,031	1,678,742	1,737,016	1,797,331	1,859,756	1,924,366	1,991,238	2,060,450	2,132,084	2,206,226
User Charges & Fees	364,626	392,388	436,121	511,385	529,284	587,809	608,382	629,676	651,714	674,524
Investment & Interest Revenue Received	280,699	274,175	293,010	247,900	238,080	250,133	283,618	319,934	360,046	392,046
Grants & Contributions	140,149	141,441	142,778	5,940,537	145,595	147,077	148,612	150,200	151,844	153,545
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-
Payments:										
Employee Benefits & On-Costs	(345,050)	(359,380)	(371,478)	(384,480)	(396,015)	(407,895)	(420,132)	(432,736)	(445,718)	(459,090
Materials & Contracts	(973,136)	(1,005,951)	(1,152,414)	(1,109,547)	(1,118,914)	(1,171,447)	(1,211,495)	(1,251,740)	(1,293,327)	(1,336,300
Borrowing Costs	(21,939)	(16,282)	(10,088)	(3,208)	-	-	-	-	-	(-,,-
Bonds & Deposits Refunded	(==,000,	(==)===,	(==,===,	(0,200)	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	
Other										
Net Cash provided (or used in) Operating Activities	1,067,380	1,105,132	1,074,946	6,999,918	1,257,786	1,330,044	1,400,223	1,475,784	1,556,643	1,630,951
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	•
Sale of Investment Property	-	-	-	-	-	-	-	-	-	
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	
Distributions Received from Joint Ventures & Associates	-	-	-	-	_	-	-	-	_	
Other Investing Activity Receipts	-	-	-	_	-	-	-	-	-	
Payments:										
Purchase of Investment Securities	-	_	-	-	-	-	-	-	-	
Purchase of Investment Property	(E40,4EC)	(400,007)	(205.240)	(0.047.500)	- /75 553\	-	-	-	-	•
Purchase of Infrastructure, Property, Plant & Equipment	(540,456)	(480,807)	(295,210)	(8,917,500)	(75,552)	-	-	-	-	
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(540,456)	(480,807)	(295,210)	(8,917,500)	(75,552)	-	-	-	-	-
Cook Flour from Financing Activities										
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	
Payments:										
Repayment of Borrowings & Advances	(69,562)	(75,264)	(81,508)	(65,524)	-	-	-	-	-	
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	
Net Cash Flow provided (used in) Financing Activities	(69,562)	(75,264)	(81,508)	(65,524)	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	457,362	549,061	698,228	(1,983,106)	1,182,234	1,330,044	1,400,223	1,475,784	1,556,643	1,630,951
plus: Cash & Cash Equivalents - beginning of year	1,809,842	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315
Cash & Cash Equivalents - end of the year	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315	10,107,267
oasi a oasi Equivalents - end of the year	2,201,204	2,010,203	0,514,455	1,001,000	2,713,021	4,040,000	3,443,000	0,313,072	0,470,010	10, 107,2
Cash & Cash Equivalents - end of the year	2,267,204	2,816,265	3,514,493	1,531,388	2,713,621	4,043,665	5,443,888	6,919,672	8,476,315	10,107,26
Investments - end of the year	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,000	6,408,00
Cash, Cash Equivalents & Investments - end of the year	8,675,204	9,224,265	9,922,493	7,939,388	9,121,621	10,451,665	11,851,888	13,327,672	14,884,315	16,515,26
,	-,,	.,==:,===	,,	,,	.,	.,,	,===,===	,,	,,	-,,
Representing:										
- External Restrictions	1,860,362	1,982,140	2,109,879	2,238,479	2,373,086	2,507,925	2,648,778	2,795,888	2,949,506	3,023,24
- Internal Restrictions	1,800,302	1,302,140	2,103,073	2,230,473	2,373,000	2,301,323	2,040,770	2,733,000	2,343,300	3,023,24
- Unrestricted	6,814,842	7,242,125	7,812,614	5,700,909	6,748,535	7,943,740	9,203,110	10,531,785	11,934,809	13,492,023
- Onicadicted	8,675,204								14,884,315	16,515,267
	0.0/5.204	9,224,265	9,922,493	7,939,388	9,121,621	10,451,665	11,851,888	13,327,672	14.004.313	10.313.20

#### 9. CAPITAL EXPENDITURE PROGRAM

Council's 10-year capital expenditure program is made up of both recurrent renewal works such as resealing and plant replacement as well as one off major renewal and new works. Often these works are reliant on obtaining sufficient grant funding.

#### 1. Base Case - 2024-25 - 2033-34 Long Term Financial Plan Capital Expenditure Program

	2024/25	2025/26	2025/27	2027/20	2020/20	2020/20	2020/24	2020/22	2002/22	2022/24
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2030/32	2032/33	2033/34
Roads	6,792,975	3,794,662	3,803,213	7,404,826	5,905,811	4,882,056	4,231,504	4,348,107	4,468,791	4,575,682
Footpaths	465,213	537,107	241,894	367,107	665,121	400,583	298,166	1,895,664	372,252	302,916
Bridges	1,483,543	180,000	367,500	-	286,225	850,000	1,306,261	-	316,980	-
Buildings	51,750	73,561	305,436	127,376	59,384	146,463	63,614	65,840	67,486	69,511
Other Structures	162,550	169,350	176,650	284,500	188,300	189,150	191,500	194,000	199,750	205,709
Information Technology	130,500	12,500	47,500	447,500	49,000	23,500	105,500	35,000	72,500	12,500
Plant & Equipment	1,610,456	2,282,249	1,672,291	3,076,732	1,731,709	2,757,175	1,240,972	4,300,306	1,237,485	3,813,391
Sewerage Services	540,456	480,807	295,210	8,917,500	75,552	-	-	-	-	-
Stormwater	69,400	71,000	72,800	74,600	76,500	78,500	80,500	82,500	84,500	86,600
Kerb & Gutter	66,000	-	-	-	75,000	-	-	-	86,000	-
TOTAL	11,372,843	7,601,236	6,982,494	20,700,141	9,112,602	9,327,427	7,518,017	10,921,417	6,905,745	9,066,309
NEW	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2030/32	2032/33	2033/34
Roads	2,150,000	-	-	-	-	-	-	-	-	-
Footpaths	414,009	484,623	188,098	311,966	608,602	342,651	238,785	1,834,798	309,865	238,969
Bridges	-		-	-	-	3-12,031	-	- 1,054,750	-	-
Buildings	_	20,000	30,000	30,000	_	_	_	_		_
Other Structures	151,000	157,500	164,500	172,000	175,500	176,000	178,000	180,000	185,400	191,000
Information Technology	130,500	12,500	47,500	447,500	49,000	23,500	105,500	35,000	72,500	12,500
Plant & Equipment	1,610,456	2,282,249	1,672,291	3,076,732	1,731,709	2,757,175	1,240,972	4,300,306	1,237,485	3,813,391
Sewerage Services	-	-	-	-	-	-	-		-	
Stormwater	_	_	_	_	_	_	_	-		
Kerb & Gutter	66,000	_	_	_	75,000	_	_	_	86,000	
TOTAL	4,521,965	2,956,872	2,102,389	4,038,198	2,639,811	3,299,326	1,763,257	6,350,105	1,891,250	4,255,861
IOIAL	4,321,303	2,330,872	2,102,383	4,030,130	2,033,011	3,233,320	1,703,237	0,330,103	1,031,230	4,233,001
RENEWAL	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2030/32	2032/33	2033/34
Roads	4,642,975	3,794,662	3,803,213	7,404,826	5,905,811	4,882,056	4,231,504	4,348,107	4,468,791	4,575,682
Footpaths	51,204	52,484	53,796	55,141	56,519	57,932	59,381	60,866	62,387	63,947
Bridges	1,483,543	180,000	367,500	-	286,225	850,000	1,306,261	-	316,980	-
Buildings	51,750	53,561	275,436	97,376	59,384	146,463	63,614	65,840	67,486	69,511
Other Structures	11,550	11,850	12,150	112,500	12,800	13,150	13,500	14,000	14,350	14,709
Information Technology	-	-	-	-	-	-	-	-	-	-
Plant & Equipment	_	-	-	-	-	-	-	-	- 1	-
Sewerage Services	540,456	480,807	295,210	8,917,500	75,552	-	-	-	-	-
Stormwater	69,400	71,000	72,800	74,600	76,500	78,500	80,500	82,500	84,500	86,600
Kerb & Gutter	-	-	-	-	-	-	-	-	-	-
TOTAL	6,850,878	4,644,364	4,880,105	16,661,943	6,472,791	6,028,101	5,754,760	4,571,313	5,014,494	4,810,448

#### 2. Special Variation - 2024-25 - 2033-34 Long Term Financial Plan Capital Expenditure Program

	2024/25	2025/26	2026/27	2027/20	2020/20	2020/20	2020/24	2020/22	2022/22	2022/24
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2030/32	2032/33	2033/34
Roads	6,792,955	5,420,465	3,803,118	7,405,187	5,905,652	4,882,251	4,231,135	4,347,457	4,758,039	5,430,496
Footpaths	465,213	537,107	241,894	367,107	665,121	400,583	298,166	1,895,664	372,252	302,916
Bridges	1,483,543	180,000	367,500	-	286,225	850,000	1,306,261	-	316,980	-
Buildings	634,000	668,000	692,000	707,000	692,000	707,000	723,000	738,000	755,000	771,000
Other Structures	162,550	169,350	176,650	284,500	188,300	189,150	191,500	194,000	199,750	205,709
Information Technology	130,500	12,500	47,500	447,500	49,000	23,500	105,500	35,000	72,500	12,500
Plant & Equipment	1,610,456	2,282,249	1,672,291	3,076,732	1,731,709	2,757,175	1,240,972	4,300,306	1,237,485	3,813,391
Sewerage Services	540,456	480,807	295,210	8,917,500	75,552	-	-	-	-	-
Stormwater	196,000	201,000	205,000	210,000	214,000	219,000	224,000	229,000	234,000	239,000
Kerb & Gutter	66,000	-	-	-	75,000	-	-	-	86,000	-
TOTAL	12,081,673	9,951,478	7,501,163	21,415,527	9,882,559	10,028,659	8,320,534	11,739,427	8,032,007	10,775,012
	•	•	•	•		•	•	•	•	
NEW	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2030/32	2032/33	2033/34
Roads	2,150,000	-	-	-	-	-	-	-	-	-
Footpaths	414,009	484,623	188,098	311,966	608,602	342,651	238,785	1,834,798	309,865	238,969
Bridges	-	-	-	-	-	-	-	-	-	-
Buildings	-	20,000	30,000	30,000	-	-	-	-	-	-
Other Structures	151,000	157,500	164,500	172,000	175,500	176,000	178,000	180,000	185,400	191,000
Information Technology	130,500	12,500	47,500	447,500	49,000	23,500	105,500	35,000	72,500	12,500
Plant & Equipment	1,610,456	2,282,249	1,672,291	3,076,732	1,731,709	2,757,175	1,240,972	4,300,306	1,237,485	3,813,391
Sewerage Services	-	-	-	-	-	-	-	-	-	-
Stormwater	-	-	-	-	-	-	-	-	-	-
Kerb & Gutter	66,000	-	-	-	75,000	-	-	-	86,000	-
TOTAL	4,521,965	2,956,872	2,102,389	4,038,198	2,639,811	3,299,326	1,763,257	6,350,105	1,891,250	4,255,861
			,	,	,	,	,	,	,	
RENEWAL	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2030/32	2032/33	2033/34
Roads	4,642,975	3,794,662	3,803,213	7,404,826	5,905,811	4,882,056	4,231,504	4,348,107	4,468,791	4,575,682
Footpaths	51,204	52,484	53,796	55,141	56,519	57,932	59,381	60,866	62,387	63,947
Bridges	1,483,543	180,000	367,500	-	286,225	850,000	1,306,261	-	316,980	-
Buildings	51,750	53,561	275,436	97,376	59,384	146,463	63,614	65,840	67,486	69,511
Other Structures	11,550	11,850	12,150	112,500	12,800	13,150	13,500	14,000	14,350	14,709
Information Technology	-	-	-	-	-	-	-	-	-	-
Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sewerage Services	540,456	480,807	295,210	8,917,500	75,552	- 1	-	-	-	-
Stormwater	69,400	71,000	72,800	74,600	76,500	78,500	80,500	82,500	84,500	86,600
Kerb & Gutter	-	-	-	-	-	-	-	-	-	-
TOTAL	6,850,878	4,644,364	4,880,105	16,661,943	6,472,791	6,028,101	5,754,760	4,571,313	5,014,494	4,810,448

#### **Programmed Infrastructure Renewals**

Infrastructure assets including roads, bridges & footpaths make up 66% of Council's total Infrastructure, Property, Plant & Equipment portfolio and not surprisingly makes up the majority of recurrent capital expenditure throughout this plan.

Asset Class	Average annual budget over the plan	What does it cost?	What does it get us?
Road Rehabilitation	\$3,585,160	\$600-\$950k per km	Between 3 - 6km annually
Reseals	\$533,797	\$50-\$75k per km	17km per year
Gravel Resheeting	\$489,823		
Heavy Patching	\$688,896	\$230-\$700k per km	3km per year
Bridges (Culverts)	\$399,051	Varies	Varies
Footpaths	\$554,602	\$175-\$200/m <sup>2</sup>	Varies
Urban Stormwater	\$217,100	Varies	Varies

#### Other Major Infrastructure works

#### Hobbys Yards Road

Project commencement	2024/25
Project completion	2024/25
Total cost of the project	\$2,000,000
Grant funding approved	\$2,000,000
Other funding	\$0

#### Browns Creek Road

Project commencement	2024/25
Project completion	2024/25
Total cost of the project	\$600,000
Grant funding approved	\$600,000
Other funding	\$0

#### Richards Lane – Millthorpe

Project commencement	2024/25
Project completion	2024/25
Total cost of the project	\$2,150,000
Grant funding approved	\$2,150,000
Other funding	\$0

#### Tallwood Road

Project commencement	2025/26
Project completion	2025/26
Total cost of the project	1,574,097
Grant funding approved	761,197
Other funding	\$812,900

#### Garland Road

Project commencement	2025/26
Project completion	2025/26
Total cost of the project	\$761,197
Grant funding approved	\$761,197
Other funding	\$0

#### Newbridge Road

Project commencement	2027/28
Project completion	2027/28
Total cost of the project	\$2,000,000
Grant funding sought	\$2,000,000
Other funding	\$0

#### Spring Hill Road

Project commencement	2027/28
Project completion	2028/29
Total cost of the project	\$3,000,000
Grant funding sought	\$3,000,000
Other funding	\$0

#### Regional Roads Improvements (Hobbys Yards & Belubula Way)

Project commencement	2026/27
Project completion	2033/34
Total cost of the project	\$7,200,000
Grant funding sought	\$3,600,000
Other funding	\$3,600,000

#### Coombings Creek Bridge Replacement

Project commencement	2024/25
Project completion	2024/25
Total cost of the project	\$1,000,000
Grant funding sought	\$1,000,000
Other funding	\$0

#### Liscombes Creek Bridge Replacement & Realignment

Project commencement	2029/30
Project completion	2029/30
Total cost of the project	\$850,000
Grant funding sought	\$850,000
Other funding	\$0

#### Corporate Management System Upgrade

Project Description: Upgrade Council's Corporate Management software

including asset management system

Project commencement	2027/28
Project completion	2027/28
Total cost of the project	\$350,000
Grant funding sought	\$0
Other funding – IT Internal Allocation	\$350,000
Proposed borrowings	\$0

#### Other Major Capital Works Program

Council has programed a number of significant major capital works program over the term of this plan. The below programs are often reliant on successful grant funding.

#### Sewerage Treatment Plant

Project Description: Capacity upgrade at Blayney STP.

Project commencement	2027/28
Project completion	2027/28
Total cost of the project	\$8,917,500
Grant funding sought	\$5,796,375
Other funding – Sewer reserves	\$3,121,125
Proposed borrowings	\$0

#### **Prescribed Conditions**

## DEVELOPMENT IN ACCORDANCE WITH APPROVED PLANS AND DOCUMENTATION.

 The development is to take place in accordance with the documentation submitted with the application indicated in the table below and subject to the following conditions.

Plan/Doc No	Plan/Doc Title	Prepared by	Issue	Date
230208	Site Plan	Calare Civil	-	08.02.2023
230208	Floor Plan & Elevations	Calare Civil	Α	08.02.2023
230220	Proposed Boundary Adjustment	Calare Civil		
240321	Proposed Off-Site (On- Street) Carparking	-	-	21 Mar 2024
20240324	Statement of Environmental Effects	Anthony Daintith Town Planning	-	March 2024
230110	Heritage Impact Statement	Calare Civil Pty Ltd	-	10 January 2023
240326 N221838A	Traffic and Parking Impact Assessment	Motion Traffic Engineers Pty Ltd	Version 2a	March 2024

#### **BUILDING CODE OF AUSTRALIA**

2. The building work must be carried out in accordance with the requirements of the Building Code of Australia. A reference to the *Building Code of Australia* is a reference to that Code as in force on the date the application for the relevant construction certificate is made.

#### **IDENTIFICATION OF SITE**

- 3. The developer is to provide a clearly visible sign to the site stating:
  - a) Unauthorised entry to the worksite is prohibited;
  - b) Street number or lot number;
  - c) Principal contractor's name and licence number; or owner builders permit number:
  - d) Principal contractor's contact telephone number/after-hours number;
  - e) Identification of Principal Certifying Authority, together with name, address & telephone number.

Note: Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out.

#### **EXCAVATION WORK**

- 4. Where any excavation work on the site extends below the level of the base of the footings of a building on adjoining land, the person having the benefit of the development consent must, at the person's own expense:
  - a) Protect and support the adjoining premises from possible damage from the excavation, and
  - b) Where necessary, underpin the adjoining premises to prevent any such damage.

#### Prior to Issue of a Construction Certificate

#### **SECTION 68 APPLICATION**

 Prior to the issue of a Construction Certificate, a Section 68 Application to carry out water supply and sewerage work, shall be submitted to, and approved by Council.

#### LANDSCAPE PLAN

 A landscaping plan is to submitted and approved by Council prior to the issue of a Construction Certificate to include additional landscaping along the north east and north west boundaries of the proposed development site.

#### **COLOUR SCHEDULE**

 Revised Plans part of the Construction Certificate Application with amended colour schedule showing the proposed colorbond roof is either Colorbond Shale Grey or Windspray colour finish. The proposed Colorbond "longline" wall cladding is either Colorbond Windspray or Basalt colour finish.

#### **Prior to Works Commencing**

#### CONSTRUCTION CERTIFICATE

8. Prior to commencement of any works, a Construction Certificate for the proposed building is to be obtained, and where Council is not the PC, a copy is to be submitted to Council.

#### **COMMENCEMENT OF WORK & APPOINTMENT OF PC**

 The applicant is to submit to Council, at least two (2) days prior to the commencement of any works, a notice of commencement of building or subdivision works and Appointment of Principal Certifier (PC).

#### **During Construction**

#### **TOILET FACILITIES**

- 10. Toilet facilities must be available or provided at the work site before works begin and must be maintained until the works are completed at a ratio of one toilet, plus one additional toilet for every 20 persons employed at the site. Each toilet must:
  - i. be a standard flushing toilet connected to a public sewer, or
  - ii. have an on-site effluent disposal system approved under the *Local Government Act 1993*, or
  - iii. be a temporary chemical closet approved under the *Local Government Act* 1993.

#### **EROSION AND SEDIMENT CONTROL**

11. Erosion and sediment control measures are to be established prior to commencement of construction and maintained to prevent silt and sediment escaping the site or producing erosion. This work must be carried out and maintained in accordance with Council's WBC Guidelines for Engineering Works (see Council's website), and the Dept Housing – Soil and Water Management for Urban Development (The Blue Book).

Note: All erosion and sediment control measures must be in place prior to earthworks commencing.

#### HOURS FOR CONSTRUCTION OR DEMOLITION

12. Construction or demolition only be carried out between 7.00 am and 6.00 pm on Monday to Friday, and 8am to 5pm on Saturdays. No construction or demolition is to be carried out at any time on a Sunday or a public holiday.

Note: The principal contractor shall be responsible to instruct and control their subcontractors regarding the hours of work.

#### **RUBBISH AND DEBRIS**

13. All rubbish and debris associated with the development, including that which can be windblown, must be contained on site in a suitable container at all times. The container shall be erected on the development site prior to work commencing.

Materials, sheds or machinery to be used in association with the development must be stored and stacked wholly within the worksite unless otherwise approved by Council.

Note 1: No rubbish or debris associated with the development will be placed or permitted to be placed on any adjoining public reserve, footway or road. Note 2: Offenders are liable for prosecution without further warning.

#### **BOUNDARY SURVEY**

14. A Certificate of Survey prepared by a registered surveyor, setting out the boundaries of the site and the actual situation of the building on the site, must be submitted to Council to certify the building is set back from the boundaries of the allotment in accordance with the approved building plans; and such Certificate is to be submitted prior to pouring any footings or any in-situ reinforced concrete building element.

#### **EXCAVATIONS AND BACKFILLING**

- 15. All excavation and backfilling associated with the erection/demolition of the building must:
  - a) be executed safely and in accordance with appropriate professional standards, and
  - b) be properly guarded and protected to prevent them from being dangerous to life or property.

#### TRAFFIC GUIDANCE SCHEME

16. The applicant is to prepare and implement a Traffic Guidance Scheme that provides necessary direction to traffic or pedestrian movement through or past the work site. The Traffic Guidance Scheme is to be prepared by a suitably qualified person in accordance with the provisions of the relevant Australian Standards and is to be submitted to Council for approval PRIOR to its implementation.

#### **CONSTRUCTION CERTIFICATE – ENGINEERING WORKS**

17. The applicant is to obtain a Construction Certificate from Council, for the engineering work required by conditions 16,19, 21, 22 & 24 The Construction Certificate is to be obtained prior to works commencing for the works associated with these conditions. Design shall be in accordance with WBC Guidelines for Engineering Works.

#### **Prior to Issue of a Construction Certificate**

#### **ENGINEERING PLANS**

18. The applicant is to submit an electronic copy of engineering plans, specifications and calculations in relation to Conditions 19, 21, 22 & 24 in an appropriate digital format. Further, the works are to comply with WBC Guidelines for Engineering Works.

#### 19. SOIL & WATER MANAGEMENT PLAN

The developer is to submit a soil and water management plan for the site in accordance with WBC Guidelines for Engineering Work.

No building, engineering, or excavation work, or topsoil stripping or vegetation removal, is to be carried out in relation to this development until such time as the plan has been approved by Council and the measures detailed in the plan are in place prior to works commencing.

The measures detailed in the plan are to remain in place until all landscaping is completed.

Note: Where Council is the Certifying Authority in relation to engineering works fees will be payable in accordance with Council's Revenue Policy.

#### **During Construction**

#### **ENGINEERING INSPECTIONS**

20. The applicant is to arrange an inspection of the development/subdivision works by Council's Engineering Department, at the following stages of the development. This condition applies notwithstanding any private certification of the engineering works.

	COLUMN 1	COLUMN 2
Α	Carparking	* After compaction, prior to sealing
	· ·	After sealing and linemarking
В	Drainage	* After laying of pipes and prior to backfill;
		* Pits after rendering openings and installation of
		step irons.

#### **CAR PARKING - RETAIL/COMMERCIAL/INDUSTRIAL**

21. At least 2 additional car parking spaces are to be provided in a manner that is in accordance with *Australian Standard AS 2890.1 – 2004 Car Parking*, and Council's relevant DCP provisions, to provide a total of 10 off street parking spaces. An additional 2 on street parking spaces are to be constructed opposite on George Street opposite the development, in a manner that is in accordance with Australian Standard AS 2890.5 – 2020 On-street Parking.

#### CONSTRUCT AND SEAL ROAD SHOULDER

22. The road shoulder is to be constructed and sealed, from the lip of the proposed on street parking in William Street to the edge of the seal in the public road, to comply with WBC Guidelines for Engineering Works.

#### PAVE AND LINEMARK

23. All vehicular manoeuvring and parking areas are to be paved (in concrete/bitumen) and permanently line marked, in accordance with WBC Guidelines for Engineering Works.

Note: If other hard standing, dust free and weather proof surfaces are proposed instead of concrete, written approval is to be obtained from Council that the proposed alternative is acceptable.

#### INTERALLOTMENT DRAINAGE

24. The developer is to construct inter allotment drainage to drain all lots not draining naturally to a public road. The drainage system is to include grated inlet pits with a 100 mm diameter pipe connection to all such lots. All drainage works are to comply with the provisions of AS/NZS 3500 and WBC Guidelines for Engineering Works.

#### **RELOCATE UTILITY SERVICES**

 The developer is to relocate any utility services if required, at the developer's cost.

#### **Prior to Issue of Subdivision Certificate**

NIL

#### **Prior to Issue of Occupation Certificate**

#### OCCUPATION CERTIFICATE

26. Prior to the occupation or use of the building an Occupation Certificate is to be obtained, and where Council is not the PC, a copy is to be submitted to Council. In this regard, an interim or final fire safety certificate for the fire safety measures installed in the building must be submitted with the application for an Occupation Certificate.

#### SEWERAGE HEADWORKS

27. The applicant shall contribute \$8,492.00 per new Equivalent Tenement created by the development (2.2 ET), towards sewer head works pursuant to Section 305 of the Water Management Act, 2000, and the Development Servicing Plan (Section 64), before the Subdivision Certificate is issued. The amount applicable will be dependent upon the date on which payment is made and will be as per Council's adopted fees and charges for the financial year in which payment is made.

#### **EASEMENT REQUIRED - ADJACENT LAND**

- 28. The creation and registration of an easement over the adjoining land is required for:
  - (a) an easement to drain stormwater within proposed Lot 2 and in favour of proposed lot 1

#### **PLAN OF MANAGEMENT**

29. A plan of management for carparking (on-site and on-street) is to submitted and approved by Council prior to the issue of an Occupation Certificate.

#### **SECTION 7.12 CONTRIBUTIONS**

30. Contributions are to be paid to Council towards the provision or improvement of amenities or services under the Blayney Local Infrastructure Contributions Plan 2013 (see Council's web site). The contributions to be paid is more than \$200,000 is 1.0% of that cost of the development, The amount payable would be recalculated on the basis of the contribution rates that are applicable at the time of payment. Evidence of payment of the contributions is to be provided to the Principal Certifying Authority prior to the issue of the Construction Certificate.

#### Ongoing

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#### **APPROVED USE**

31. The approved building must not be used for any other purpose other than the approved use ie a Child Care Centre. Any proposed change of use shall only be permitted with the consent of Council.

#### ROAD AND INTERALLOTMENT DRAINAGE

- 32. All road and inter allotment drainage is to be conveyed to:
  - (a) the gutter in George Street,
  - (b) the gutter in Victoria Street

in accordance with WBC Guidelines for Engineering Works.

#### LICENCE AGREEMENT

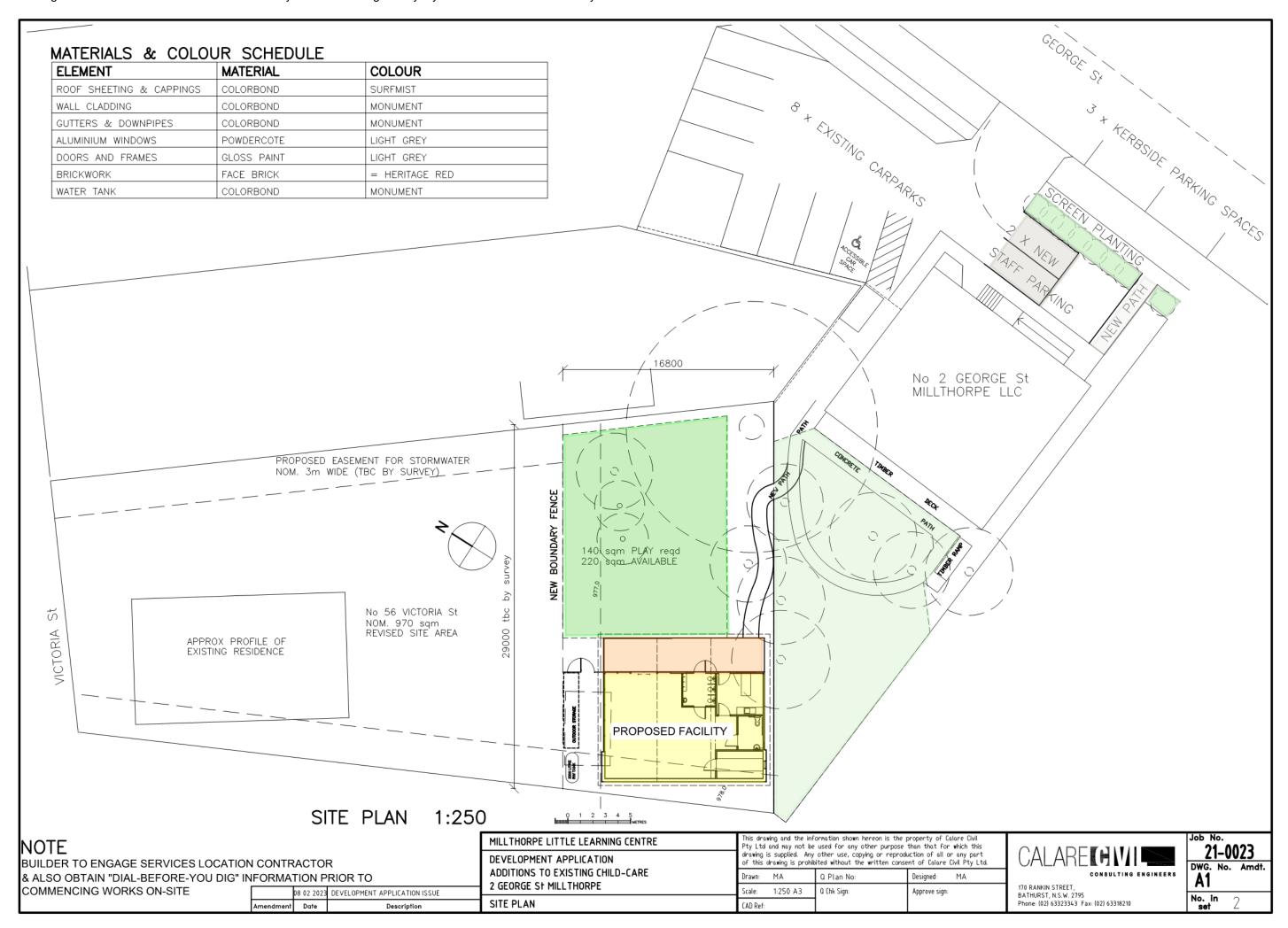
33. The applicant shall enter into a licence agreement with Council for the ongoing use of the carparking area within Council's road reserve. All costs are to be borne by the applicant.

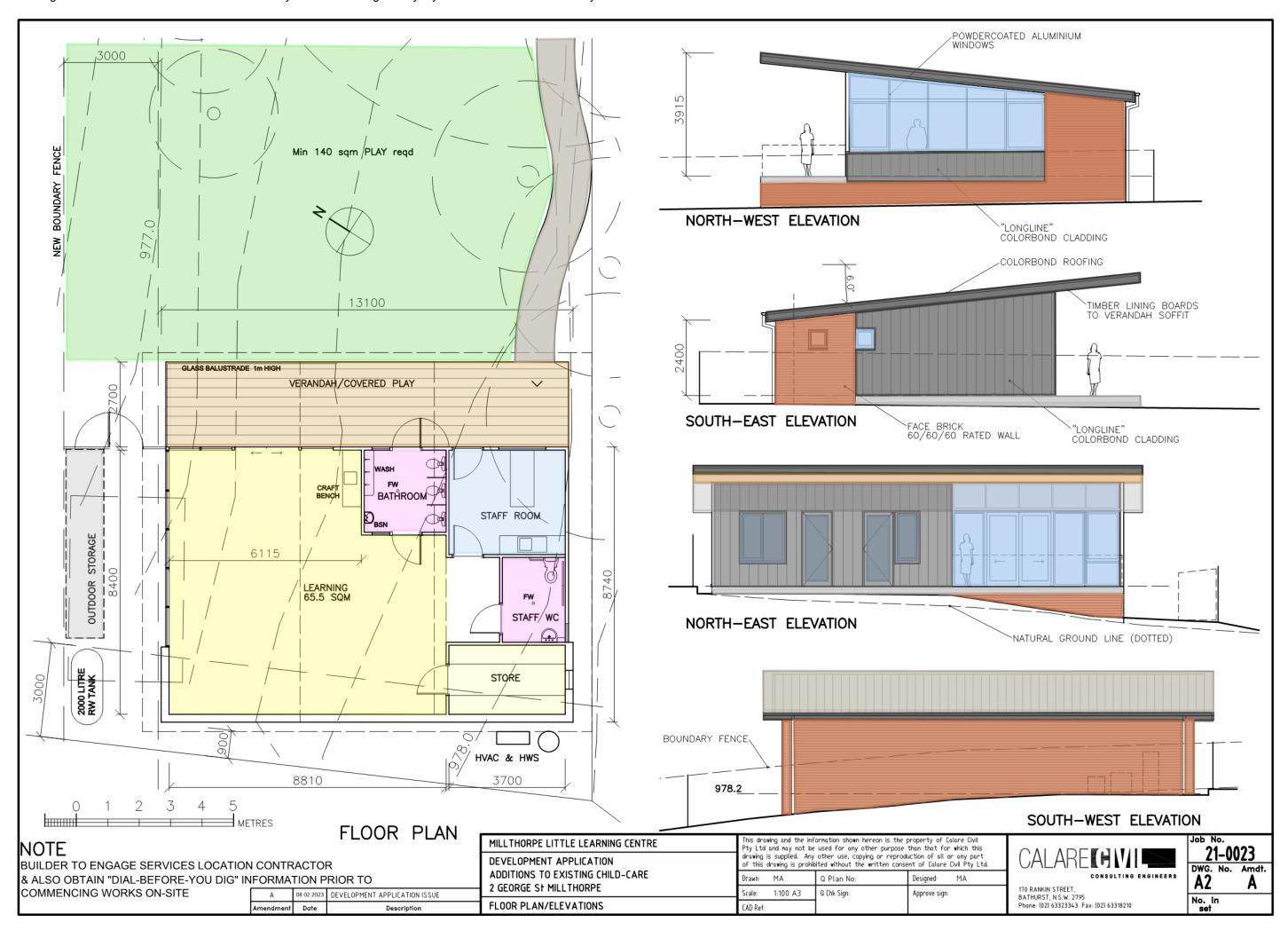
#### **Advisory Notes**

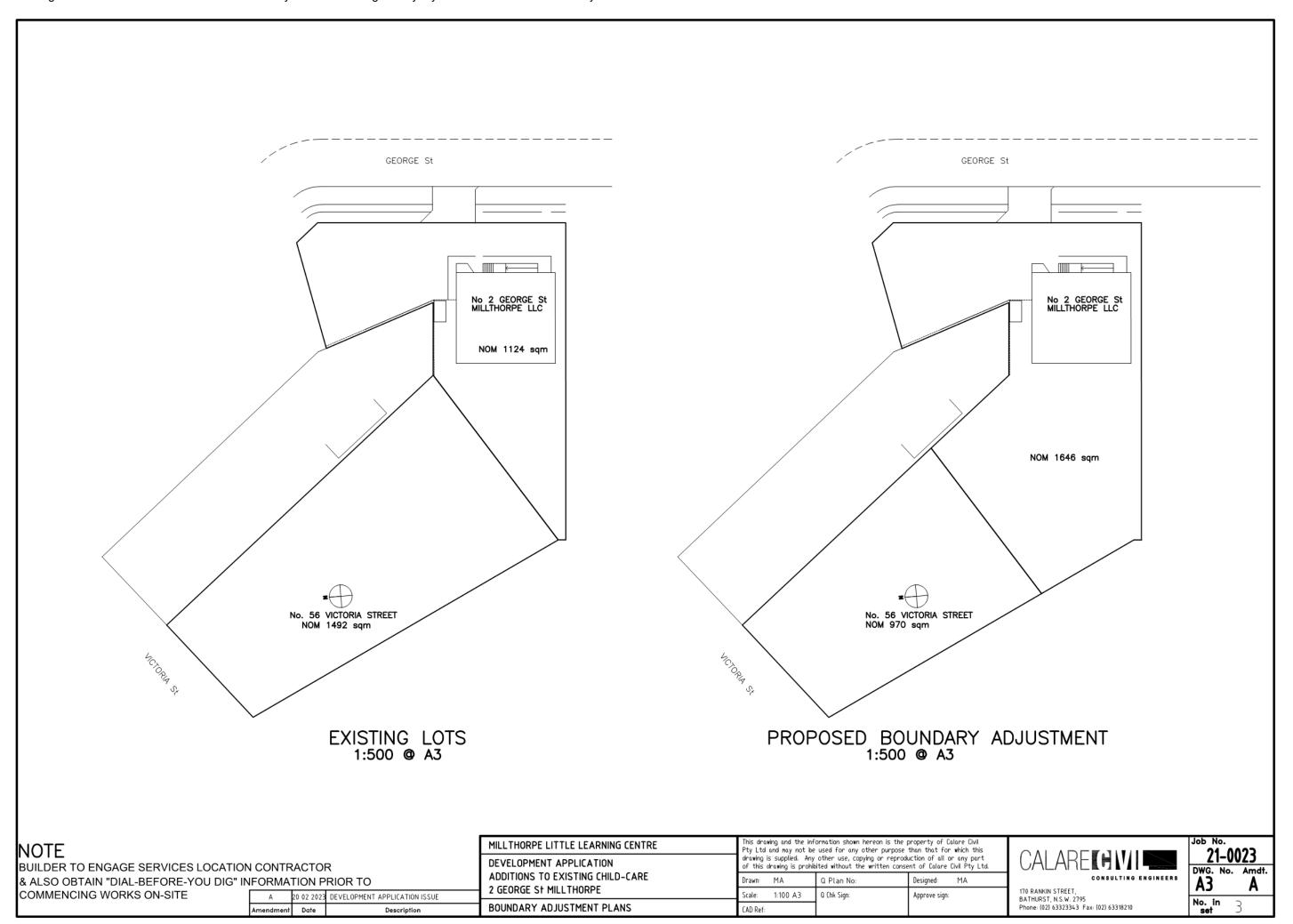
#### Compliance with the Building Code of Australia

AN1. The following is required to ensure compliance with the Building Code of Australia (Volume 1):-

- 1. the external walls of the building that are less than 1.5 metres from the side boundary must have a Fire Resistance Level (FRL) of 90/90/90;
- Access, facilities and carparking for people with a disability must be provided to the commercial building in accordance with the Premises Standards, the BCA and AS1428.1:
- 3. Details of the Fire Hazard Properties of Materials are to be submitted with the Construction Certificate Application; and
- 4. The building's frame and roof must be designed for a snow load in accordance with AS/NZS 1170.3-2003.









# TRAFFIC AND PARKING IMPACT ASSESSMENT

**Proposed Childcare Expansion** 

2 George Street, Millthorpe

Prepared for: Millthorpe Little Learning Centre

N221838A (Version 1c)

October 2023

Motion Traffic Engineers Pty Ltd Telephone: 940 33588 sydney@motiontraffic.com.au

ACN 600201583



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2 George Street, Millthorpe [N221838A Report 1c]



#### 1. INTRODUCTION

Motion Traffic Engineers was commissioned by Millthorpe Little Learning Centre to undertake a traffic and parking impact assessment of a Proposed Childcare Expansion at 2 George Street, Millthorpe.

The site is currently an existing and operating childcare centre.

This traffic report presents an assessment of the anticipated transport implications of the proposed childcare centre, with the following considerations:

- Background and existing traffic and parking conditions of the proposed childcare centre
- Assessment of the public transport network within the vicinity of the site
- Adequacy of car, bicycle and motorcycle parking provision
- The projected traffic generation of the proposed development and;
- The transport impact of the proposed childcare expansion on the surrounding road network.

In the course of preparing this assessment, the subject site and its environs have been inspected, plans of the development examined, and all relevant traffic and parking data collected and analysed.

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## 2. ACKGROUND AND EXISTING CONDITIONS OF THE PROPOSED SITE

#### 2.1. Location and Land Use

The childcare centre is located at 2 George Street, Millthorpe. The site is located East of Millthorpe Community Pharmacy. The immediate surroundings of the site are residential dwellings. The Pitt and Gorge Food Company is located nearby. The site is located in *R1 zone*.

Figures 1 and 2 show the location of the Proposed Childcare site from aerial and street map perspective respectively. Figure 2 also shows the location of the surveyed intersections in relation to the site.

Figure 3 shows a photography of the site frontage taken from George Street.



Figure 1: Location of the Proposed Childcare centre expansion site on Aerial





Figure 2: Location of the Proposed Childcare centre expansion site on Aerial



Figure 3: Photograph of the Site from George Street

#### 2.2. Road Network

This section discusses the road network adjacent to the childcare centre site.

Traffic Impact Assessment for a Childcare Centre Expansion

2 George Street, Millthorpe [N221838A Report 1c]



Victoria Street is a collector road (near the childcare centre site) with one lane each way and a sign posed speed limit of 50km/hr. a school speed limit applies to sections of this road on school days. Time un-restricted on-street parking is permitted on both sides of the road (where is sufficient space). Angled parking is available on the westbound approach lane. Figure 4a shows a photograph of Victoria Street.

George Street is a local road with one lane of traffic each way and a default posted speed limit of 50 km/hr. Time un-restricted on-street parking is permitted on both sides of the road where there is available space. Figure 4b shows a photograph of George Street.

Boomerang Road is a local road with one lane of traffic each way and a default speed limit of 50km/hr. Time un-restricted on-street parking is permitted on both sides of the road where there is available space. Figure 4c shows a photograph of Boomerang Road.

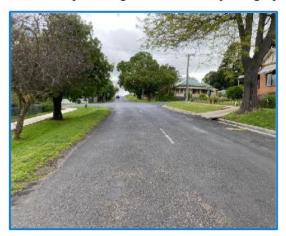


Figure 4a: Victoria Street Looking East from Victoria Street



Figure 4b: George Street Looking South from Proposed Childcare



Figure 4c: Boomerang Road looking North-west from George Street



#### 2.3. Public Transport

The site is located approximately 600 meters (radial distance) from Millthorpe Station The nearest bus stop is located approximately 200 metres away on Park Street which is serviced by bus routes 565,566 and 568.

These provide service to suburbs like Lithgow and Orange. Figure 5a shows the public transport services near the development.

Overall, the site has good access to public transport for a regional town.



Figure 5a: Location of the Proposed Childcare Centre in Relation to the Public Transport

#### 2.4. Public Parking

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The proposed childcare centre expansion is located south of George Street which is a local road with vacant on-street parking available. The site visits show that there are vacant car spaces on George Street adjacent to the childcare centre. There is three parallel on-street car spaces on the childcare frontage (see Figure 6a). There is also on-street parking on the grass verge on the other side of George Street as shown in Figure 6b.

Traffic Impact Assessment for a Childcare Centre Expansion



These on-street parking spaces can be utilised by visitors or parents for pick up/drop off should any additional parking demand arises.



Figure 6a: On-street on the Childcare Centre frontage



Figure 6b: On-street on George Street Opposite the Childcare Centre



#### 2.5. Parking Survey

A parking survey was undertaken of the on-site car park and the on-street parking demand of the existing childcare cente parking demand during the weekday AM peak hour and PM peak hour on the 22<sup>nd</sup> November 2022. There are currently eight on-site car spaces.

The results show that peak occupancy is close to 9am. At other times, the car parking demand is lower than the on-site parking supply of eight car spaces.

The survey shows that in the afternoon pick up peak hour the car parking demand is less than eight car spaces provided..

The weekday drop off peak hour shows the car parking demand is less than eight except near 9am.

Street	8am	8:30am	9:00am	5pm	5:30pm	6pm
Car park	2	3	4	4	4	3
George Street Adjacent to Childcare	1	2	2	2	2	2
<b>Opposite George Street</b>	1	1	2	1	0	0
Total	4	6	8	7	6	5

**Table 1: Childcare Car parking Demand for Weekday Peak Hours** 

#### 2.6. Intersection Description

As part of the traffic impact assessment, the performance of the nearby intersection was surveyed and assessed:

Priority intersection of Victoria Street with George Street, Boomerang Road and Kingham Street

External traffic travelling to and from the development is likely to travel through the intersection mentioned above.

The Priority intersection of Victoria Street with George Street, Boomerang Road and Kingham Street is a four-leg intersection with all turn movements permitted. All three legs of the intersection are subject to school zone time limit of 40km/hr for AM peak hours during weekdays. Drivers on George Street and Boomerang Road must give way to traffic on Victoria Street. Figure 7a presents the layout of this intersection using SIDRA 9 – an industry standard intersection assessment software and Figure 7b represents the ariel view of the intersection.



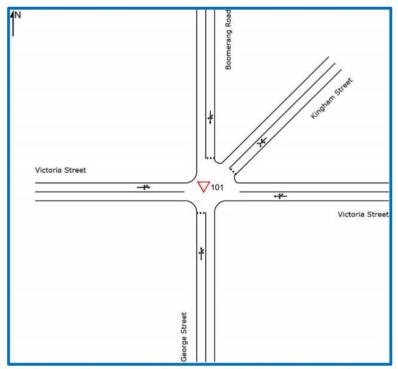


Figure 7a: Priority intersection of Victoria Street with George Street, Boomerang Road and Kingham Street(SIDRA)



Figure 6b: Priority intersection of Victoria Street with George Street, Boomerang Road and Kingham Street Aerial View

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#### 2.7. Existing Traffic Volume

As part of the traffic assessment, traffic counts have been undertaken at the above-mentioned intersections and the AM and PM peak hours are identified accordingly. The AM peak hour is 7:45am to 8:45am and the PM peak hour is 4:45pm to 5:45pm. The traffic survey were undertaken on some weekdays in November 2022.

The following Figures present the traffic volumes in vehicles for the weekday peak hours.

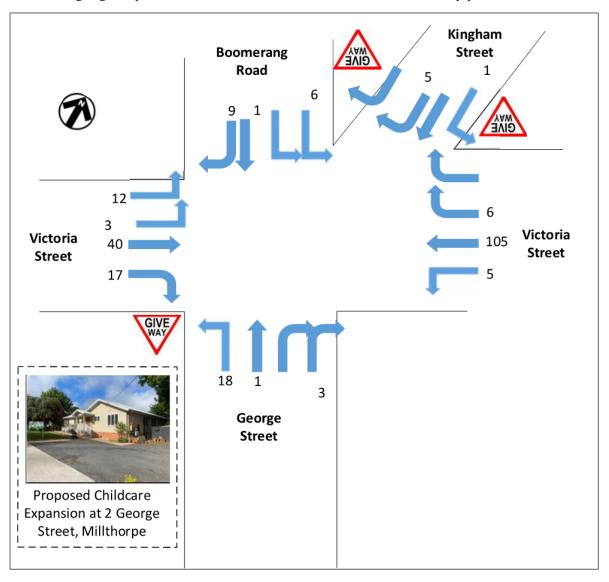


Figure 8a: Existing Weekday Traffic Volumes AM Peak Hour



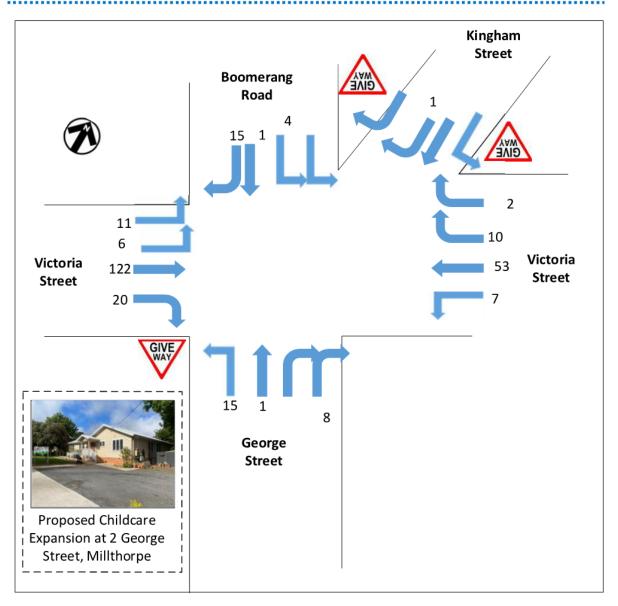


Figure 8b: Existing Weekday Traffic Volumes PM Peak Hour

#### 2.8. Intersection Assessment with Existing Traffic

An intersection assessment has been undertaken for the:

Priority intersection of Victoria Street with George Street, Boomerang Road and Kingham Street

The existing intersection operating performance was assessed using the SIDRA software package (version 9) to determine the Degree of Saturation (DS), Average Delay (AVD in seconds) and Level of Service (LoS) at each intersection. The SIDRA program provides Level of Service Criteria Tables

Traffic Impact Assessment for a Childcare Centre Expansion

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for various intersection types. The key indicator of intersection performance is Level of Service, where results are placed on a continuum from 'A' to 'F', as shown in Table 2a.

LoS	Traffic Signal / Roundabout	Give Way / Stop Sign / T-Junction control
A	Good operation	Good operation
В	Good with acceptable delays and spare capacity	Acceptable delays and spare capacity
C	Satisfactory	Satisfactory, but accident study required
D	Operating near capacity	Near capacity & accident study required
Е	At capacity, at signals incidents will cause excessive delays.	At capacity, requires other control mode
F	Unsatisfactory and requires additional capacity, Roundabouts require other control mode	At capacity, requires other control mode

**Table 2a: Intersection Level of Service** 

The Average Vehicle Delay (AVD) provides a measure of the operational performance of an intersection as indicated below, which relates AVD to LOS. The AVD's should be taken as a guide only as longer delays could be tolerated in some locations (i.e. inner city conditions) and on some roads (i.e. minor side street intersecting with a major arterial route). For traffic signals, the average delay over all movements should be taken. For roundabouts and priority control intersections (sign control) the critical movement for level of service assessment should be that movement with the highest average delay.

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LoS	Average Delay per Vehicles (seconds/vehicle)
A	Less than 14
В	15 to 28
C	29 to 42
D	43 to 56
Е	57 to 70
F	>70

Table 2b: Intersection Average Delay (AVD)

The degree of saturation (DS) is another measure of the operational performance of individual intersections. For intersections controlled by traffic signals both queue length and delay increase rapidly as DS approaches 1. It is usual to attempt to keep DS to less than 0.9. Degrees of Saturation in the order of 0.7 generally represent satisfactory intersection operation. When DS exceed 0.9 queues can be anticipated.

The results of the intersection analysis are as follows:

Intersection/ Performance criteria	AM Peak Hour Existing	PM Peak Hour Existing
Victoria St-George St-Boomerang Rd		
LoS	N/A(Worst: A)	N/A(Worst: A)
AVD	1.7	1.7
DS	0.064	0.085

**Table 3: Existing Intersection Performances** 

As presented in Table 3, the intersection of Victoria Street with George Street and Boomerang Road performs well with spare capacity to accommodate the additional traffic.

The full SIDRA results are presented in Appendix A for the current intersection performance.

#### 2.9. Conclusion of existing conditions

The childcare centre is located in an area where there are a reasonable number of vacant car spaces on a weekday along George Street as well as other nearby roads.

Priority intersection of Victoria Street with George Street, Boomerang Road and Kingham Street performs well with existing traffic volumes and has spare capacity to accommodate additional traffic.

The site has good access to public transport for a regional town.

Traffic Impact Assessment for a Childcare Centre Expansion

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#### 3.PROPOSED CHILDCARE CENTRE

A description of the development for which approval is now sought features the following elements:

Construction of a new building to accommodate an additional 20 children and 2 staff

The childcare currently has 38 children and twelve staff.

On approval and completion, the expanded childcare centre will have 56 children and 12 staff.

#### 3.1.Parking

Car parking is provided on ground level with vehicle access and egress via a two-way driveway that runs off George Street.

- ten existing car space
- Two new staff parking

Car swept paths for the two additional car spaces are presented in Appendix C.

A full scaled plan of the proposed childcare centre expansion is provided as part of the Development Application.



#### 4. PARKING REQUIREMENTS

#### 4.1.Car Parking

The car parking requirements for a Childcare centre are presented in *Blayney Development Control Plan 2018* with the car parking rates as follows as it applies to the proposed childcare centre expansion:

- ⇒ 1 space per 10 children
- 1 space per 2 employees

Table 4 below presents the minimum car parking requirement for the proposed childcare centre expansion based on the car parking rates listed above.

	Number	Car Parking Rate	Car Spaces Required	Car Spaces Provided
Children	20	1 space per 10 children	2	2
Staff	2	1 space per 2 employees	1	
		Total	3	2

Table 4: Summary of DCP Car Parking Requirements for additional Children and Staff

The survey (see Section 2.5) shows that the car parking peak demand is eight leaving two unoccupied car spaces (of a total of ten car spaces provided). Two additional car spaces are proposed. Based on the survey and the two additional car spaces, the proposed childcare centre has a compliant number of car spaces.

#### 4.2. Accessible Parking

Blayney Development Control Plan 2018 does not outline the requirements for accessible parking. There is one accessible car spaces provided.

#### 4.3. Traffic Management Plan

A traffic management plan will be implemented to encourage staff to use public bus services, car share, cycle or walk.

#### 4.4.Staff Parking Demand

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Staff arrivals and departures are staged/staggered to ensure that the staff-student ratio is maintained with all staff on site in the core 9am to 5pm hour with peak staff car parking demand in the core period and does not coincide with the main drop off and pick up periods.



#### 5. TRAFFIC GENERATION AND IMPACT

#### **5.1.Proposed Traffic Generation**

The NSW RTA Guide to Traffic Generating Developments 2002 outlines the trip generation rates for a Childcare Centre as follows.

- 0.8 trips per child for the AM peak hour
- 0.7 trips per child for the PM peak hour

Application of the above-mentioned rates to the proposed childcare centre results the peak hour trip generation presented in Table 5a below:

Peak Hour	Land Use	Number of Children	Trip Generation Rate	Trip Generated
AM	Childcare Centre	20	0.8	16
PM			0.7	14

Table 5a: Trips generated by the proposed childcare centre in weekday peak hours

The proposed childcare centre is a moderate trip generator.

#### 5.2. Trip Distribution

The proposed childcare Centre is a low trip generator in both AM and PM peak hours

The predicted Childcare centre expansion trips are distributed to the road network assuming 50% origin trips 50% destination trips for the AM peak hour and 50% origin trips 50% destination trips for the PM peak hour, which results the following tips:

	Peak Hour	Origin	Destination	Net Trips
PROPOSED	AM	8	8	16
	PM	7	7	14

**Table 5b: Trips Distribution** 

#### 5.3. Existing with Additional Childcare Traffic

The additional childcare centre trips are assigned onto the local traffic network. The following figures present the future traffic volume with the development trips (in red for origin trips and blue for destination trips) for the weekday AM and PM peak hours.



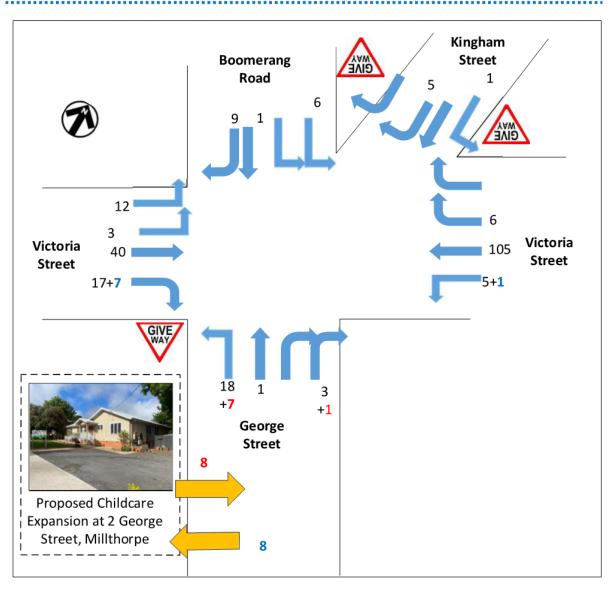


Figure 9a: Existing Weekday Traffic Volumes with childcare centre expansion traffic AM Peak
Hour



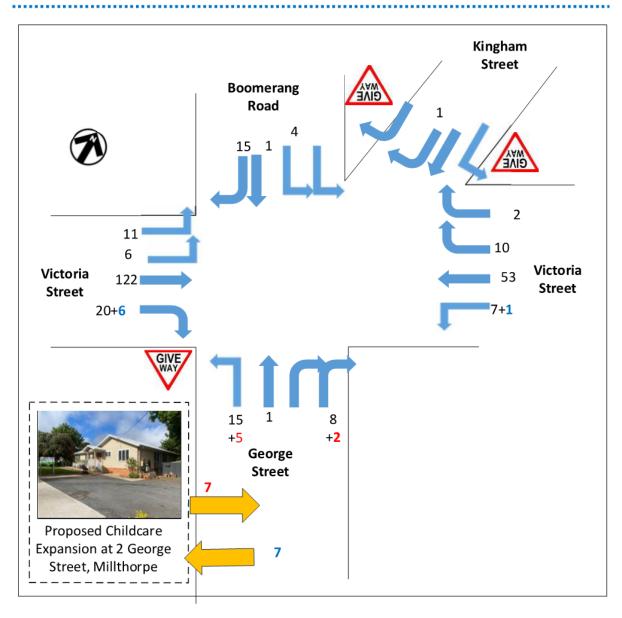


Figure 9b: Existing Weekday Traffic Volumes with childcare centre expansion traffic PM Peak
Hour



#### 5.4. Traffic Impact

This section assesses the following intersections for the existing traffic with the childcare traffic. The results of the intersection assessment are as follows:

Intersection/ Performance criteria		ance with g Traffic	Projected Performance with Existing and childcare centre expansion traffic			
	AM Peak Hour	PM Peak Hour	AM Peak Hour	PM Peak Hour		
	Existing	Existing	Projected	Projected		
Victoria St-George St-						
Boomerang Rd						
LoS	N/A(Worst: A)	N/A(Worst: A)	N/A(Worst: A)	N/A(Worst: A)		
AVD	1.7	1.7	1.8	1.8		
DS	0.064	0.085	0.065	0.09		

Table 7: Projected intersection performance with childcare centre expansion traffic

As presented in Table 7 above, the additional trips generated by the proposed childcare centre expansion have minimum impact on the intersection performances in both AM and PM peak hours. The LoS, AVD and DS of each intersection are not significantly affected by the addition of childcare centre expansion traffic.

The traffic impacts of the proposed childcare centre expansion are therefore considered acceptable.

The full SIDRA results are presented in Appendix B for the future conditions with the childcare centre expansion traffic.



#### 6. CONCLUSIONS

This traffic impact assessment reports relates to a proposed childcare centre expansion at *2 George Street, Millthorpe*. Based on the analysis and discussions presented in this report, the following conclusions are made:

- The childcare centre is located in a *Rural Village(RU5) zone* with good access to local public transport service. Vacant on-street parking spaces are available along George Street.
- The Priority intersection of Victoria Street with George Street, Boomerang Road and Kingham Street has excellent level of services with spare capacity.
- → The minimum car parking requirements outlined in the Blayney Development Control Plan 201 has been adopted for this assessment.
- The car parking demand survey shows that the car parking peak demand is eight leaving two unoccupied car spaces (of a total of ten car spaces provided). Two additional car spaces are proposed. Based on the survey and the two additional car spaces, the proposed childcare centre has a compliant number of car spaces. Additional car spaces can be found on the public area of George Street.
- The proposed childcare centre expansion is expected to generate low number of additional trips in both AM and PM peak hours.
- According to the intersection assessment, the additional trips can be accommodated in the nearby intersections without significantly affecting the performance of any turn movement, approach arm or the overall intersection. The traffic impacts of the proposed development are therefore considered acceptable.

There are no traffic engineering reasons why a development consent for the proposed Childcare Centre at 2 George Street, Millthorpe should be refused.

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### APPENDIX A

#### INTERSECTION ASSESSMENT FOR EXISTING TRAFFIC

Vehic	cle Mo	ovement F	Perforn	nance										
May		INPUT		DEMAND		Dog	Augs	Level	95% BACK OF		Dran	Effective	Aver.	A., 0 =
Mov	Turn	VOLUM		FLOV		Deg. Satn	Aver. Delay	of	QUE	UE	Prop. Que	Stop	No.	Aver. Speed
		[ Total	HV]	[ Total	HV]		Delay	Service	[ Veh.	Dist ]	Que	Rate	Cycles `	
		veh/h	%	veh/h	%	v/c	sec		veh	m				km/h_
South	ı: Geor	rge Street												
1	L2	18	0.0	19	0.0	0.018	3.7	LOS A	0.1	0.5	0.20	0.45	0.20	38.1
2	T1	1	0.0	1	0.0	0.018		LOS A	0.1	0.5	0.20	0.45	0.20	38.0
3a	R1	1	0.0	1	0.0	0.018		LOS A	0.1	0.5	0.20	0.45	0.20	45.1
3	R2	3	0.0	3	0.0	0.018	4.4	LOS A	0.1	0.5	0.20	0.45	0.20	38.3
Appro	ach	23	0.0	24	0.0	0.018	3.8	LOS A	0.1	0.5	0.20	0.45	0.20	38.5
East:	Victori	ia Street												
4	L2	5	0.0	5	0.0	0.064		LOS A	0.1	0.4	0.02	0.06	0.02	49.2
5	T1	105	0.0	111	0.0	0.064		LOS A	0.1	0.4	0.02	0.06	0.02	49.5
6	R2	6	0.0	6	0.0	0.064		LOS A	0.1	0.4	0.02	0.06	0.02	47.9
6b	R3	1	0.0	1	0.0	0.064		LOS A	0.1	0.4	0.02	0.06	0.02	52.1
Appro	ach	117	0.0	123	0.0	0.064	0.5	NA	0.1	0.4	0.02	0.06	0.02	49.4
North	East: I	Kingham S	treet											
24b	L3	1	0.0	1	0.0	0.008	6.6	LOS A	0.0	0.2	0.17	0.55	0.17	53.9
24a	L1	1	0.0	1	0.0	0.008	5.2	LOS A	0.0	0.2	0.17	0.55	0.17	53.3
26a	R1	5	0.0	5	0.0	0.008		LOS A	0.0	0.2	0.17	0.55	0.17	51.2
26b	R3	1	0.0	1	0.0	0.008	6.2	LOS A	0.0	0.2	0.17	0.55	0.17	49.1
Appro	ach	8	0.0	8	0.0	0.008	5.7	LOS A	0.0	0.2	0.17	0.55	0.17	51.7
North	: Boon	nerang Roa	ad											
7b	L3	1	0.0	1	0.0	0.016	6.5	LOS A	0.1	0.4	0.08	0.47	0.08	48.6
7	L2	6	0.0	6	0.0	0.016	3.5	LOS A	0.1	0.4	0.08	0.47	0.08	37.6
8	T1	1	0.0	1	0.0	0.016	3.0	LOS A	0.1	0.4	0.08	0.47	0.08	37.7
9	R2	9	0.0	9	0.0	0.016		LOS A	0.1	0.4	0.08	0.47	0.08	34.6
Appro	ach	17	0.0	18	0.0	0.016	4.2	LOS A	0.1	0.4	0.08	0.47	0.08	37.1
West:	Victor	ria Street												
10	L2	12	0.0	13	0.0	0.041	3.6	LOS A	0.1	0.9	0.14	0.20	0.14	37.9
10a	L1	3	0.0	3	0.0	0.041	4.8	LOS A	0.1	0.9	0.14	0.20	0.14	48.7
11	T1	40	0.0	42	0.0	0.041	0.1	LOS A	0.1	0.9	0.14	0.20	0.14	38.9
12	R2	17	0.0	18	0.0	0.041	3.9	LOS A	0.1	0.9	0.14	0.20	0.14	38.6
Appro	ach	72	0.0	76	0.0	0.041	1.8	NA	0.1	0.9	0.14	0.20	0.14	39.1
All Vehic	les	237	0.0	249	0.0	0.064	1.7	NA	0.1	0.9	0.08	0.19	0.08	44.1

Table A1: Weekday Priority Intersection Performance of Victoria Street with George Street and Boomerang Road for AM Peak Hour



Vehicle Movement Performance DEMAND FLOWS 95% BACK OF QUEUE INPUT VOLUMES Aver. of Delay Service Effective Deg. Satn Prop. Que HV] [ Total HV] [ Total [Veh. Dist] veh/h veh/h veh km/h South: George Street L2 0.022 3.6 LOS A 0.14 38.2 15 0.0 16 0.0 0.1 0.5 0.46 0.14 2 T1 1 0.0 1 0.0 0.022 3.2 LOS A 0.5 0.14 0.14 38.1 0.1 0.4645.2 За R1 1 0.0 1 0.0 0.022 5.5 LOS A 0.1 0.5 0.14 0.46 0.14 3 R2 8 0.0 8 0.0 0.022 4.6 LOS A 0.1 0.5 0.14 0.46 0.14 38.4 25 26 0.022 4.0 LOS A 0.5 38.6 Approach 0.0 0.0 0.1 0.14 0.46 0.14 East: Victoria Street 4 0.0 7 0.041 4.9 LOS A 0.7 48.5 L2 7 0.0 0.1 0.11 0.14 0.11 5 Τ1 53 0.0 56 0.0 0.041 0.1 LOS A 0.1 0.7 0.11 0.14 0.11 48.6 6 R2 10 0.0 11 0.0 0.041 5.0 LOS A 0.1 0.7 0.11 0.14 0.11 46.9 6b R3 2 0.0 2 0.0 0.041 6.4 LOS A 0.1 0.7 0.11 0.14 0.11 51.4 72 0.0 76 0.0 0.041 0.7 0.14 0.11 48.4 Approach 1.4 NA 0.1 0.11 NorthEast: Kingham Street 6.8 LOS A 24b L3 1 0.0 1 0.0 0.004 0.0 0.1 0.18 0.56 0.18 53.5 24a L1 1 0.0 1 0.0 0.004 5.3 LOS A 0.0 0.1 0.18 0.56 0.18 53.0 R1 0.004 50.8 26a 1 0.0 1 0.0 5.7 LOS A 0.0 0.1 0.18 0.56 0.18 26b R3 1 0.0 1 0.0 0.004 6.2 LOS A 0.0 0.1 0.18 0.56 0.18 48.7 Approach 0.0 4 0.0 0.004 6.0 LOS A 0.0 0.1 0.18 0.56 0.18 51.8 North: Boomerang Road 7b L3 0.0 1 0.0 0.023 6.5 LOS A 0.1 0.5 0.15 0.49 0.15 48.2 7 L2 4 0.0 4 0.0 0.023 3.8 LOS A 0.1 0.5 0.15 0.49 0.15 37.3 8 T1 1 0.0 1 0.023 3.2 LOS A 0.1 0.5 0.15 0.15 37.5 0.0 0.49 R2 9 15 0.0 16 0.0 0.023 4.7 LOS A 0.1 0.5 0.15 0.49 0.15 34.2 21 0.0 22 0.023 4.5 LOS A 0.5 0.15 0.49 0.15 36.1 Approach 0.0 0.1 West: Victoria Street 0.088 0.06 0.06 10 L2 11 0.0 12 0.0 3.5 LOS A 0.2 1.2 0.11 39.3 10a L1 6 0.088 0.06 49.7 0.0 6 0.0 4.7 LOS A 0.2 1.2 0.06 0.11 11 T1 122 0.0 128 0.0 0.088 0.0 LOS A 0.2 1.2 0.06 0.11 0.06 39.5 0.0 12 R2 20 0.0 21 0.088 3.7 LOS A 0.2 1.2 0.06 0.11 0.06 39.2 Approach 159 0.0 167 0.0 0.088 0.9 NΑ 0.2 1.2 0.06 0.11 0.06 39.8

Table A2: Weekday Priority Intersection Performance of Victoria Street with George Street and Boomerang Road PM Peak Hour

NA

0.2

1.2

0.09

0.19

0.09

41.6

1.7

281

Vehicles

I

0.0

296

0.0

0.088



### APPENDIX B

## INTERSECTION ASSESSMENT FOR FUTURE CONDITION WITH CHILDCARE CENTRE EXPANSION TRAFFIC

V / - L - 1	.1. 54		D ( )											
Vehicle Movement Performance  INPUT DEMAND _ Level 95% BACK OF _ Effective Aver .														
Mov	Turn			FLOV		Deg.	Aver.	Level of		95% BACK OF QUEUE		Effective Stop	Aver. No. 2	Aver.
ID	Tuill	[ Total	HV ]	[ Total	HV]	Satn	Delay S	ervice	[ Veh.	Dist ]	Que	Rate	Cycles	Speed
		veh/h	%	veh/h	%	v/c	sec		veh	m				km/h
South	: Geor	ge Street												
1	L2	25	0.0	26	0.0	0.024	3.7 1	LOS A	0.1	0.6	0.20	0.45	0.20	38.0
2	T1	1	0.0	1	0.0	0.024		LOS A	0.1	0.6	0.20	0.45	0.20	37.9
3a	R1	1	0.0	1	0.0	0.024	5.4 I	LOS A	0.1	0.6	0.20	0.45	0.20	45.0
3	R2	4	0.0	4	0.0	0.024	4.4	LOS A	0.1	0.6	0.20	0.45	0.20	38.2
Appro	ach	31	0.0	33	0.0	0.024	3.8	LOS A	0.1	0.6	0.20	0.45	0.20	38.3
East:	Victoria	a Street												
4	L2	6	0.0	6	0.0	0.065	4.7 l	LOS A	0.1	0.4	0.02	0.06	0.02	49.1
5	T1	105	0.0	111	0.0	0.065	0.0	LOS A	0.1	0.4	0.02	0.06	0.02	49.5
6	R2	6	0.0	6	0.0	0.065	4.7 l	LOS A	0.1	0.4	0.02	0.06	0.02	47.8
6b	R3	1	0.0	1	0.0	0.065		LOS A	0.1	0.4	0.02	0.06	0.02	52.1
Appro	ach	118	0.0	124	0.0	0.065	0.5	NA	0.1	0.4	0.02	0.06	0.02	49.4
North	East: k	Kingham S	Street											
24b	L3	1	0.0	1	0.0	0.008	6.6 I	LOS A	0.0	0.2	0.18	0.55	0.18	53.8
24a	L1	1	0.0	1	0.0	0.008	5.3 I	LOS A	0.0	0.2	0.18	0.55	0.18	53.3
26a	R1	5	0.0	5	0.0	0.008		LOS A	0.0	0.2	0.18	0.55	0.18	51.1
26b	R3	1	0.0	1	0.0	0.008		LOS A	0.0	0.2	0.18	0.55	0.18	49.1
Appro	oach	8	0.0	8	0.0	0.008	5.7	LOS A	0.0	0.2	0.18	0.55	0.18	51.7
North		nerang Ro	ad											
7b	L3	1	0.0	1	0.0	0.016		LOS A	0.1	0.4	0.08	0.48	0.08	48.6
7	L2	6	0.0	6	0.0	0.016		LOS A	0.1	0.4	0.08	0.48	0.08	37.5
8	T1	1	0.0	1	0.0	0.016		LOS A	0.1	0.4	80.0	0.48	0.08	37.7
9	R2	9	0.0	9	0.0	0.016		LOS A	0.1	0.4	80.0	0.48	0.08	34.6
Appro	oach	17	0.0	18	0.0	0.016	4.2	LOS A	0.1	0.4	0.08	0.48	0.08	37.1
		ia Street												
10	L2	12	0.0	13	0.0	0.046		LOS A	0.2	1.2	0.16	0.22	0.16	37.6
10a	L1	3	0.0	3	0.0	0.046		LOS A	0.2	1.2	0.16	0.22	0.16	48.5
11	T1	40	0.0	42	0.0	0.046		LOS A	0.2	1.2	0.16	0.22	0.16	38.7
12	R2	24	0.0	25	0.0	0.046		LOS A	0.2	1.2	0.16	0.22	0.16	38.4
Appro	ach	79	0.0	83	0.0	0.046	2.0	NA	0.2	1.2	0.16	0.22	0.16	38.8
All Vehic	les	253	0.0	266	0.0	0.065	1.8	NA	0.2	1.2	0.10	0.20	0.10	43.6

Table B1: Weekday Priority Intersection Performance of Victoria Street with George Street and
Boomerang Road with Childcare Centre traffic AM Peak Hour

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Vehicle Movement Performance														
Mov		INPUT		DEMAND		Dog	Aver.	Level	95% BA		Prop.	Effective	Aver.	Avor
ID	Turn	VOLUM		FLOV		Deg. Satn	Dolovi	of	QUE		Que	Stop	No.	Aver. Speed
		[ Total	HV]	[ Total	HV]		Delay	Service	[ Veh.	Dist]	Que	Rate	Cycles	pecu
		veh/h	%	veh/h	%	v/c	sec		veh	m				km/h
South	: Geor	ge Street												
1	L2	20	0.0	21	0.0	0.028		LOS A	0.1	0.7	0.14	0.46	0.14	38.1
2	T1	1	0.0	1	0.0	0.028		LOS A	0.1	0.7	0.14	0.46	0.14	38.0
3a	R1	1	0.0	1	0.0	0.028		LOS A	0.1	0.7	0.14	0.46	0.14	45.2
3	R2	10	0.0	11	0.0	0.028		LOS A	0.1	0.7	0.14	0.46	0.14	38.3
Appro	ach	32	0.0	34	0.0	0.028	4.0	LOS A	0.1	0.7	0.14	0.46	0.14	38.4
East:	Victori	a Street												
4	L2	8	0.0	8	0.0	0.041	4.9	LOS A	0.1	0.7	0.11	0.15	0.11	48.5
5	T1	53	0.0	56	0.0	0.041	0.1	LOS A	0.1	0.7	0.11	0.15	0.11	48.5
6	R2	10	0.0	11	0.0	0.041	5.0	LOS A	0.1	0.7	0.11	0.15	0.11	46.8
6b	R3	2	0.0	2	0.0	0.041		LOS A	0.1	0.7	0.11	0.15	0.11	51.4
Appro	ach	73	0.0	77	0.0	0.041	1.5	NA	0.1	0.7	0.11	0.15	0.11	48.4
North	East: Ł	Kingham S	treet											
24b	L3	1	0.0	1	0.0	0.004	6.8	LOS A	0.0	0.1	0.18	0.56	0.18	53.5
24a	L1	1	0.0	1	0.0	0.004	5.4	LOS A	0.0	0.1	0.18	0.56	0.18	53.0
26a	R1	1	0.0	1	0.0	0.004	5.8	LOS A	0.0	0.1	0.18	0.56	0.18	50.8
26b	R3	1	0.0	1	0.0	0.004	6.2	LOS A	0.0	0.1	0.18	0.56	0.18	48.7
Appro	ach	4	0.0	4	0.0	0.004	6.0	LOS A	0.0	0.1	0.18	0.56	0.18	51.8
North:	: Boon	nerang Ro	ad											
7b	L3	1	0.0	1	0.0	0.023	6.5	LOS A	0.1	0.5	0.15	0.50	0.15	48.1
7	L2	4	0.0	4	0.0	0.023	3.8	LOS A	0.1	0.5	0.15	0.50	0.15	37.3
8	T1	1	0.0	1	0.0	0.023	3.2	LOS A	0.1	0.5	0.15	0.50	0.15	37.4
9	R2	15	0.0	16	0.0	0.023	4.8	LOS A	0.1	0.5	0.15	0.50	0.15	34.1
Appro	ach	21	0.0	22	0.0	0.023	4.6	LOS A	0.1	0.5	0.15	0.50	0.15	36.0
West:	Victor	ria Street												
10	L2	11	0.0	12	0.0	0.092	3.6	LOS A	0.2	1.4	0.07	0.12	0.07	39.1
10a	L1	6	0.0	6	0.0	0.092	4.7	LOS A	0.2	1.4	0.07	0.12	0.07	49.5
11	T1	122	0.0	128	0.0	0.092	0.0	LOS A	0.2	1.4	0.07	0.12	0.07	39.4
12	R2	26	0.0	27	0.0	0.092	3.7	LOS A	0.2	1.4	0.07	0.12	0.07	39.1
Appro	ach	165	0.0	174	0.0	0.092	1.0	NA	0.2	1.4	0.07	0.12	0.07	39.6
All Vehic	les	295	0.0	311	0.0	0.092	1.8	NA	0.2	1.4	0.09	0.20	0.09	41.4

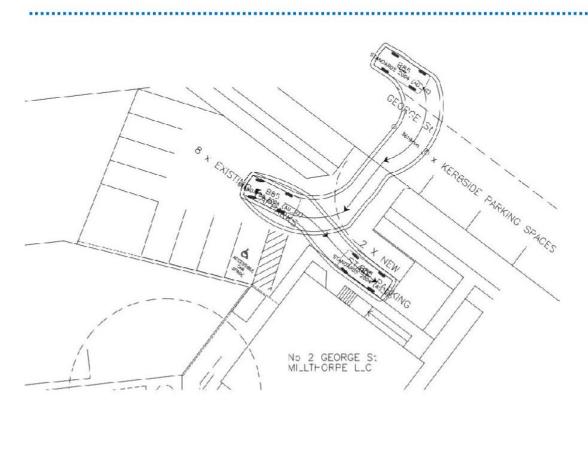
Table B2: Weekday Priority Intersection Performance of Victoria Street with George Street and Boomerang Road with Childcare Centre traffic PM Peak Hour

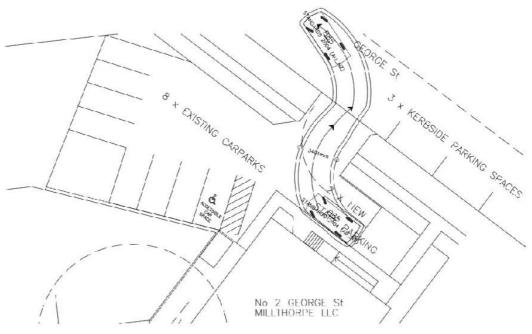


## APPENDIX C

### CAR SWEPT PATHS FOR THE PROPOSED TWO CAR SPACES

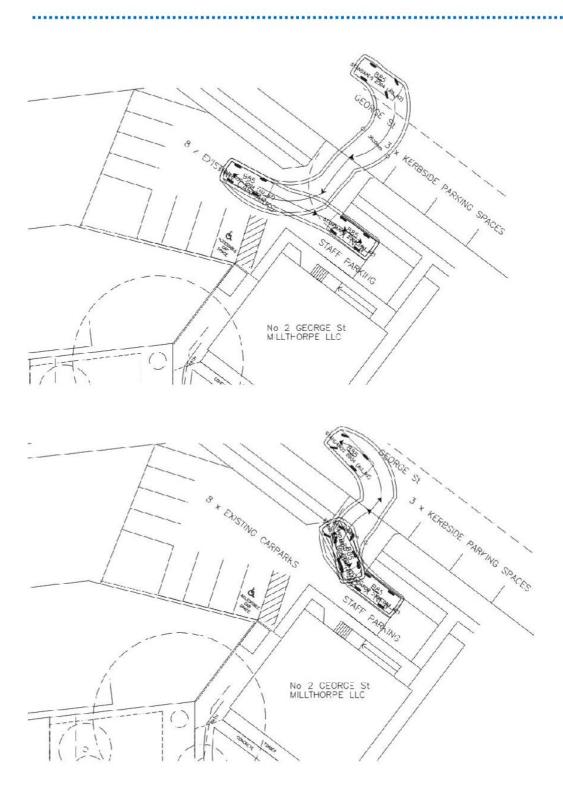






Jage 2

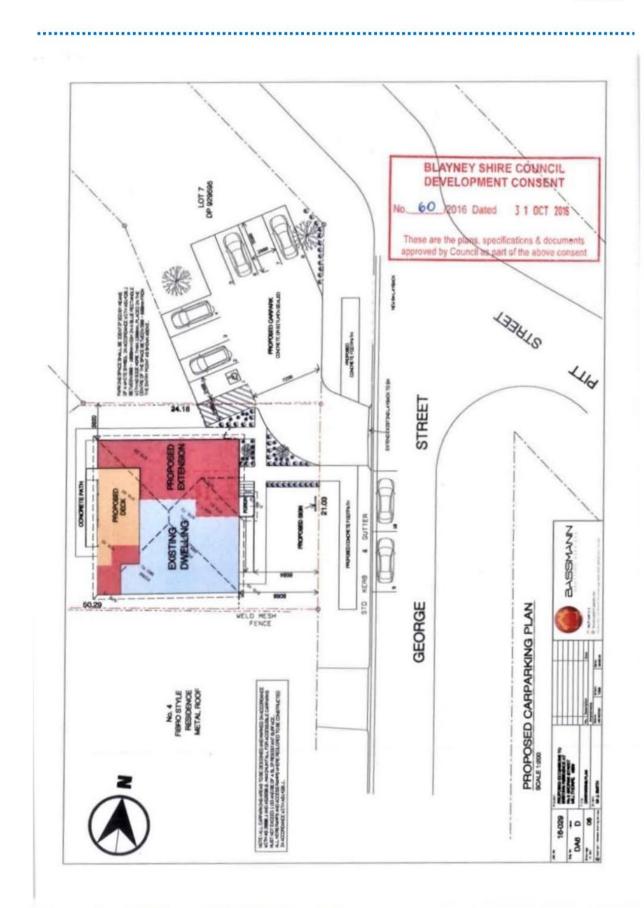






## APPENDIX D EXISTING ON-SITE CAR SPACES







PROPOSED OFF-SITE (ON-STREET) CARPARKING MILLTHORPE LITTLE LEARNING CENTRE 2 GEORGE St, MILLTHORPE 21 Mar 2024 Not to Scale